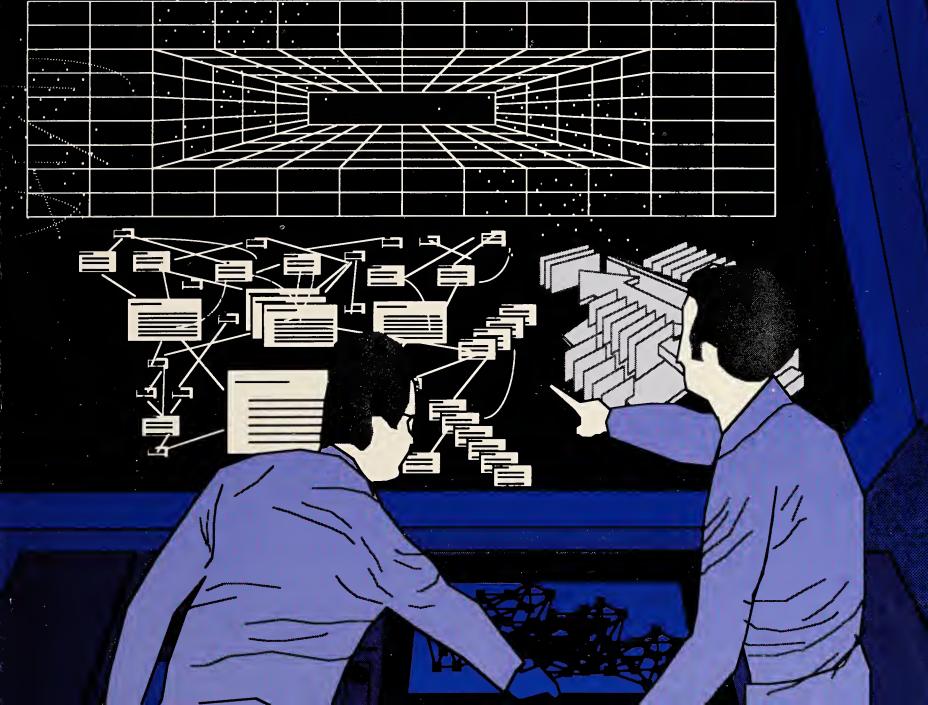
# Mapping Hypertext

Analysis, Linkage, and Display of Knowledge for the Next Generation of On-Line Text and Graphics

Robert E. Horn



## Reviews and Comments About Mapping Hypertext

Mapping Hypertext by Robert E. Horn is a tour de force in several respects. First, it is an amazing example of "graphic language," the use of complex graphics as an inherent part of the communication. In fact, this book is as close as a paper-based document can be to hyper-graphics. It simulates the rich graphical environment of current-day and future object-oriented computer workstations. Second, Horn's book is a desktop publishing miracle. Created entirely on the Macintosh computer with MacDraw II, it is a remarkable display of textual and graphic information, including hundreds of icons, complex drawings, tables, and structured text. The author deserves some kind of award for design and development of the document itself, independent of its content. Finally, as a contribution to the literature, Mapping Hypertext is a unique and seminal work, covering the history and conceptual underpinnings of hypertext, suggesting applications and design principles capable of stimulating hypertext and hypermedia design for years to come, and providing hooks to the Information Mapping® method, a systematic approach that promises to take much of the guess-work out of hypertext development.

Mapping Hypertext was a finalist for the 1991 Outstanding Instructional Communication Award, and for good reason. What fewer people may know is that Horn won the NSPI Outstanding Research Award in 1976 for the work which led to his trademarked Information Mapping method.

--Carl Binder, Performance and Instruction, October 1991

"This book will change the way people think about their current information and the hypertext revolution."

--Ken Blanchard, co-author of the best selling The One Minute Manager

"Bob Horn suggests an <u>antidote for the problem of disorientation</u> that often comes with navigating through hypertext..."

--Patricia Seybold, founder of Patricia Seybold's Office Computing Group and sponsor of the Seybold Office Computing Conferences. Quotes are from Paradigm Shift: Patricia Seybold's Guide to the Information Revolution.

Boy, do I wish we'd had this book when we were designing the CD-ROM Electronic Whole Earth Catalog. With so much textual (and graphic) information now available in electronic formats, how can we develop, organize, display and interlink any collection of such information in a useful manner? This book is the most thorough survey of solutions thus far. And it is organized in a highly visual hypertext-like format which effectively illustrates many of the principles being discussed. An absolutely first-rate work.

--Keith Jordan, Whole Earth Review, Summer 1991

With both words and illustrations, Bob Horn has come to the rescue. In *Mapping Hypertext*, Horn has provided a methodology for dealing with the crucial task of organizing hypertext in ways that will make complex bodies of knowledge readily available to a user.

--Robert F. Mager, Mager Associates, Inc., author of the Criterion-Referenced Instruction course and many books on training

I am convinced that the future of man's knowledge production and utilization will be deeply emplanted in the structure, conventions and methods associated with the descendants of today's hypertext. Bob Horn has produced a notable step toward that end.

--Doug Engelbart, Bootstrap Project, Stanford University; first person to implement hypertext on a computer system

Mapping Hypertext is a thoughtful and provocative overview of both hypertext and Information Mapping, full of useful advice and interesting bits of history. It is a must read for anyone concerned about how computers can become effective tools for human communication.

--Paul Saffo, The Institute for the Future; columnist, Personal Computing

## Mapping Hypertext

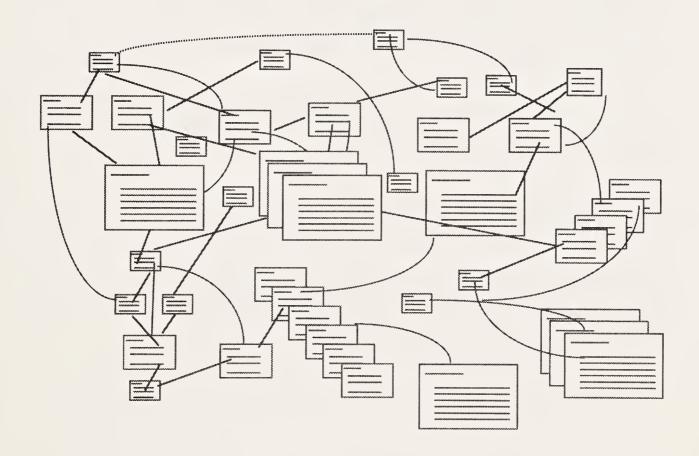
The Analysis, Organization, and Display of Knowledge for the Next Generation of On-Line Text and Graphics



## **Mapping Hypertext**

The Analysis, Organization, and Display of Knowledge for the Next Generation of On-Line Text and Graphics

by Robert E. Horn



A Publication of The Lexington Institute

#### For Andrea and Jenny

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## Introduction

#### This Book: An Overview of Two Relatively New Frameworks for Thinking

For a number of years I have been working with two relatively new frameworks for thinking about and presenting information, which show a great deal of promise for improving human communication. They are:

#### Hypertext

a form of organizing text in computers that permits the linking of any place in text (or other media) to any other place and the rapid retrieval of information by following trails of these associative links.

#### Information Mapping's Method of Structured Writing

a methodology for analyzing, organizing, writing, sequencing, and formatting information to improve communication. It provides a way of describing the structure of subject matters that is very useful throughout the communication process.

Since no good description of these two methodologies exists in a single book, I have written chapter-length overviews of them. I also present extensive examples of their applications in business and academia.

#### **Summary of the Argument**

In addition to these overviews, I also make a case for the future importance of the coming together of these two approaches. The argument can be summarized as follows.

- Hypertext will help knowledge workers to better organize the information they manage and to find it when they need to. Hypertext may even become the basis for a large new public medium of information exchange.
- There are problems associated with the design, development, use, and implementation of hypertext knowledge bases. Some of these problems co-arise out of the very nature of hypertext and thus may not have completely satisfactory solutions. Other problems will be solved by the creativity and hard work of people in the field. Many of the major issues are resolved by the Information Mapping method.
- Information Mapping's method is a mature, extensively tested, and widely used (in industry and government) methodology for analyzing, organizing and writing documents. It represents a new approach to thinking about the fundamentals of rhetoric (the study of the principles and rules for written and spoken composition). The method produces measurable improvements in human performance through better communication.
  - Modern argumentation analysis has been on the scene since 1956. When put into the context of the software systems described in this book, it can be regarded as an application of what I call structured hypertext. My claim in this book is that argumentation analysis will contribute to representing and solving some of the problems of analysis of disputes and that it can be used as a major linkage device to other domains of discourse we describe in this book -- experimental (the domain of empirical science) and the domain of relatively stable subject matter (that which we place in our textbooks, procedure, policy, training, and documentation manuals).

#### Introduction, continued

- I then propose that the ideas in Information Mapping's method and argumentation analysis that have proven so useful in other areas could be applied to certain parts of the communication of scientific information used in hypertext software systems. This point is illustrated with a sketch for the redesign of basic scientific reports and abstracts. I then provide prototypes of these documents so the reader can consider their usefulness.
- Another implicit claim of this book is that Information Mapping's method and hypertext can be used in books like the one you have in your hands. So I have simulated insofar as possible on paper what this book might be like if it were actually being presented on a computer screen of a hypertext system of the near future.
- Also implicit is the claim that the liberal use of graphics contributes to the effectiveness of communication of our ideas. In fact, in the last chapter I venture a forecast that such visual language will become a major communication methodology increasingly integrated with the words we use every day. (If a picture is worth a thousand words, then the approx. 600 illustrations in this book provide 600,000 extra words, which, if you figure about 300 words per page, is about 2,000 extra pages, which makes the book well worth its price.) I might mention that this book also demonstrates what can be accomplished with inexpensive modern computer graphics. All of it was done on the Macintosh computer with MacDraw II software.

#### **Serve Different Readers**

This book will be of use to many different readers:



the general reader who wants to take a look at important developments in communication -present and future



managers who are planning to convert some text or graphic data bases to the computer for on-line access



the knowledge worker who is planning to design, buy or implement a hypertext system, use the Information Mapping method or argumentation analysis



scholars, scientists, teachers, students, writers or consultants who are planning to use hypertext, structured writing, or argumentation.

#### **Advice for Reading This Book**

One of the advantages of the Information Mapping method of structured writing is that it is written to be browsed. Readers are able to look at the headings (and the graphics) and get a broad picture of the content without reading every word.

So, I urge you to skip around in this book as much as possible and don't feel you have to read every sentence in order to use this book properly. There are summaries at the beginning of each chapter that give you a quick high level idea of what is in the chapter and review how the chapter fits into the overall book.

I have claimed that the combination of hypertext and Information Mapping is a very important way of enabling readers with different backgrounds and different interests to get what they need from the same text. This book provides an opportunity for you to test that hypothesis.

#### Introduction, continued

This book is <i>not</i>	
	a report of comparison shopping on current hypertext software systems, for they change far too often for books to keep up (so watch your computer magazines for these consumer reports).
	a way of teaching you how to do either hypertext or Information Mapping's method (you can browse both well here, but if you want some minimum amount of competency or fluency, you will need to take a course or two and then practice).
	an analysis of the latest comments on the issues in these burgeoning fields (for this you need to go to the conferences and read your magazines). In this book you will find the more fundamental long term issues.
	an investigation of the specific computer interface issues that arise as a result of hypertext implementations on specific systems (for this, you need to become acquainted with the specific constraints of each hardware and software system).

Robert E. Horn Lexington, Massachusetts November 1989



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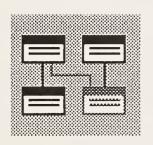
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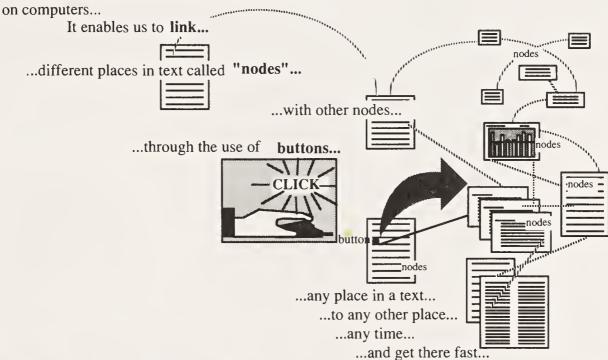
#### PART 1. Hypertext - Hypermedia, New Opportunities

#### Chapter 1. Introduction to Hypertext and Hypermedia

1

#### Hypertext

Hypertext is an important development in the storage and retrieval of text and graphics on computers

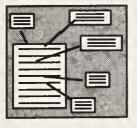


#### Chapter 2. Current Issues with Hypertext

2

#### **Issues in Hypertext**

Among the major issues of hypertext implementation and use are:



What shall the nodes contain and the links represent?

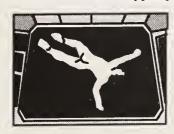


Overchoice and Cognitive Overload



Labor-Intensive Maintenance

Lost in Hyperspace



Serialist & Holist Readers

Some

**Issues** 



Multiple Skills and New Rhetoric Needed



...these issues and others are addressed by the Information Mapping method described in the next few chapters...

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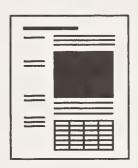
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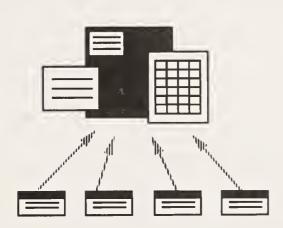
#### PART 2. The Method of Information Mapping

#### Chapter 3. Introduction to Information Mapping's Method of Structured Writing

Information Mapping's method is a mature technology for analyzing, organizing, writing, sequencing, and formatting information.

It introduces a novel way of modularizing information and provides a modern alternative to traditional concepts of approaching the writing of many types of documents in business, technology and academia.

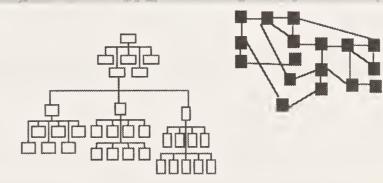




We show how four principles generate information blocks and maps. Then we show how the contribution of other principles and research enables us to build a systematic process for subject matter and task analysis. Finally we describe tools for the organization and presentation of learning and reference materials to users. The ability to analyze the structure of subject matters gives the method its particular usefulness.

#### Chapter 4. Navigating Structured Hypertrails

The larger structure of the subject matter can be shown to users by sequences or weblike structures of links called hypertrails. These hypertrails can also be used to specify various linear paths through the networks of hypertext. The nodes of hypertrails are information blocks and maps.



#### Chapter 5. Resolving Some Hypertext Problems

Using Information Mapping's structured writing method and hypertrails provides systematic guidance in the analysis and specification of nodes and links and in mapping the larger picture. Thus it enables us to resolve some of the major issues with hypertext raised in Chapter 2.







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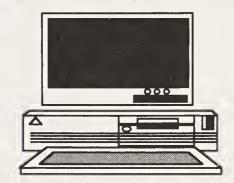
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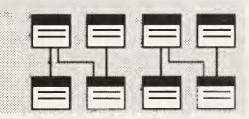
We present examples of the use of the Information Mapping method to analyze critical and complex documents in business and industrial situations, such as personnel and policy manuals, operations and training manuals, and product knowledge databases.



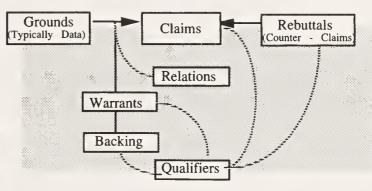


#### Chapter 7. Disputed Discourse: Argumentation Analysis

Argumentation analysis is a method of representing in a hypertext network sentences that are the components of a reasoning process about a dispute.



Among the examples presented in this chapter is an argumentation analysis of seven fundamental principles of Information Mapping methodology.

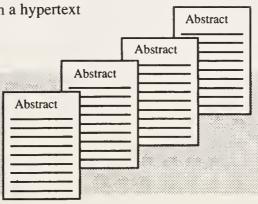


We show how argumentation analysis provides a linkage between relatively stable subjects and discourse about scientific experiments.

#### Chapter 8. Experimental Discourse: Scientific Information

We apply the principles of
Information Mapping's method
to a provisional redesign of scientific
abstracts to improve their
communication possibilities in a hypertext

communication possibilities in a hyperenvironment.



Among the examples provided of abstracts are some of the research papers and theoretical articles that support the principles and practices of Information Mapping's analysis and writing methodology.

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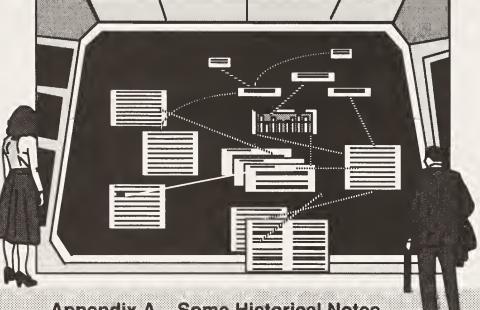
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#### The Future

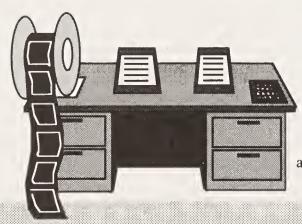
Finally we combine all of these approaches to take a look at mapping and navigation of hypertext and hypermedia in the future...



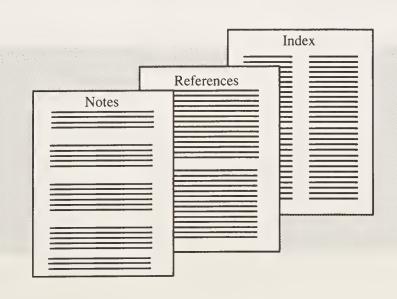
Appendix A. Some Historical Notes

A Little Bit of History

Where did hypertext come from? Who were the people who came up with the key ideas? Who were the people who first implemented the technology? When did all this take place?



From Vannevar Bush in 1945 who first suggested the possibility of hypertext, to Ted Nelson who named it hypertext and hypermedia, through Doug Engelbart who built the first system, through the other visionaries and builders who have given us the possibilities of hypertext.



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#### Hypermedia

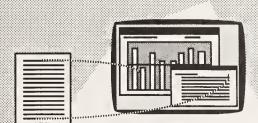
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#### **Current Concepts of Hypertext**

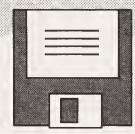
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## Chapter 1

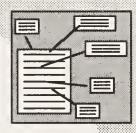
# Introduction to Hypertext and Hypermedia



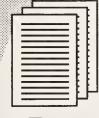
Paper and computer metaphors for hypertext



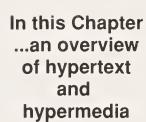
Essence of hypertext software

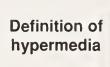


Definition of hypertext



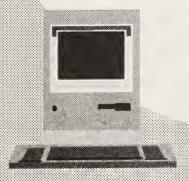
Dimensions and characteristics of hypertext systems



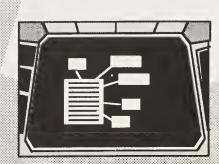




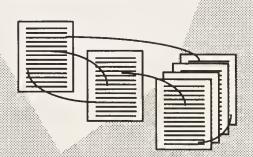
Computer metaphors for hypertext



Navigation metaphors



Paper metaphors for hypertext



## Overview of This Chapter

#### Introduction



Hypertext is a novel way of constructing computer-supported, non-linear writing. It can also be thought of as a new way of developing text databases. It provides many new capabilities for linking all sorts of electronic media. In this chapter we provide a detailed description of this important new computer tool.

## Treatment: Textbook Chapter on Hypertext and Hypermedia

Since the concepts of hypertext and hypermedia have only emerged in the last 20 years and since they are still not well known to most people, our approach in this chapter is to present a relatively detailed introduction to this field.

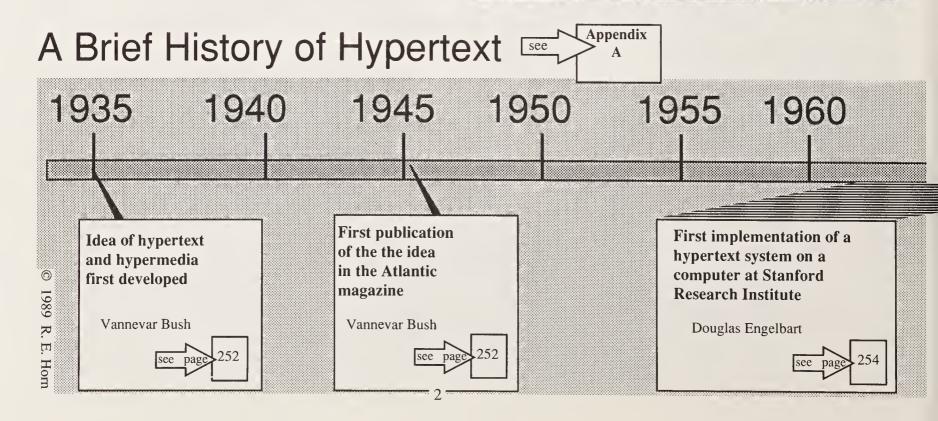
## **Approach: Simulate the Look and Feel of Hypertext in Print**

We all assimilate information in different ways and, hence, we often need different paths through a document in order to get the most out of it. Hypertext gets some of its power from the almost instantaneous ability to jump from one place in the text to another. In order to provide you with the best idea possible on the printed page of what hypertext looks and feels like, we have simulated computer screens and linkages in this book.

#### Commentary: Major Argument of this Chapter

This chapter will give you a broad picture of what hypertext is all about. As this book is written (in early 1989) there are only a few hypertext systems in operation. We are in a stage of technology development just before the rush.

Hypertext will emerge as a major way of organizing text and other media despite the obstacles that I spell out in Chapter 2. This obviously is not a startling hypothesis for those who have been following recent developments in the field. But for others, to contemplate having the flexibility and the choices of hypertext routinely available on their computers can be an exhilarating thought. (REH)



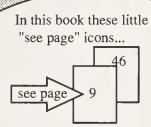
#### **Author's Commentary: Personal Judgments**

I faced a number of unique problems in writing this book. First, the goal of giving an introduction to hypertext, argumentation analysis, and Information Mapping implied a goal of "just the facts." But to give perspective on the issues, I needed to write more personal or more judgmental remarks like this. So I decided to simulate how I might "overlay" my comments on an otherwise somewhat more neutral approach to the subject. In this way, you'll be able to see how such commentary might work in a hypertext system where you and other people can add notes to the original text. We use a distinctive shade of border and sign the notes. In some cases, you will see that I have included quotes from other writers as if they were comments on my text. In these cases the author will be so noted and references can be found in the back of the book. My comments will be signed: (REH).

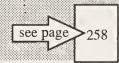
for example...

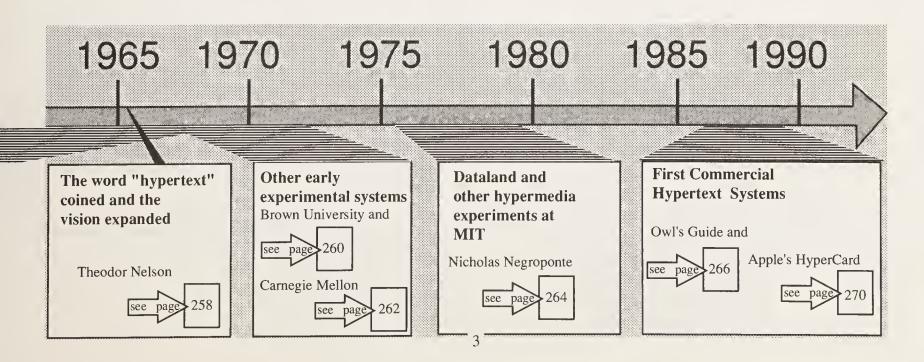
#### Forecast (1967) Multiple Ways to Read Hypertext

Ted Nelson, who coined the word hypertext, has suggested: "To be useful, the hypertext medium requires some ... variety in the ways and sequences that the same material can be connected together or explained. Indeed, these texts may be made big and diverse enough for study by specialist and beginner alike; with many entrances, tracks, and specially oriented meanders. Thus the user's previous background and level of knowledge could be taken beneficially into account by the author-editors." (Nelson, 1967)



...simulate what in hypertext are called "buttons," places in the text on a computer screen you would be able to click your mouse, depress a key, or otherwise indicate that you want to go to the place indicated by the button.





## Sources of Hypertext

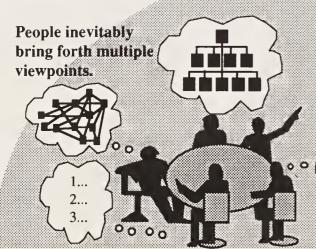
Introduction: Human Thought is Multi-Dimensional; But Conventional Text is Linear

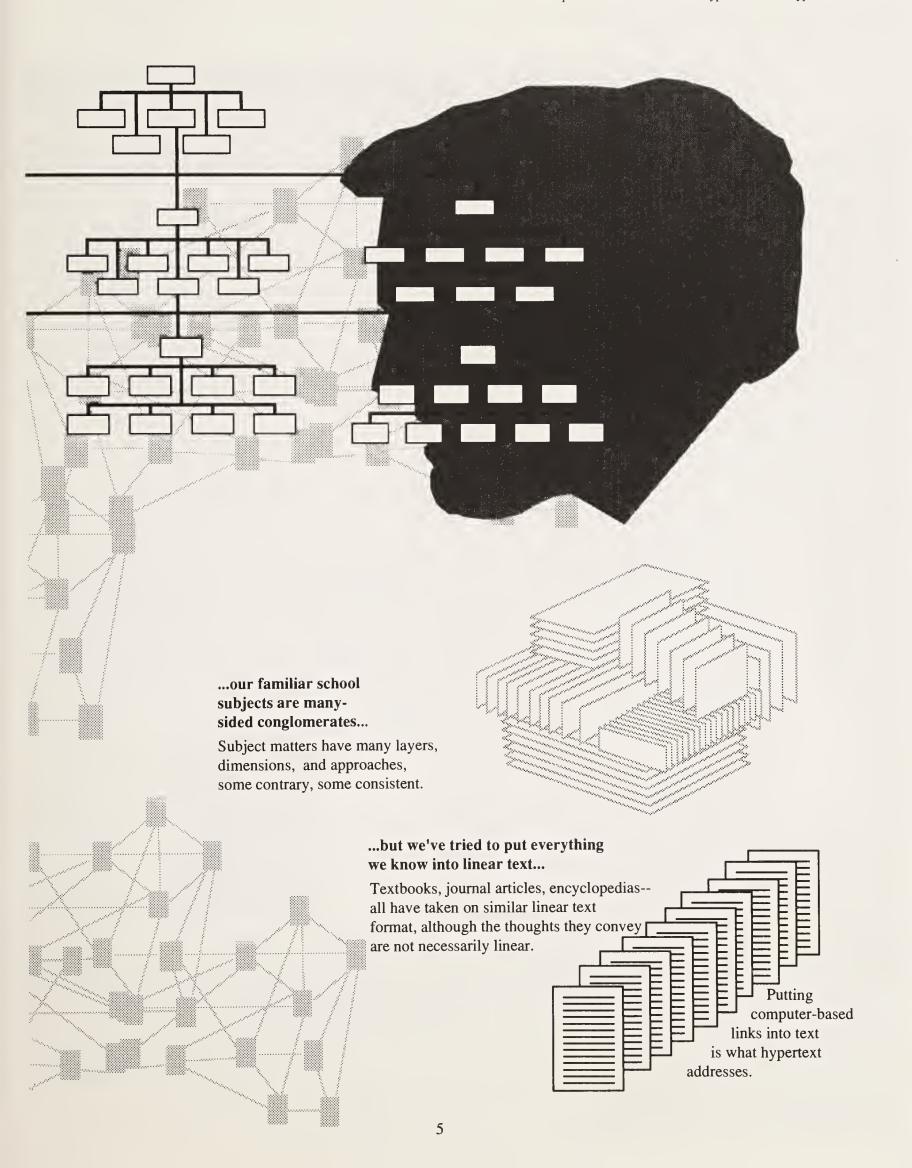
Human thought has many aspects, many dimensions. Our memories are associative; we connect many different things in quite unpredictable and idiosyncratic ways. And often our thinking appears as a kind of free association or even free juxtaposition. Other memory and thought is quite structured and hierarchical. We reason from goals to means. From causes to consequences. We plan rationally. We build large organizations on highly structured principles. The question this book addresses is: How do we best represent all this information and all these connections to ourselves and to others for communication, learning, and problem solving?

Commentary: Memory is Associative and It Fades

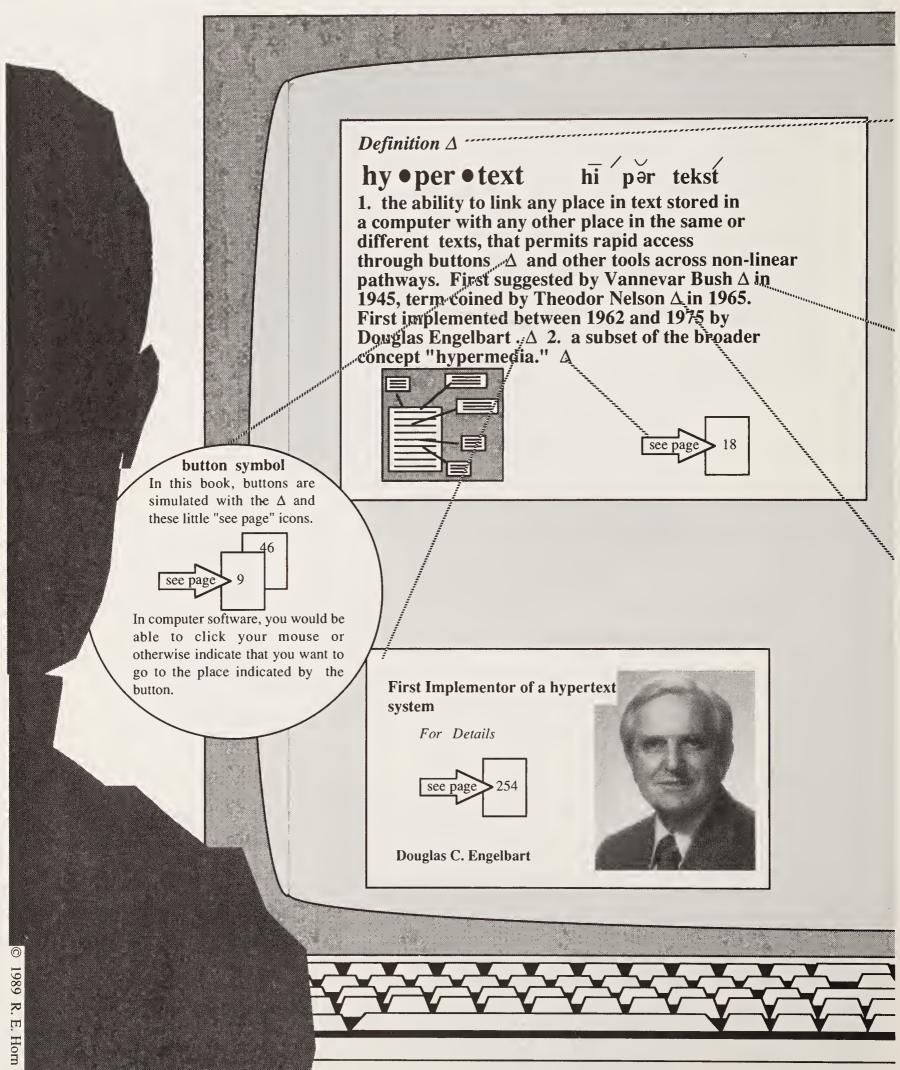
"Our ineptitude in getting at the record is largely caused by the artificiality of systems of indexing....The human mind does not work that way. It operates by association. With one item in its grasp, it snaps instantly to the next that is suggested by the association of thoughts, in accordance with some intricate web of trails carried by the cells of the brain. It has other characteristics, of course; trails that are not frequently followed are prone to fade, items are not fully permanent, memory is transitory. Yet the speed of action, the intricacy of trails, the detail of mental pictures, is awe-inspiring beyond all else in nature..."

Vannevar Bush, 1945





## What is Hypertext?



#### Commentary: Another Definition

"Hypertext is both an author's tool and a reader's medium. With hypertext software, authors or groups of authors will be able to link information together, annotate existing texts, and create footnotes that allow readers to see either bibliographic data or the body of the referenced text. Readers will be able to browse through linked, cross-referenced, annotated, footnoted texts in an orderly, but nonsequential manner: an automated encyclopedia of sorts . . . "

(Brown University, 1985)



For Details



Vannevar Bush



#### Commentary: Another Definition

"By 'hypertext' I mean non-sequential writing."

(Theodor Holm Nelson, 1974)

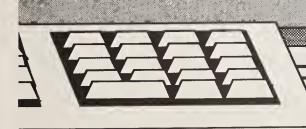
Coiner of the terms "hypertext" and "hypermedia"

For Details



**Theodor Holm Nelson** 





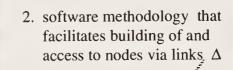
## Essence of Hypertext: Links, Nodes and Buttons

## Three Important Features of Hypertext Software

The essence of hypertext software is



1. a network of nodes Δ which may be text and/or graphics





interface tools that facilitate the creation of arbitrary linkages in the text with buttons Δ and (frequently) the easy manipulation of chunks of text and media through windows.

#### Links

#### **Definition**

Links connect nodes in the hypertext software by computer-supported relationships that permit rapid, easy movement across the network of nodes.

#### **Examples of Some Kinds of Links**

There are a great variety of links in hypertext systems. Here are some types of links:

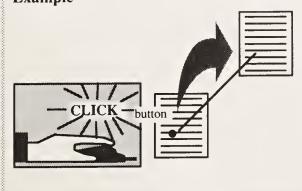
- the internal document organization (e.g., connect two pieces of text in same document)
- the external organization (e.g., connection of one document to other documents)
- annotation via pop-up windows
- · table of contents to document
- index to document
- local table of contents to a part of a document.

#### **Buttons**

#### **Definition**

Buttons are specific locations in the hypertext or on other media that permit the user to jump along a link to another node, usually with the click of a mouse or the pressing of a key. In one sense, buttons are the user-visible manifestations of links.

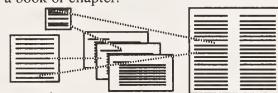
#### Example



#### **Nodes**

#### Definition

1. Nodes are the part of the hypertext network where the text or other media are located. 2. For some software implementations, a node contains one idea or one sentence; for other implementations the node may be a whole document as long as a book or chapter.



#### Comment

At present, the node is not a well defined concept except in certain very structured contexts. One node may include composite nodes where, for example, a node is a subnode. Nodes may have different display metaphors, such as cards, pages, windows.



## Features of Hypertext

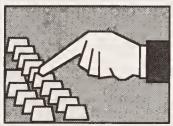
#### Introduction

Links, nodes and buttons are essential characteristics of hypertext. But there are other characteristics that give hypertext its distinctive flavor, and distinguish it from just another text database.

#### 1 Focus on Rapid Browsing

#### **Description**

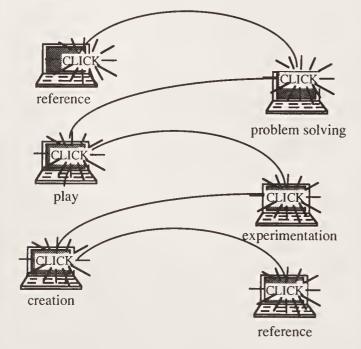
One of the values that hypertext theorists have always espoused is the ability of the user to conduct rapid browsing and navigation. The user must be able to get around in the hypertext quickly and easily. This means that the user interface must enable the user to navigate across the links in the system, usually with a couple of clicks of a mouse or a couple of key strokes.





#### Example

It is assumed that users will do something else when they get to the place they've jumped, i.e., to use the information for...



#### Comment

Little is made of these other functions in the hypertext literature. Rather, in that literature, rapid browsing and navigation are often valued for their own sake.

#### Three Features of Hypertext



#### 2 Focus on Non-Linear Discourse

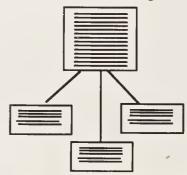
#### **Description**

Some hypertext software authors value highly the ability to have information partially or non-linearly structured. Here these distinctive definitional qualities enter the structure of the contents as well as the link-node structure of the software.

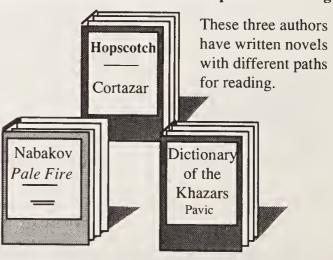
They celebrate the non-linear structure of the text and non-symmetrical organization.

#### **Example of This Thinking**

Not only is it possible that a story could have several endings, but it is claimed or implied that it is somehow better if it does have several endings.



#### **Authors Who Have Tried Non-Sequential Writing**



#### Comment

The claim is made that, because human thought has the characteristic of being able to associate anything with anything else, somehow it is implied that all or most text should have "the freedom to associate."

#### Focus on Two Link-Making Options

#### A Personalized Hypertext

#### **Description**

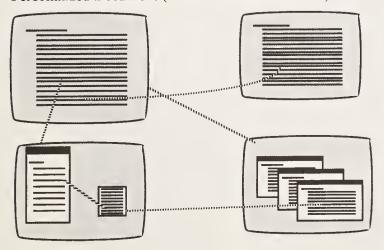
Many hypertext systems can be personalized. For example, the user can modify the hypertext database by making links and adding text, graphics, and numbers to the documents and windows.

Thus the document becomes increasingly the personal document of the user, rather than one solely produced by the original author. Different levels of security can be supplied so that access can be permitted or denied to different users.

#### **The Original Document**



#### Personalized Document (with User-Created Links)



#### Comment

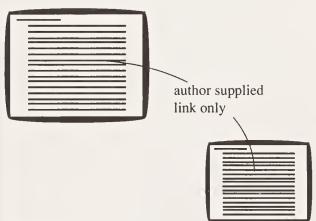
Little has been done to help readers figure out how they might want to organize such links, which could rapidly represent a large personal information management problem.

#### B | Read-Only Hypertext

#### Description

Some hypertext systems, particularly those used for policies, procedures, training and documentation in organizations, permit users to read and follow links without being able to write or make links.

#### Example



#### Comment

You can't change the company's personnel manual unless you are the Vice President for Human Resources or somebody designated by the V.P. Similarly, while feedback may be welcome, you may want it to be private and addressed to the V. P. rather than posted on the pages of the manual.

## Some Early Applications of Hypertext

#### Introduction

To what has hypertext been applied so far? What kinds of experimental and operational situations have been tried out? On these pages we note a number of the early explorations of hypertext. Bibliographic references in the back of this book will lead you to more detail.

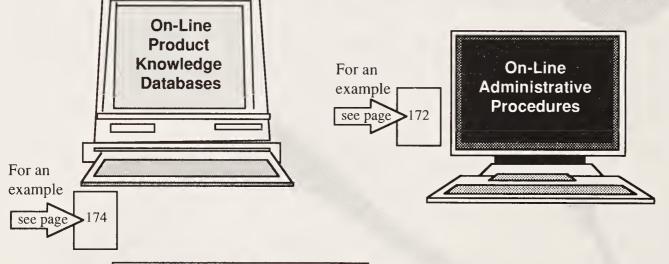
There are several large projects to provide information systems for all of the maintenance manuals, costing, and troubleshooting of all of the models of a given make.



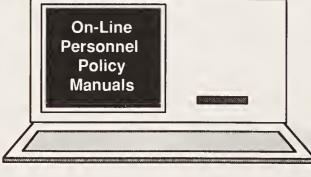
A number of projects have been launched to put all of the documentation of given systems on electronic storage.



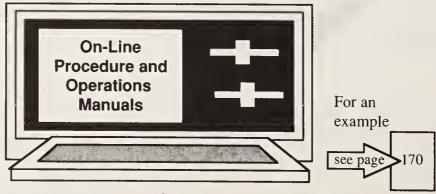
Maintenance and Repair of Large Systems



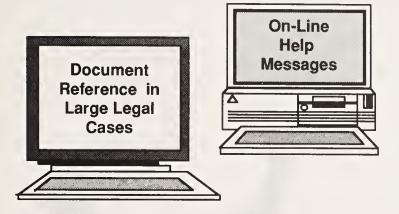
Business and Government Applications

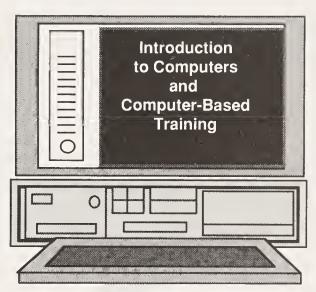


Reference Tools



On-Line help messages are now routine. Connecting them with hypertext links to more detail will improve documentation and training.



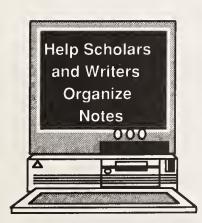


On-Line Software Documentation

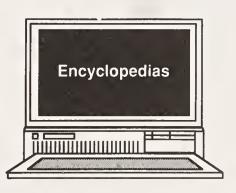
Science,
Technology
and
Academic
Applications

A current project at Harvard is linking all of the text on Ancient Greece.

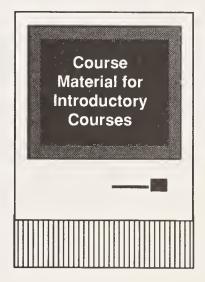
Large Databases of Text or Graphics



One of the early research programs focused on the metaphor of organizing the electronic equivalent of note cards.



A couple of encyclopedia-size works have been organized with hypertext links and stored on compact disk storage.



## Public and Private Hypertext Systems

#### Introduction

Hypertext concepts may be applied at different scales or sizes of systems as well as in public or private access situations.

Two Major Usage Contexts for Hypertext Systems



#### 1 Private (or in-house) Systems

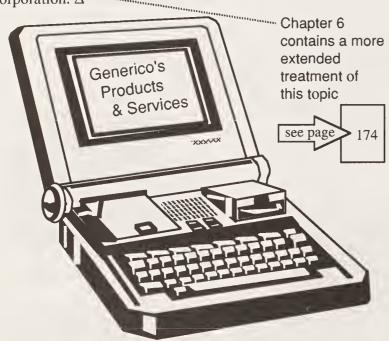
#### **Definition**

Private (or in-house) hypertext systems are systems in which the access to usage is limited to a designated group of users (usually within a single organization).

**Example One** 

Company Reference System on Products and Services

Sales and marketing could provide hypertext facilities that give sales people and customer service people access to hypertext databases on all the products and services of a corporation.  $\Delta^{\text{transminimum}}$ 



Example Three

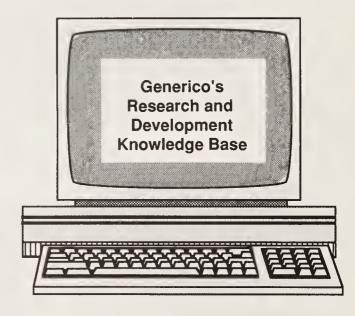
Company Reference System on Personnel Policies

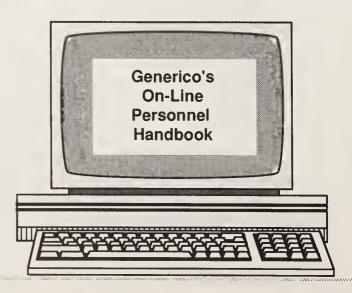
Personnel handbooks and other human resource information can be built that enable all branches in a particular organization to access the hypertext that provides the information supervisors and administrators need to make decisions and take action.

**Example Two** 

Company Reference System on Research & Development

A large research and development laboratory could provide a hypertext facility for the documents pertaining to various projects being worked on at the laboratory.





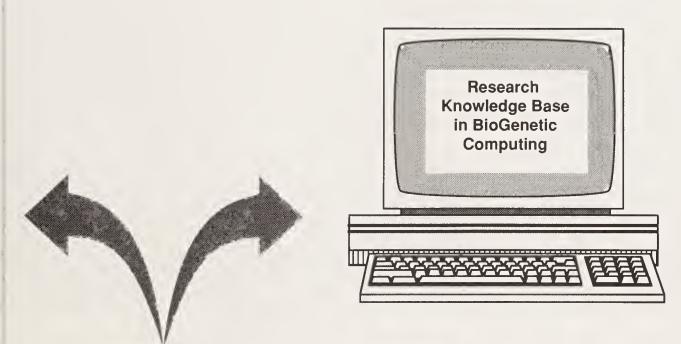
#### **2** Public Access Hypertext Systems

#### **Definition**

Public access hypertext systems provide facilities for scholars, specialists, practitioners, and students in a particular field to share a common hypertext knowledge base system.

#### Example

A scientific field or sub-field could establish a hypertext knowledge base to provide up-to-date scientific information in hypertext form. This would provide significant improvements to the current science information systems.



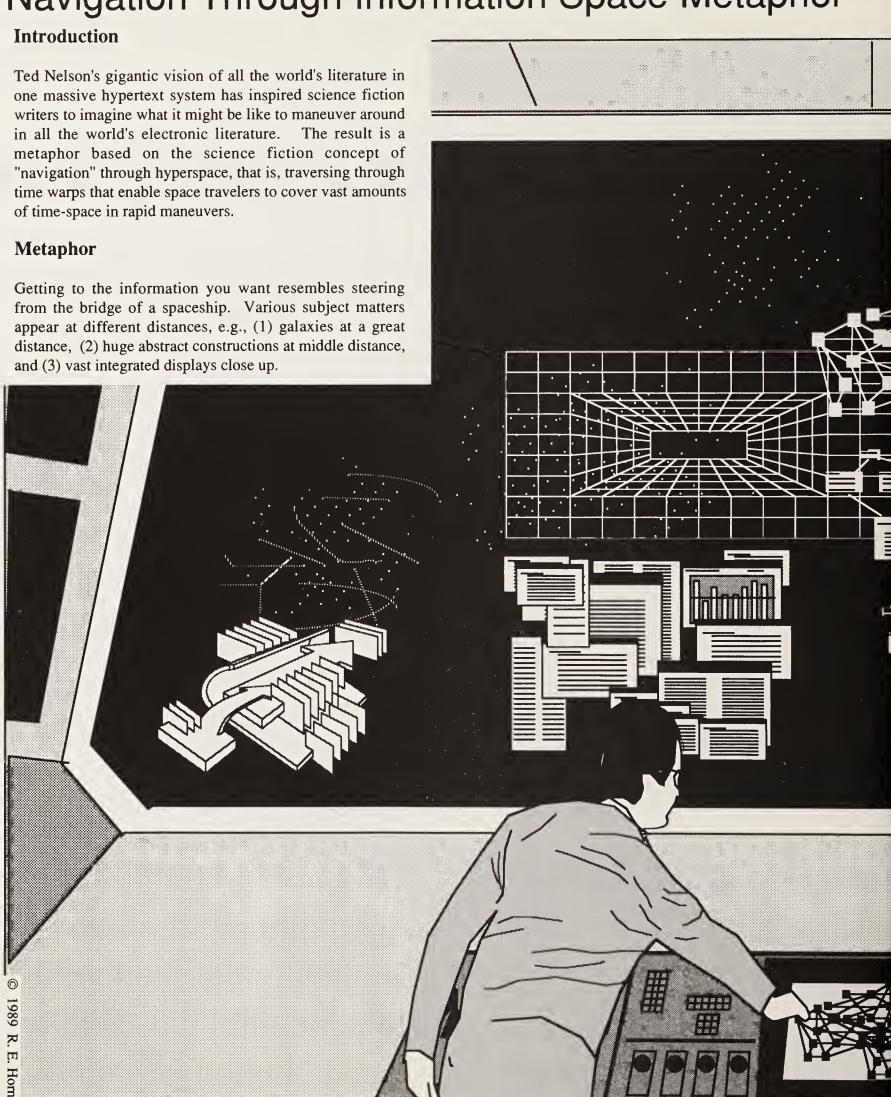
Commentary: Linkage

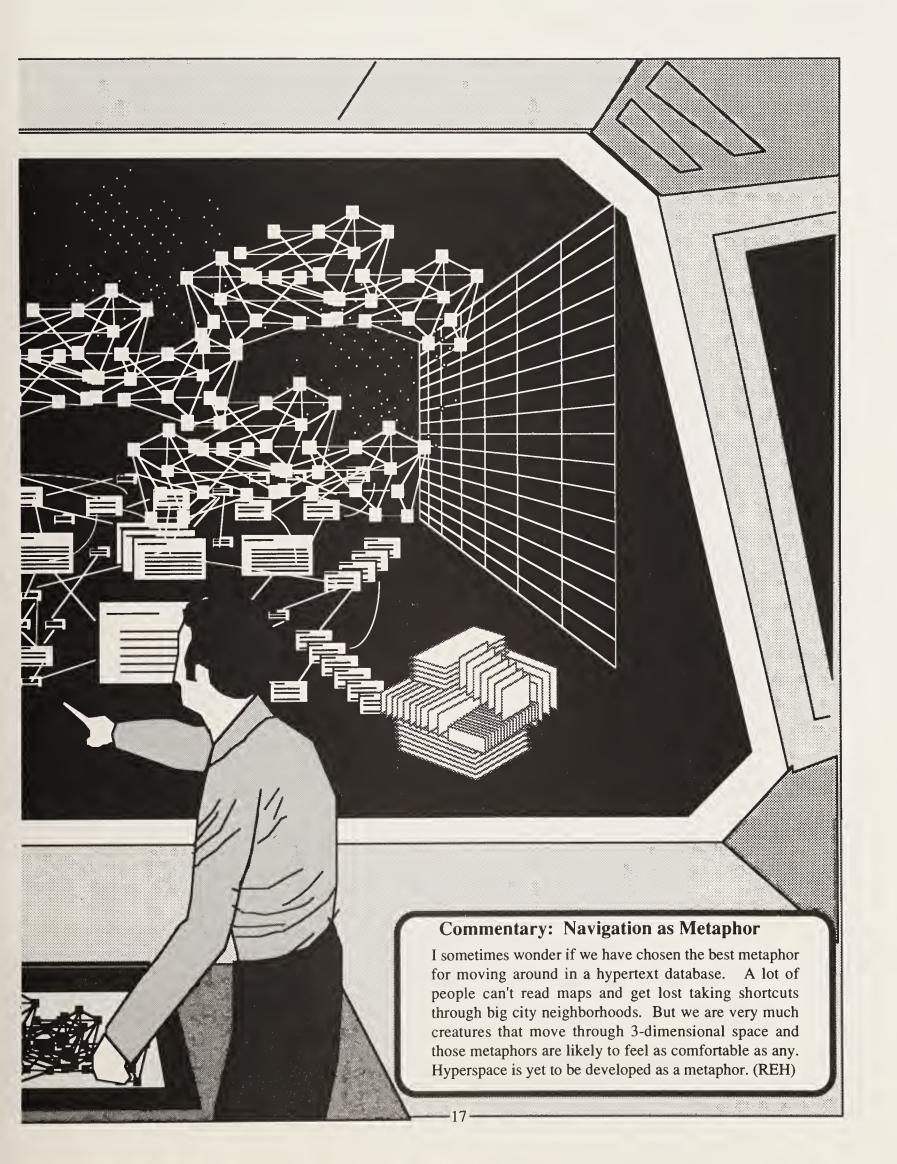
The researcher using the public and the private R & D knowledge bases  $\Delta$  could not make linkages across these two systems directly. Presumably, some kind of software system could be made to link the researcher's personal links across the two systems. (REH)

Chapter 8
contains a more
extended
treatment of
scientific
information
systems

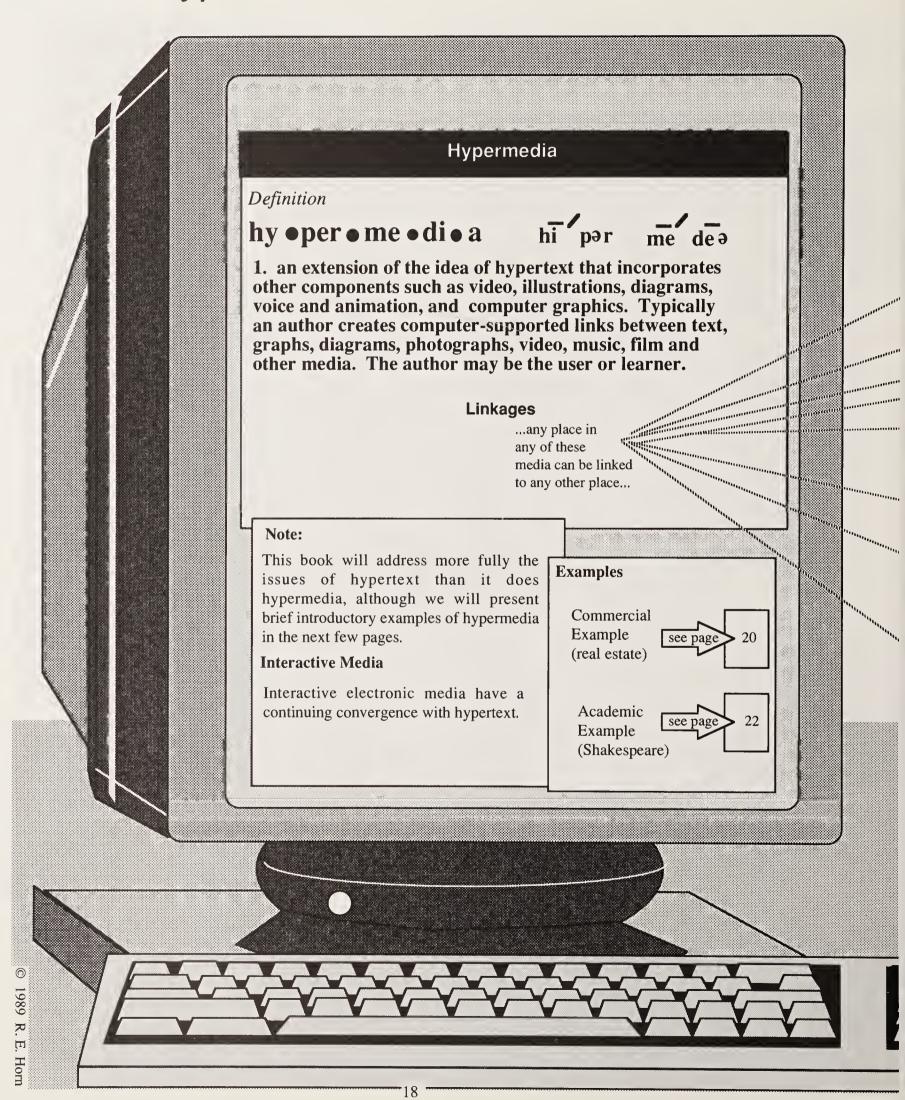
see page 212

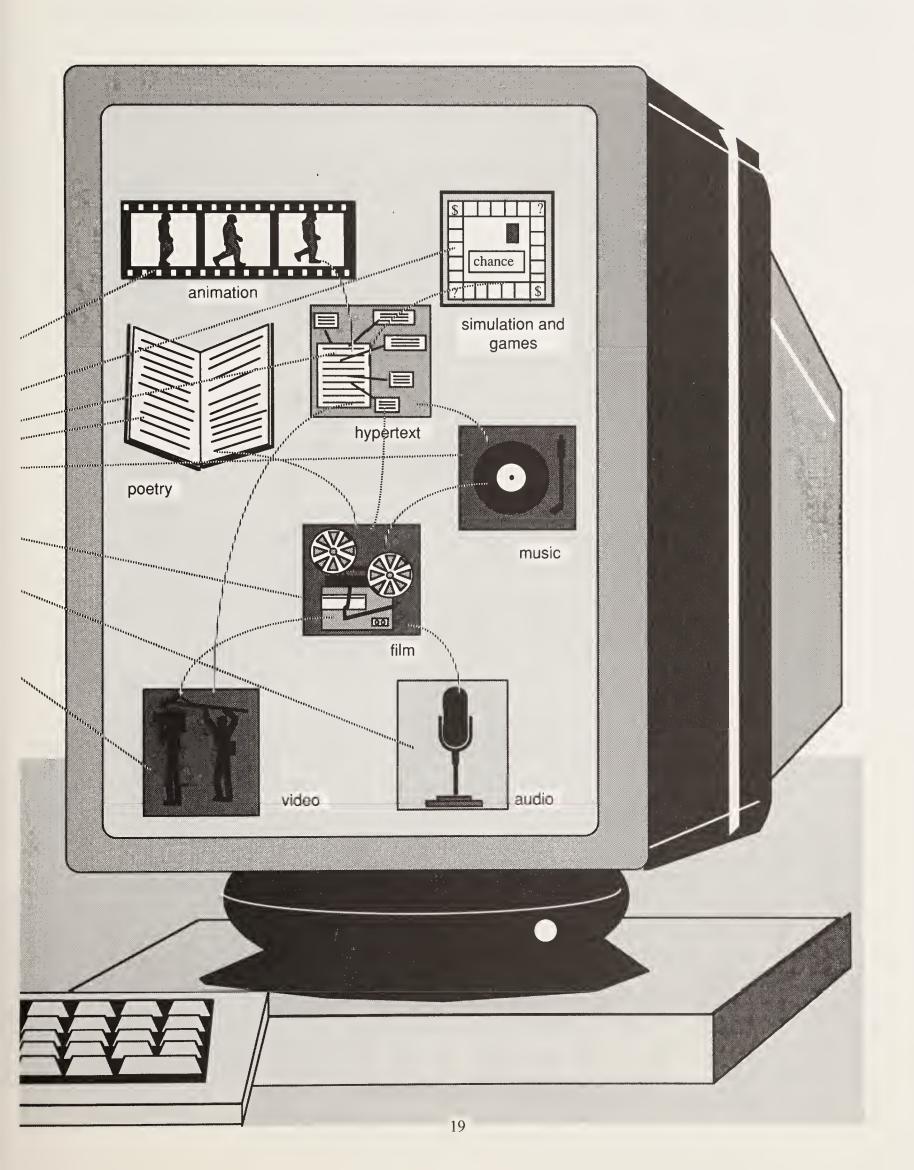
## Navigation Through Information Space Metaphor





# What is Hypermedia?





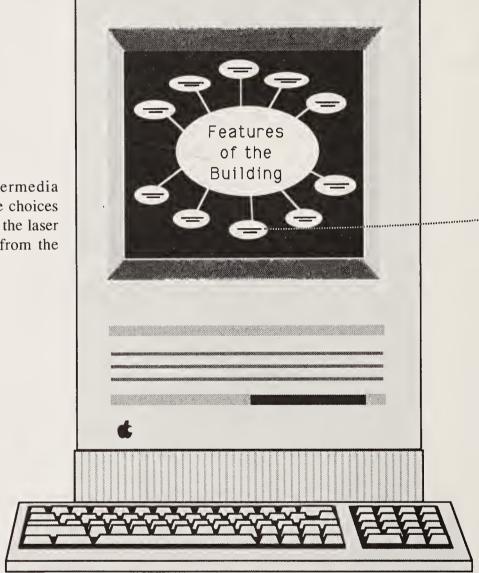
# Hypermedia Application: New Product Marketing

#### Introduction

Hypermedia is finding a fair number of early application areas in the marketing of new products. Convention exhibitions and point-of-sale marketing are important areas where hypermedia concepts have been applied. Below we present a schematic of a new product release concept with hypermedia.



Potential clients use hypermedia software on computers to make choices about what they want to see on the laser disk and to get detailed text from the computer's memory.



Clients can see still photos of different parts of the building and its spaces. They can also see animations and movies of movement through the building to visualize their space. All can be stored on the same disk and controlled by hypermedia links from the computer.



Clients view video film, animation, and slides on video disk. In this example, commercial real estate can be explored for leasing before or while it is being built. 3 Commentary and music can accompany both the computer and laser disk displays. Any segment is available in any order on the disk and in the computer.

21

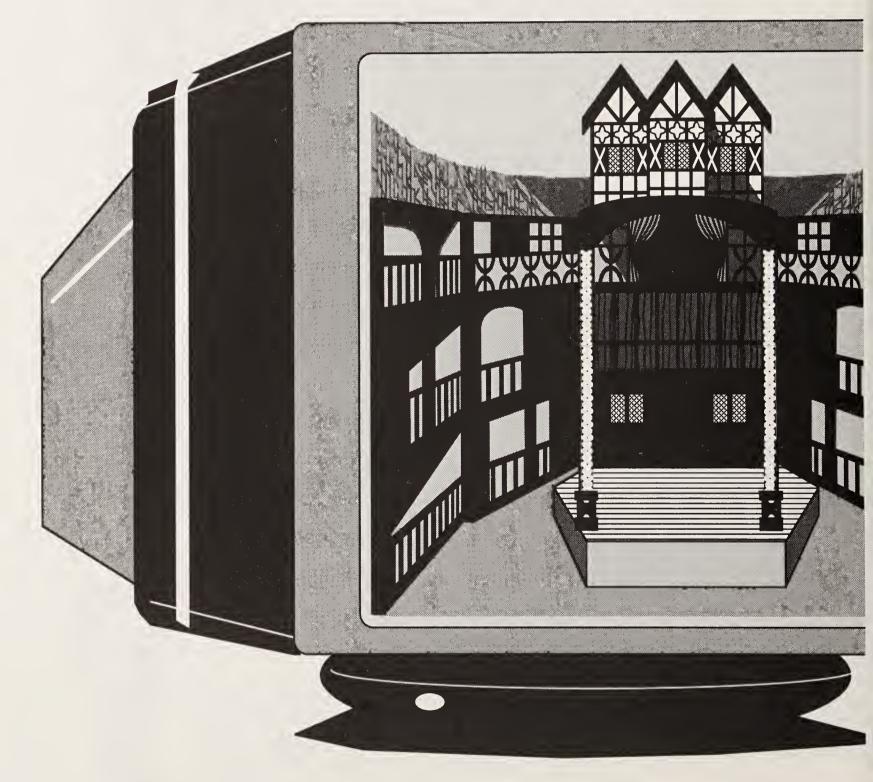
# Case Study: Hypermedia for Shakespeare

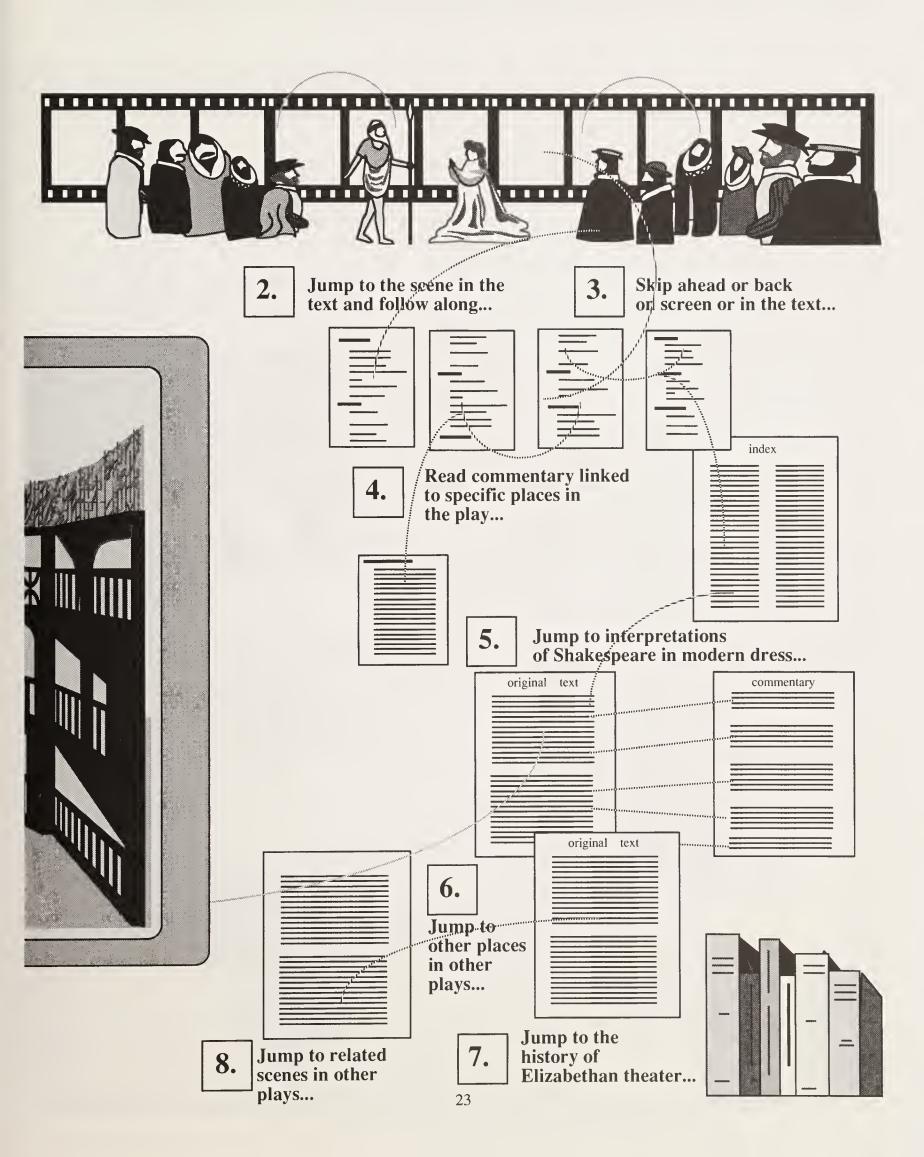
### Introduction

Hypermedia is also beginning to make a mark in education. On these pages we present a brief schematic overview of what hypermedia course materials might be like. The subject is Shakespeare's plays and their historical and critical context.



1. Begin by watching the play scene by scene on videodisc...





# Next -- More Detailed Dimensions of Hypertext

Chapter 2. Some Issues with Hypertext

In chapter 2, we look at four different kinds of issues having to do with hypertext:

# System Design Issues

- What size shall the nodes be and what shall they contain and why?
- What shall the links connect?
- · Characteristics of links
- Where to put how many buttons of which kind?



### 3 User Issues

- Normal reading cues may be inadequate in hypertext and these are often missing
- Poor metacognition skills may hinder usefulness of hypertext in business training
- Serialist readers may have considerable difficulty when forced to branch
- Lost in hyperspace
- · Overchoice and cognitive overload
- Chaos in titles for documents and their parts



# Development Issues

- Labor-intensive creation
- Labor-intensive database maintenance
- Additional skills needed for hypertext authoring
- Relating hypertext to other on-line documentation and training



# Implementation Issues

- Managing the creation of different versions
- Rewrite or convert to on-line text "as-is"

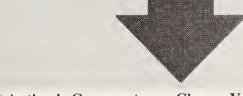


#### This Chapter So Far

We have looked at

- what hypertext is
- · what its main features are
- some examples of applications
- what hypermedia is
- and some typical examples.

These are the basics. Now you have a choice point.



Author's Commentary: Choose Your Detail Level

Go to Chapter 2 and start looking at the major issues concerning this new medium.

# Choice Point



Continue reading this chapter which now will go into a lot more detail about some of the characteristics and dimensions of hypertext systems.

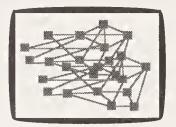
**Other Options** 

Of course, you always have the option to browse, skim, and dip into whatever you choose. (REH)

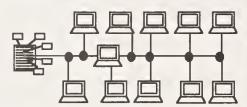
#### The Rest of This Chapter

The rest of this chapter focuses on the following topics.

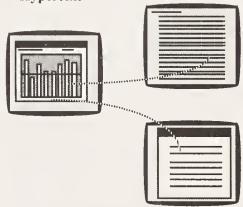
What are Some Types of Links?



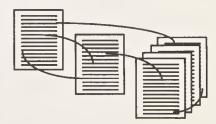
2 Dimensions of Hypertext Systems



Computer Metaphors for Hypertext



Paper Metaphors for Hypertext Linkages



5 Ways of Using Hypertext



# What Are Some Types of Links?

#### Introduction

We now turn our attention to a more detailed level of examination of hypertext. We revisit the concept of links to observe some of the kinds of links that have evolved in some of the systems developed thus far.

Three Types of Hypertext Links



# 1 System-Supplied Links

#### **Definition**

System-supplied links are those that are automatically supplied by the hypertext software at all times or are created by the software according to predetermined criteria.

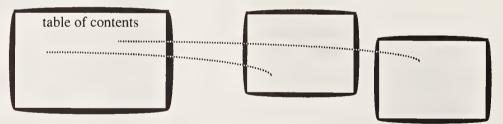
#### **Examples**

Here are some examples of the system-supplied links:

1 command and control pathways through the textual knowledge base (e.g., next buttons)



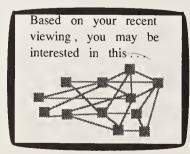
2 automatically created tables of contents



automatic tracking of what user has seen and showing this track upon command



automatically created user profiles and suggested sequences



### 2 User-Created Links

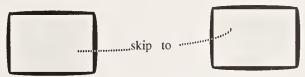
#### **Definition**

User-supplied linkages are those links created by the users (using system-supplied facilities) to link text for their own purposes.

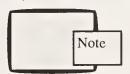
#### **Examples**

Some examples of user-created linkages include:

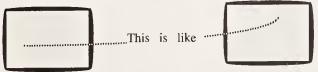
detours and shortcuts



2 notes, commentary and reminders



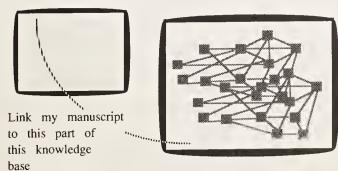
3 analogical linkages



4 new text



5 links to other knowledge bases



**Note:** These links are described from the viewpoint of the reader. They may be implemented in the software in quite different fashions.

### 3 Author-Created Links

#### **Definition**

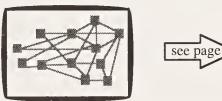
**Authors.** We refer to authors as those who create text and hypertext for others to read to distinguish them from end-users.

**Author-created linkages** are links which authors insert in text that are "pre-prepared" for the user to traverse. Usually they are links that authors anticipate users will need frequently.

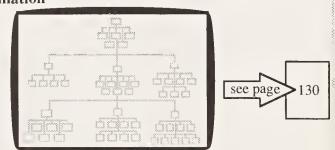
#### **Examples**

Some of the major types of author-created links include:

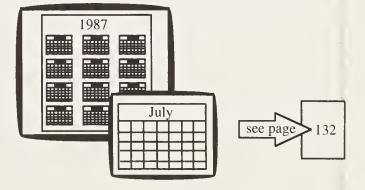
links to prerequisite knowledge



hierarchical links based on classification of information



3 chronological links



# Dimensions of Hypertext Systems

#### Introduction

The concept of hypertext covers a fair amount of territory -any way you can segment text and any way you can link text is of interest to hypertext theorists. So, clearly we need some ways of characterizing the dimensions of hypertext and its software. Different systems have been built (and imagined) from small, single user authoring systems for a single task, to large, multi-purpose networks with a large number of users.

Three Dimensions of Hypertext Systems 占古古



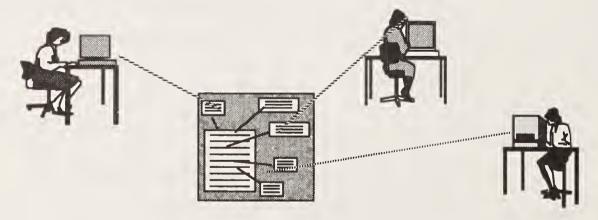
### **Information Sharing**

#### **Definition**

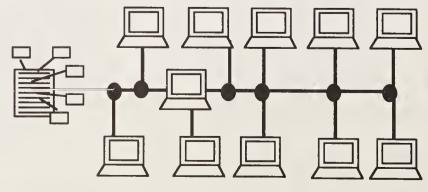
Scope of coverage refers to the number of users supported by a given hypertext system.

Single user

Small work group



Large network of users

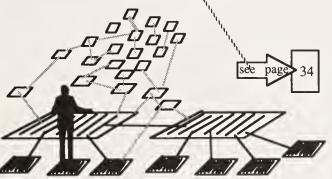


### 2 Modes

#### **Definition**

Modes are different ways of interacting with hypertext.

1. Using Modes These include browsing, learning, referencing, etc.



2. Authoring Mode



3. Editing Mode



4. Administration Mode



### 3 Applications

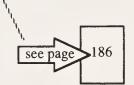
#### **Definition**

Scope of software refers to the generality of the hypertext and its applicability to a very limited or larger group of tasks.

1. One specific task (e.g., argumentation analysis)

Argumentation analysis & is one way of arranging the sentences to support a hationale or analysis of a disputed point. Systems which handle argumentation analysis are quite task specific.





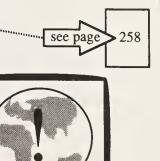
2. General purpose hypertext

Many of the current hypertext implementations handle a variety of text and graphics with fixed or variable sized chunking.



3. All the world's literature

Theodor Nelson  $\Delta$  has suggested that eventually a hypertext system should be built to connect all of the world's literature, so that you could jump from one place to literally any other place.

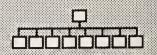


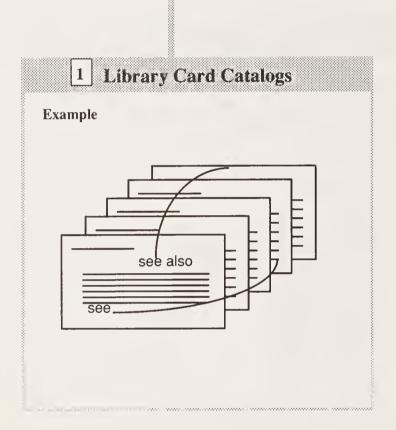
# Paper Metaphors for Hypertext Linkages

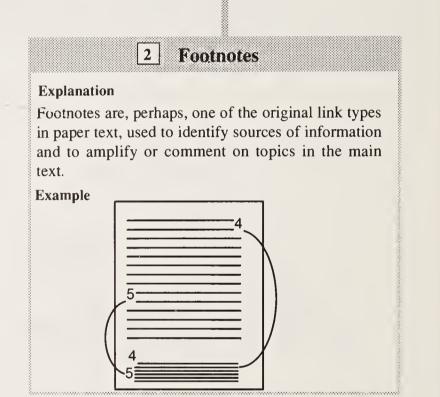
#### Introduction

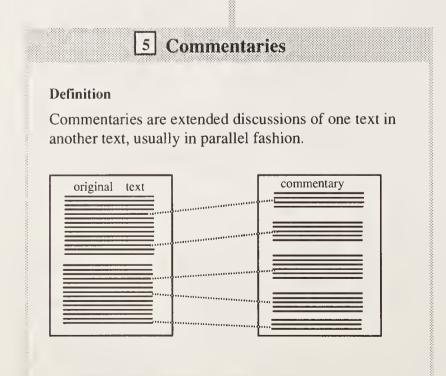
Paper metaphors identify the ideas used on paper that are implemented in different hypertext systems. Usually a specific hypertext software system has a dominant metaphor and may have facilities for other metaphors.

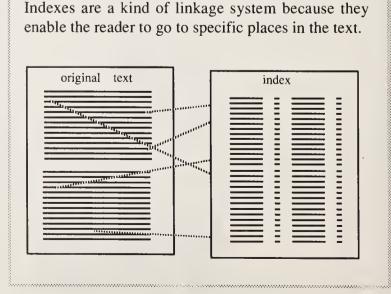
Eight Metaphorical Sources of Hypertext-like Linkages in Paper









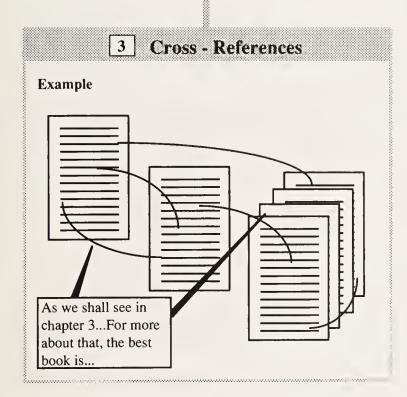


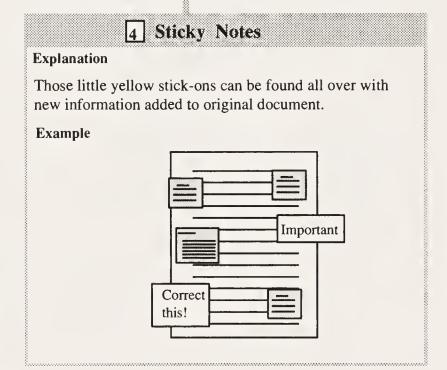
Indexes

**Explanation** 

#### ■ Commentary |

Ever since the invention of writing, people have been trying to get their associative links onto paper. Over the ages, we've used quite a few devices to convey these associations. Note on this page how these associations have been integrated into the link and node structure of hypertext quite easily. (REH)

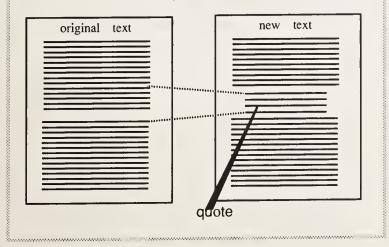




### 7 Quotes

#### **Explanation**

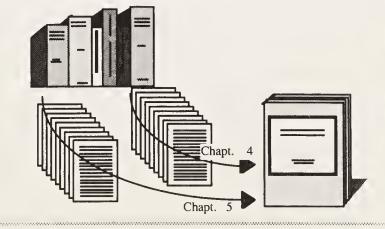
Quoting is a basic kind of linkage in paper, where a part of one text is reproduced in another with a reference back to the original.



## 8 Anthologies

#### **Definition**

Anthologies are books which are made up of chapters and long quotes from other books. They thus provide a kind of metaphor for hypertext of gathering parts of other books together for some purpose.

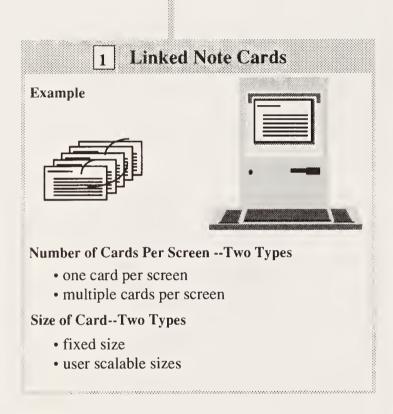


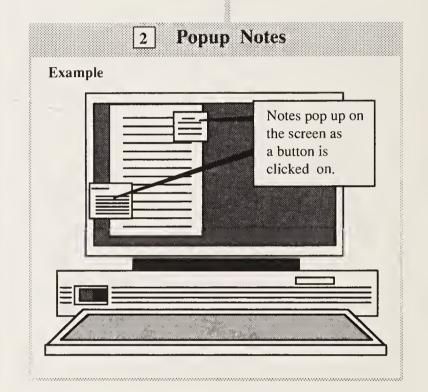
# Computer Metaphors for Hypertext

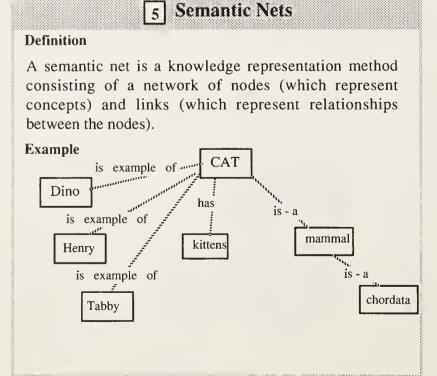
### **Description**

Computer metaphors have been used in conceptualizing several specific hypertext systems. Usually, but not always, a given hypertext software system has a dominant metaphor and may have facilities for other metaphors.

Eight Computer Metaphors Used as Sources for Hypertext Links



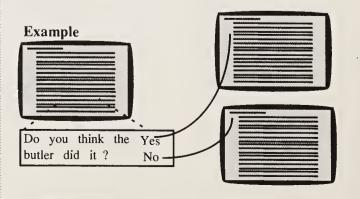




# 6 Branching Stories

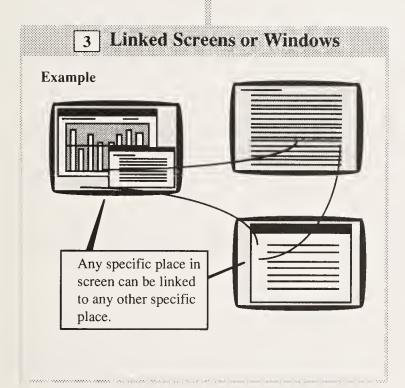
#### Definition

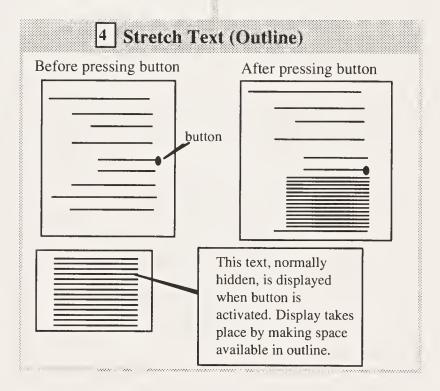
Branching stories are a genre of fiction, normally presented on computers, that permit the reader to make key choices along the way and hence influence the outcome, plot, or action of the story. They have influenced the design of some hypertext systems.



#### **Commentary**

One of the intriguing things about hypertext software is how it brings together a number of ideas that have been around quite a while and integrates them into something that has quite different dynamic properties. (REH)



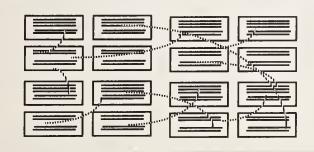


### 7 Relational Databases

#### **Definition**

Relational databases are databases constructed in suchaway that if any 2 files have a common field, then the data base can link these files to other files also sharing common fields, and keep track of these links so that users can find what they are looking for along many different paths.

#### Example

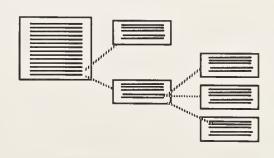


### 8 Simulations

#### **Definition**

Discrete state simulations have the capacity to branch in many different directions and lead to many different outcomes. This property appears in some of the hypertext simulations.

#### Example

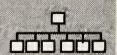


# Ways of Using Hypertext

#### Introduction

Too often, discussions about hypertext fail to identify the purpose the user has for looking at the text. While user surveys are scarce, we can identify a small number of ways that users typically read text. Different ways of using hypertext will call forth the need for different features and produce different problems, as we shall see in the next chapter.

Six Principal Kinds of User Modes



### 1 Browsing Mode

#### Description

Browsing is skimming, usually quickly, over large amounts of text to find regions of interest. We distinguish it from referencing, which is the search for very specific information or places known to exist.

#### Characteristics: Speed / Highlights Only



#### **Implication**

Browsers need a variety of tools to enable them to see different views of subject matters and documents. They need large scale maps of the subject matter as well as very well defined routes.

#### Comment

Jan Walker, one of the readers of an early version of this manuscript, wrote: "Thanks to unthinking use, the word 'browse' is too vague to be useful anymore. Anyone trying to read the litrature needs to be alerted to this. The original English-language implications of the term have been drowned in drek. When most implementors say 'browse' they mean nothing more than 'use.' "

#### Grazing as a Kind of Browsing

Some observers have also described a kind of information grazing where the user simply meanders munching on whatever is nearby. Some think of it as a sort of slow-motion browsing. (REH)



### **2** Training Mode

#### Introduction

Training covers a fairly wide variety of activities with quite different implications for the design of hypertext.

#### **Description**

Training suggests that there are organizational goals for specific accomplishment levels within a specific time.

#### **Implication**

Hypertext can be useful in training, but the most important variables will continue to be the setting of goals, the use of practice exercises, and the provision of feedback.

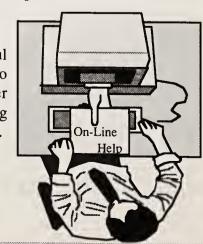
### 5 Help Mode

#### **Description**

Help mode is a special kind of referencing mode that provides (usually) brief amounts of information to aid users of computers to accomplish their current tasks.

#### **Implication**

Hypertext can be useful for linking users to glossaries and to other forms including computer-based training.



#### Commentary: Too Much Focus on Browsing?

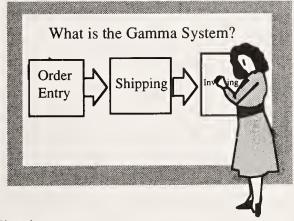
It appears that sometimes hypertext discussions take place as if browsing were the only important way that human beings interact with text. We probably do browse more in this age of information overload. But hypertext must be able to support many ways of learning, not only browsing. (REH)

### 3 Briefing (Presentation) Mode

#### Description

Briefing (or Presentation) Mode is generally not a user directed mode. It is, of course, user chosen in the sense that the user chooses to ask for a briefing. The system presents an overview and summary of the subject, project, organization, sequence of events.

#### Characteristics: Speed / Highlights Only



#### **Implication**

Building good briefings into each hypertext region is an important value in good hypertext production. A whole separate set of guidelines and standards applies to the design of presentation briefings.

### 4 Learning and Analysis Mode

#### Description

The learning and analysis mode is that mode in which users are solving problems or making decisions. They are typically involved in the collection, analysis, and rearranging of information.

#### **Examples**

Scholars gathering and rearranging notes for a book or paper; scientists and engineers working on problems.

#### Characteristics

Users in this mode often have time and inclination to explore alternatives that may be provided by hypertext.

#### **Implication**

Hypertext may be of considerable use in this mode, especially in the exploration of different viewpoints, alternatives, and data.

### 6 Referencing Mode

#### **Description**

In the referencing mode, users are focused on trying to retrieve information from the hypertext database in response to a specific question or a specific need. Perhaps they have seen it before. Or they have been told that it exists. Or, knowing the status of the knowledge base, they conjecture that it exists.

#### Characteristics

Highly focused, fact-oriented. Users are usually looking for a specific place and stop referencing when that information is found.

#### **Implication**

This mode relies on more traditional methods of information retrieval, such as indexing, tables of contents, or state-of-the-art reviews, than it does on hypertext linkages.

### **Chapter 2. Current Issues with Hypertext**

Overview of This Chapter 38

#### **System Design Issues**

What Shall Be the Size and Contents of Nodes? 40 What Shall the Links Connect? 42 Characteristics of Links 44 Where to Put How Many Buttons of Which Kind? 46

#### **User Issues**

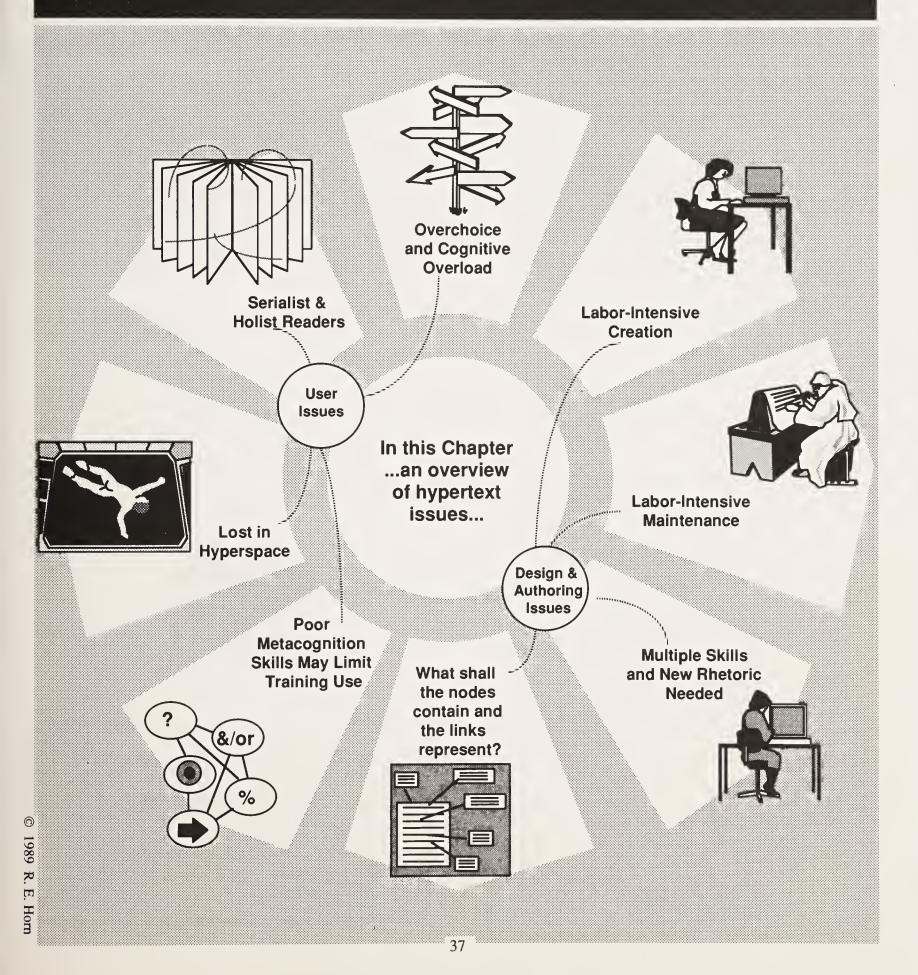
Inadequate (and Missing) Reading Cues 48
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Poor Metacognition Skills May Limit Training Uses 54
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Additional Skills Needed for Hypertext Authoring 66
Relating to Other On-Line Documents and Training 68
Managing the Creation of Different Versions 70
Rewrite Text or Convert to On-Line Text "As Is"? 72

# **Chapter 2**

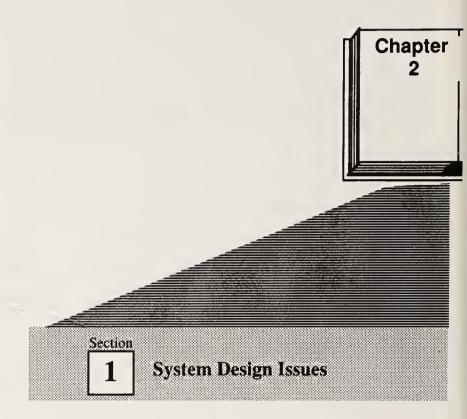
# Current Issues with Hypertext



# Overview of This Chapter

#### Introduction

Hypertext certainly provides features and advantages that many of us can use in our work and study. But these advantages do not come without their corresponding problems. It is important to sort the big problems from the smaller ones. Many of the smaller ones will go away as hypertext software designers and authors work on upgrades and new systems. But there are some more fundamental problems, those that have to do with the limitations of human information processing capacity. These must be addressed in a more basic and more structured fashion. In this chapter we survey the major issues that have been raised in connection with various hypertext implementations. These two pages present an overview of the rest of the chapter.



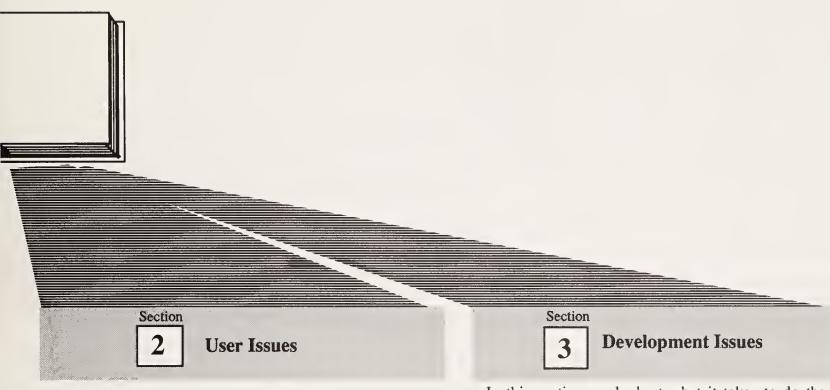
In this section we point out that the software designer must solve certain very basic issues about text construction:

- What size shall the nodes be and what shall they contain and why?
- What shall the links connect?
- Characteristics of links
- Where to put how many buttons of which kind?



#### **Commentary**

All hypertext authors will have to pay attention to these issues as well. We will have to understand our text better and understand better how our users will use on-line hypertext and hypermedia. It's not only a system designer's issue. Recent history is littered with software systems that have been left in the dust because the designers made the wrong decisions about the fundamentals. (REH)



We focus in this section on some of the major problems that have been raised by researchers and users:

- Normal reading cues may be inadequate in hypertext and these are often missing
- Poor metacognition skills may hinder usefulness of hypertext in business training
- Serialist readers may have considerable difficulty when forced to branch
- Readers may become lost in hyperspace
- Users may experience overchoice and cognitive overload
- Chaos in titles for documents and their parts



#### Commentary

This sections says in another way "buyer beware!" as well as "know thyself." (REH)

In this section we look at what it takes to do the intellectual work that makes hypermedia and hypertext possible and the knotty problems of organizations or groups of people trying to use hypertext systems:

- Labor-intensive creation
- Labor-intensive database maintenance
- Additional skills needed for hypertext authoring
- Relating hypertext with other on-line documentation and training
- Managing the creation of different versions
- Rewrite or convert to on-line text "as is"



Commentary

The real world uses accounting and you have to pay attention to your costs as well as the benefits you think you will derive. Another real world issue: Once you start making revisions on multiple drafts of a document you get a spaghetti-like tangle of links. "A plate of spaghetti looks the same from every angle," someone has said in the context of hypertext. (REH)

# What Shall Be the Size and Contents of Nodes?

#### Introduction

Many of the problems that we will discuss in this chapter are related to more general questions about nodes, links, and buttons. In this opening discussion we will examine nodes.

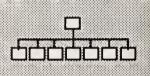
### **Major Questions**

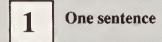
The major questions about nodes include:

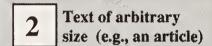
- What shall the nodes contain?
- What principles shall we use to determine contents of nodes?
- On what basis should size decisions be made?
- Is there any systematic way of determining "natural" divisions of a subject matter that will help us?

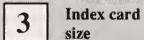
### Definition: Granularity

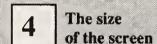
Granularity refers to the amount of the information contained in a node relative to the large size of the information. Loosely, it is the "amount of information in a node." Seven Different "Sizes" of Nodes (as they appear to a user)

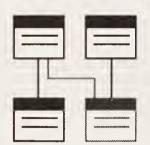






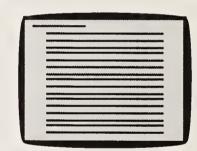












#### Description

Some experimental hypertext systems enable authors and users to use single sentences as nodes.

#### Description

Some hypertext systems have been built that enable authors and users to insert nodes at any point in text. The typical size of the node follows current practice in document composition, i.e., chapters, articles,

#### Description

Some hypertext systems have used the fixed index card as the size of the node.

#### Description

Some hypertext systems have used the entire screen as the definition of the size of the node.

#### Example

In Chapter 7, we present a document comp description of argumentation chapters, analysis which is based on paragraphs, etc. sentence node size.



#### Commentary **Commentary**

In many cases the fixed card size should be avoided. Far better is some form of scrolling that permits chunk sizes that can more fully cover sufficiently large thought patterns. (REH)

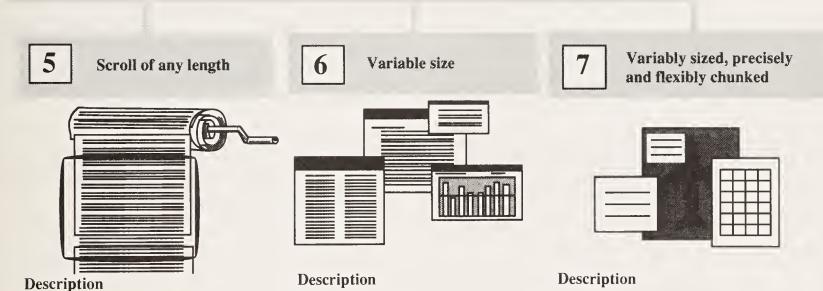
#### Commentary —

While I call these system design issues, these are issues that software purchasers have to pay attention to as well, because they need to get the maximum flexibility and usefulness from their systems. (REH)

#### Commentary ....

### **Point of View**

Each piece of hypertext software has to incorporate some way of indicating nodes - independent of other aspects such as the interface. Since the focus of this book is on how the hypertext appears to the user, we present a classification of these views below.



Some hypertext systems permit the screen to scroll a sizable amount, sometimes up to chapter size, yet allow the insertion of buttons for links at any place in the text. Some hypertext systems have flexibly sized chunks that correspond to the individual author's view of the "size" of the subject matter. This permits virtually any size (or shape) of display.

It is possible to devise a methodology to segment subject matter into variably sized chunks that also provide the user and the author with a *systematic* way of chunking the subject matter. It would then be useful to have a hypertext system that "understood" this chunking methodology and would provide such facilities for both author and user.

### Commentary: Our Bias

Precise yet variably sized blocks is the bias of this book, as the reader will see in Chapter 3 when we explain Information Mapping's method of structured writing. (REH)

# What Shall the Links Connect?

#### Introduction

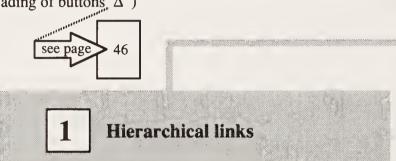
Hypertext software creates links between the nodes rapidly and conveniently. But if the author and user can link anything to anything, what is to stop them from "over-linking" or "mis-linking" to the ultimate confusion of everyone? The question about "which links?" is a significant one.

### **Major Questions**

The major questions about links are:

- Which kinds of links to implement?
- · How many links should one use?
- How can we implement different hyperlinkage networks of the same node?
- How shall the links be represented?

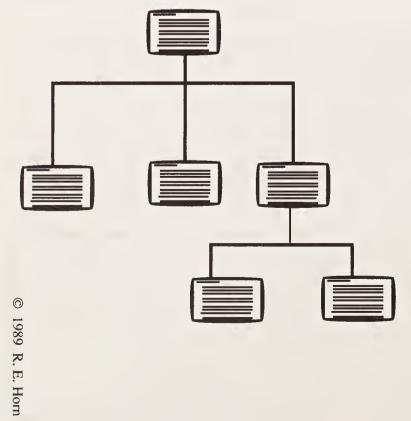
(This question is an interface issue which we take up under the heading of buttons,  $\Delta$ )

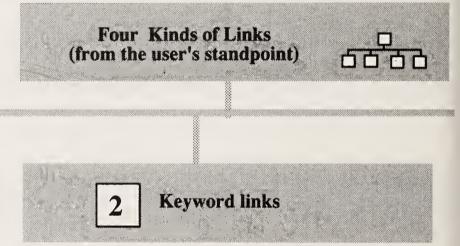


#### Description

Organizational links implement hierarchical tree linkages within the hypertext network. Terms are parent, child, sibling. Organizational links include tables of contents and other such hierarchical structuring.

#### Example

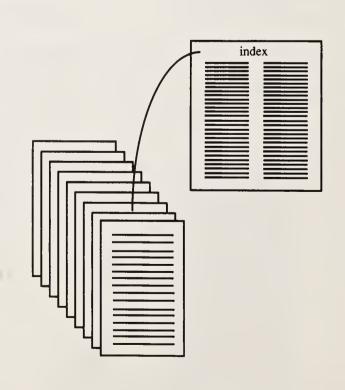




#### Description

Keyword links are links created by the system and permit the users to find the location of specific words in the text. They aid in search for strings of information.

#### **Example**



42

# Referential links

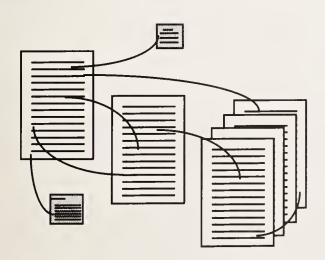
#### Description

Referential links connect points or regions of text and are non-hierarchical. In the terminology of some in the field, referential links go from link source to link destination.

Link source is also called a link point or a link icon.

**Destination** is also called a *link region*.

#### Example





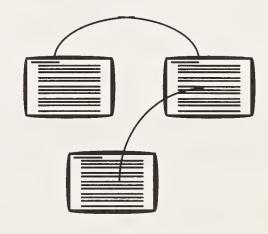
### Cluster links

#### **Description**

Cluster links are links that enable a user to organize a group of shorter pieces of information as they proceed through the project.

They may resemble file boxes, groups of notes and the like.

#### Example



# Characteristics of Links

#### Introduction

In hypertext systems, the designer of the system must consider a number of issues, such as, whether you can get back to where you jumped off from, the kinds of links permitted, the value of particular links, and the size of the node to which the links are made.

Two Fundamental Issues With Links

**Directionality of Links** 

Two Types of Link Directionality



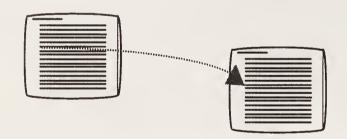
### A One-way Directionality

#### **Definition**

A one-way link will take the user in one direction after pushing a button and will leave the user there. Users will not be able to return to the original button from which they came.

#### **Example**

A button which goes to another place in the text but does not return.



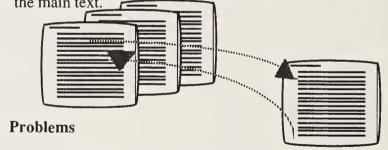
### **Two-way Directionality**

#### **Definition**

A two-way link enables users to go to another place and return.

#### Example

A button which has a comment on it and then goes back to the main text



A major interface design issue is to show which kind of button you have.

### Category Filter

#### **Definition**

In this type of filter, the user would pick a category from a list provided and the software would follow links associated with that category.

#### Example

1989 R. E. Horn



## **Voting Filter**

#### **Definition**

In this type of proposed filter, the system keeps track of user choices and asks for an evaluation after the user has used a link to establish over time some kind of priority for linking.



2

#### **Multiplicity of Links**

#### **Problem Statement**

Some systems which have been proposed would conceivably have a large number of links that different people have attached to a single point in a given text. It is possible that everybody would want to comment and link. For users, this would produce a bewildering array of choices.

#### **Proposed Solution**

One proposed solution is to have a dynamic filtering system selectively displaying links.

#### **Definition**

A filter is a user controlled software feature that selects and displays some, but not all, of the links at a given node.

Four Types of Proposed Filters



C

### **Expert Filter**

#### **Definition**

Authorities on a particular subject would examine a given area of the hypertext and provide a series of links that would give the reader a path to follow.

Choose your expert trail:

- Δ Nelson
- Δ Sculley
- Δ Atkinson

# D

#### Menu of Links

#### **Definition**

Menu links would provide users with a dynamically constructed display of links available when a particular button is activated.

Available Links:

- $\Delta$  Experts (3)
- Δ Standard Hypertrails
- Δ Glossary

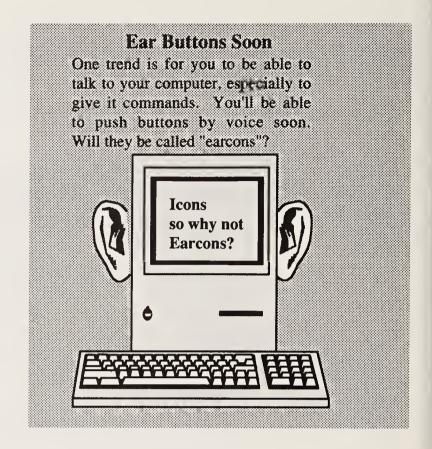
# Where to Put How Many Buttons of Which Kind?

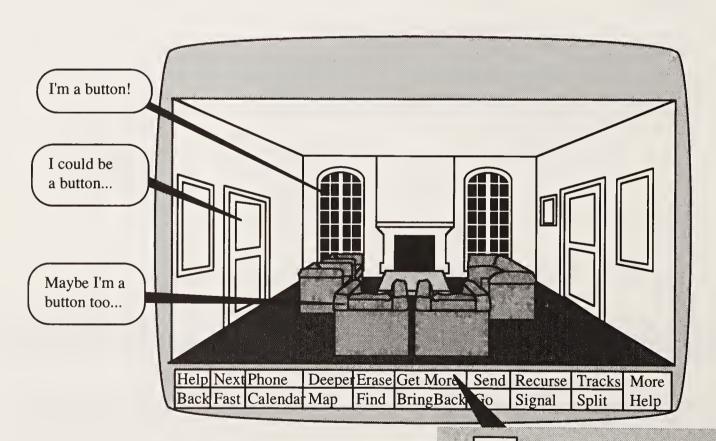
#### Introduction

A third major question area is the button. In principle, you can sprinkle them around anywhere in the text and any place on the rest of the screen. But that raises a whole series of questions described on these pages.

# 1 User Issue: How to Spot the Button

How do you tell where an "activated area" (i.e., a button) is on a screen, particularly in the graphic areas? Putting in the game of "hide and seek" for the buttons is of some limited use in playful hypertexts, but not in those for serious purposes.





User Issue: Button Clutter

The button clutter problem is the one of too many buttons scattered aimlessly or packed densely on a screen, forcing users to study their choices on each screen with considerable diligence. Already in some systems we see a confusing array of choices that begin to look like this.

# 3

### The User's Question: Can I Trust This Button?

4

### Interface Designer's Question: How Can I Possibly Know What This User (or Any User) Wants?

How can I tell what the user wants?

- The screen next in prerequisite order?
- The screen(s) previous in prerequisite order?
- A definition only?
- An example?
- · Both a definition and example?
- Something opposite?
- A menu of choices?

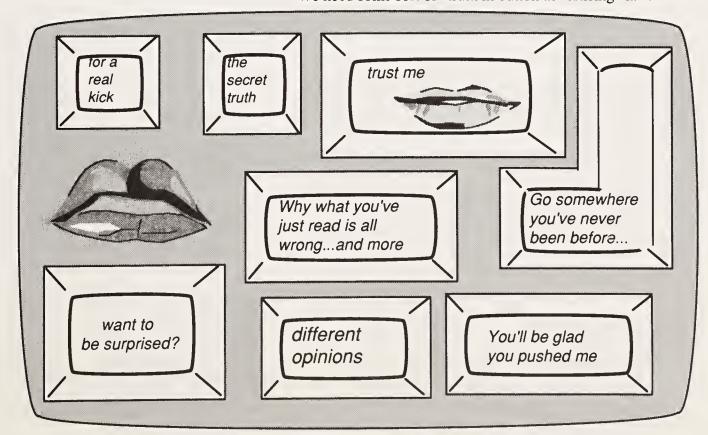
Where does it lead? What happens when I push it? Where will it take me? What will be the nature of the text when I get there? Will it meet my needs? Will I just get lost in a mish-mash of confusing buttons and screens and links and not be able to get back here? Another wild goose chase... another fishing expedition. Maybe I shouldn't even push this button at all...



# 5

### **User Issue: Seductive Buttons**

Writers work hard at what they do. Quite naturally they want to have their words read by somebody. Designers want people to use all of their system features -- often whether the user needs them or not. Sometimes designers go beyond what is necessary to seduce the user to follow a particular path. We need some sort of "truth in button advertising" law.



# Inadequate (and Missing) Reading Cues

#### Introduction

Hypertext -- especially unstructured hypertext -- may run into difficulties by the very nature of its linking and branching facilities. These remove some of the discourse cues that provide readers -- particularly initial learners of a subject -- with information essential for making learning efficient and effective.

#### **Definition: Discourse Cues**

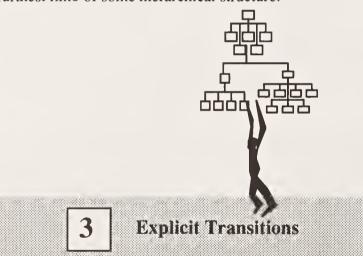
Discourse cues are different elements of text that give readers orientation information to guide the process of reading.

### **Discourse Cues That Hypertext Destroys or Disrupts**

Some of the discourse cues that hypertext may destroy or disrupt are:

# 1 Hierarchical Text Organization

When we read, research suggests that we tend to build an hierarchical framework for ideas. Many discourse cues, such as outlines, patterns of subheadings, words such as "initially, next, finally, firstly," etc. provide cohesiveness and may also provide cues as to where in the author's hierarchy, the reader is. These aid reading and may be unused or meaningless if the reader jumps across links that leave them dangling out on the furthest limb of some hierarchical structure.



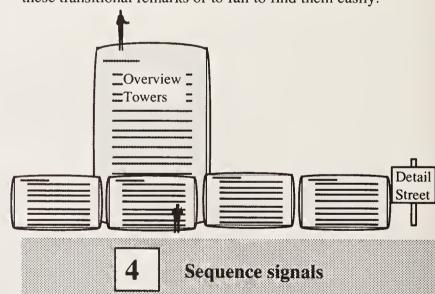
Most authors alert readers to transitions. Readers expect to have transitions made explicit. These transition words such as "however, moreover, then, when, more importantly, etc." often refer back to previous text structure. When they are absent or when they refer back to someplace readers have not visited (because they arrived here by a link), they experience a jarring sense of disorientation or a feeling of being lost.



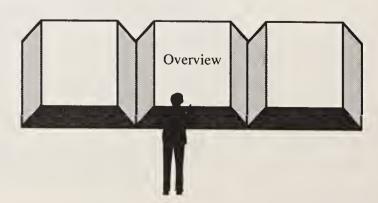


# 2 Overviews, Introductions, Summaries

Authors are taught to prepare readers for what is coming up in text by providing overviews and introductions that summarize or preview the content and structure of the document. Traveling across links may cause users to miss these transitional remarks or to fail to find them easily.



Text contains signals about local organization such as "There are seven kinds of..." Readers arriving from links in the middle of such text structures must do extra work to take advantage of the cues they provide. It would be very helpful to have an "overview button" or some other kind of structure cues.

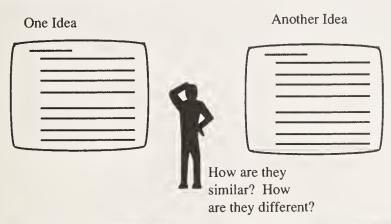


#### Commentary

Any author reading this will begin to draw conclusions about how to write and, perhaps most importantly, where not to

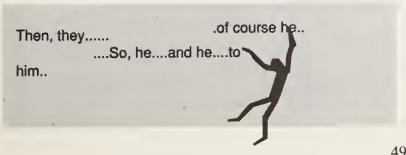
# **Contrast and Similarity Cues**

Introducing new concepts frequently requires the distinguishing of the current idea from other ideas. Conventional text provides cues to the reader that this is about to take place (or is taking place). Hypertext may leave the reader puzzled as to what these cues refer to if the reader has just arrived via some link.



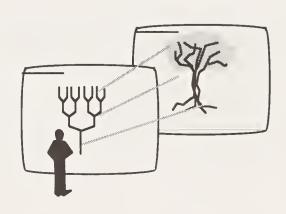
# **Pronouns as Cohesiveness Cues**

One of the ways that conventional text provides cohesiveness is through the use of pronouns which refer back to material that the reader is assumed to have read because linear reading is assumed. Authors of hypertext may not be able to make that assumption.



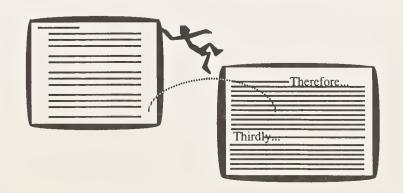
# Metaphors

The extended metaphor running through pages of text can be a useful text organizer. It is of less use if readers arrive in the middle of the text from some other link.



# **Content Schemas**

There are different conventional schemas for organizing text (e.g., narratives). Discourse cues such as "once upon a time..." or "she looked deeply into his eyes" tell us that a fairy story or a love story follows. These may be less meaningful in hypertext that is heavily laced with links.



# Special Provisions for Common Reader Behavior

#### Introduction

How do novice readers approach the task of learning from text? Are there important patterns in the behavior of average readers that may affect how hypertext is written?

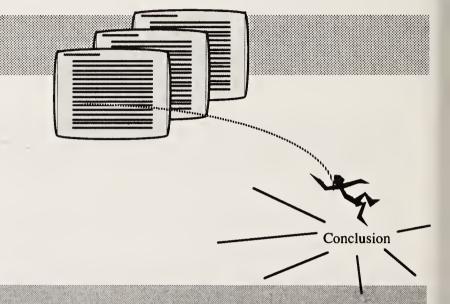
#### **Novice Readers**

Some research suggests that a significant number of readers who are novices in a subject matter exhibit the following behavior:



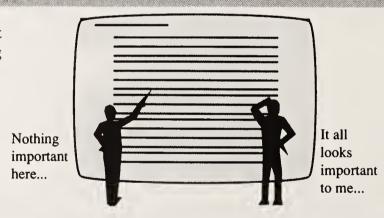
Novice readers may stop reading too soon.

Many who are new to a subject matter may think they understand a subject before they have read all they should. They jump to premature conclusions.



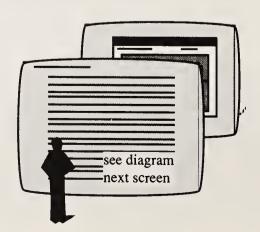
Novice readers are often misled by superficial features of the subject matter.

Readers new to a field may be unable to tell the important from the less important, either undervaluing or overvaluing particular passages.



Novice readers rarely seek non-contiguous information.

Novices to a subject matter rarely are observed to go to another page to look at the diagram when the text says "See diagram number ... "

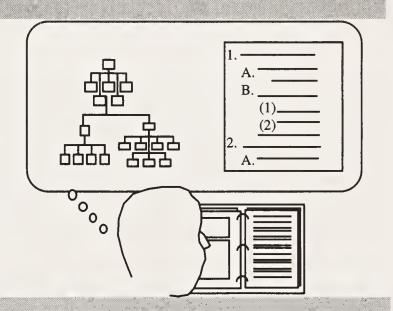


# Research on Reading Gives Insights on How Average Readers Behave

Recent research on reading suggests these generalizations about how many readers go about the task of reading:

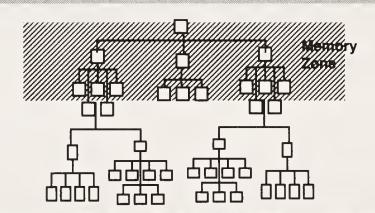
# Readers usually construct hierarchical representations.

Readers build within their minds representations that often have a hierarchical structure whether or not that structure is present in the text.



# Readers usually remember the top level information better.

When tested later, readers tend to remember the information in the higher levels of the hierarchies better than lower level information.



# Readers depend on repetition of key words.

Readers tend to use the words that are repeated in successive sentences to build their meanings.

		— 1
	Then, catalysts	
So, catalysts		
		L
		]

# Branching Difficulties of Serialist Readers

#### Introduction

Research by Pask and Scott has shown some interesting results on how different kinds of people learn. They find two basic learning strategies which they designate serialist and holist. They find that serialists and holists are quite different in their characteristics and in their approach to text. Pask and Scott found that about 50% of readers fall into each of the categories of holist and serialist.



1

### **Serialist Learners**

#### Definition

Serialist learners proceed through learning tasks starting from the beginning and taking each task in turn. They will fulfill all prerequisites necessary at one level in order before starting the next level.

#### How a Serialist Reads

Serialists almost always start a book on page one of chapter one and start reading at the upper left hand corner and proceed sentence by sentence. They often will not go to the next sentence until they have fully understand the sentence they are currently reading.

1....2....3....4....5....6....7....

2

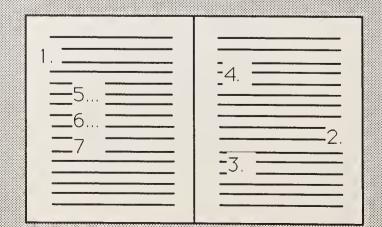
### **Holist Learners**

#### Definition

Holist learners like to understand the big picture before getting to the details. So they may try hard exercises before they are prepared to solve them. They skip around in learning, trying out what interests them, making their own survey and connections or they may read the author provided overviews and then decide where to dip in.

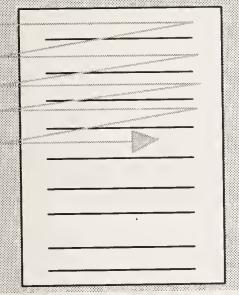
#### How a Holist Reads

Holists almost always open a book in the middle and jump around, scanning, forming impressions.



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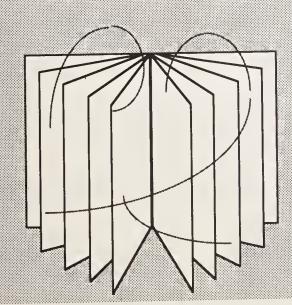
#### Path of the Serialist Reader



#### **Implications for Hypertext**

Serialists will have some difficulty with hypertext. They will resent the forced choices. Traveling to new links they will be thrown into confusion and disorientation much more easily than holists. They may not use links nearly as much and as a result may not be able to take full advantage of the system. They will resent the introduction of words and concepts they don't understand. They will not accept large "conceptual maps" of the subject matter because they contain terms they don't understand. They will benefit from the definition links more than holists because they will be able to satisfy their need for certainty about the meaning of unfamiliar terms.

#### Path of the Holist Reader



## Implications for Hypertext

Holists will love hypertext. Its browsing capabilities are perfectly matched to the natural inclinations of holists.

# Poor Metacognition Skills May Limit Training Uses

#### **Definition: Metacognition**

Metacognition can be defined as persons' "knowledge about their own cognitive processes and their ability to control these processes by organizing, monitoring, and modifying them as a function of learning outcomes." (Weinstein and Mayer, 1986) In other words, metacognition refers in part to those skills that have been called "study skills" and "learning how to learn."

Applying this definition to learning tasks "metacognition refers to an individual's ability to accurately determine the goal of a given task, apply appropriate strategies to reach the goal, monitor progress towards the goal, and adjust strategies as necessary." (Clark, 1988)

#### **Implications**

It is clear from looking at this model that every learner brings to the learning task a more or less complex set of metacognition behaviors. It is certainly possible to observe a wide range of variability among learners. Learners with poor metacognitive skills are unlikely to be able to make the choices involved in self-instruction that are required by hypertext and are likely to be among the chief sufferers of problems of cognitive overload and "lost in hyperspace."

It is possible that hypertext environments specifically structured in particular ways may help learners with poor metacognition skills improve these skills. This, in particular the ability of hypertext to rapidly reward such things as exploration and curiosity and the ability to put together topics of different kinds, may improve metacognition skills. On the other hand, some kinds of hypertexts and interfaces could really interfere with organization and consolidation.

#### **Determine Learning Objectives**



Ability to set realistic learning objectives.

#### Manage Time in Learning



Ability to realistically determine how long various tasks will take to learn.

#### **Understand Sequence**



Ability to sequence learning goals effectively.

#### **Determine Prerequisites**



Ability to determine prerequisites required to learn a specific set of task of knowledge items.

#### Use Learning Resources



Ability to determine when to use the instructor or other experts effectively as a resource.

#### Self-Monitoring Skills



Ability to monitor progress towards achieving goals with reasonable accuracy.

## Kinds of Skills Generally Included in the Concept of Metacognition

#### General Learning Skills



Ability to determine when, where, and how to put something into long term memory.



Ability to read, to take notes, practice, review, take self tests, check feedback, in order to make remembering efficient and effective.



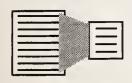
Ability to scan rapidly to make decisions about whether to commit something to long term memory.



Ability to determine whether outside evaluation is necessary to determine level of accomplishment.



Ability to devise and use mnemonics and visualization to memorize.



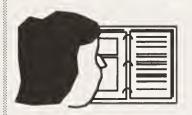
Ability to paraphrase, summarize, and abstract information.

#### **Metacognitive Tactics**



Ability to organize learning tasks into manageable chunks. Ability to choose which of these tactics to use in specific situations.

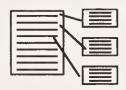
#### **Organizational Techniques**



Ability to reorganize new information in integrating it with what is already known.



Ability to draw appropriate diagrams to show relationships among concepts, processes and other ideas.

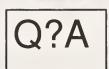


Ability to adequately use categorization techniques to break down information and learning tasks into manageable subunits.

#### **Memory Consolidation Techniques**



Ability to insure knowledge is integrated into current understanding of a field of study or inquiry.



Ability to add own questions and comments of the material to integrate it with current knowledge.



Ability to create more visual or more personal examples of purely abstract or verbal information in order to retain it in long term memory.



Ability to use metaphors and analogies to link what the reader knows to the new material as well as to move beyond the new material.

#### **Motivational Awareness**



Ability to monitor motivation in learning so as to conduct learning under the best circumstances possible.

#### Introduction

In some of the early hypertext systems users frequently reported that they had the problems of knowing

- Where am I?
- Where have I been?
- Where am I going?
- What are my options?

These together are also known as the "context" or "lost in hyperspace" problem. Hypertext authors and designers often responded with "solutions" that merely compounded the problems.



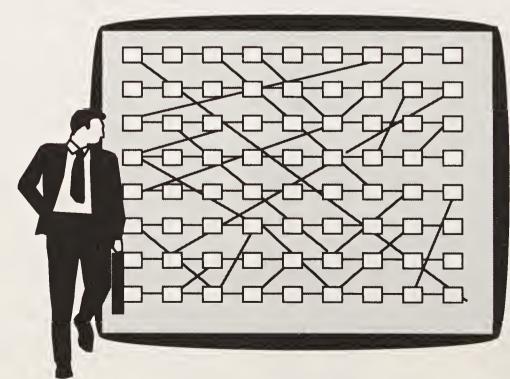


"Solutions" that haven't solved the fundamental problem



#### Show them all of the connections

If the reader is lost, some hypertext systems have been built that show all of the connections to a particular piece of text (card, window, article).



"Solutions" that haven't solved the fundamental problem

# 2

## Go back to where they've started

If readers are lost, some hypertext systems take them back to where they've started. That works sometimes but wastes a lot of the user's time.



"Solutions" that haven't solved the fundamental problem

# 3

## Show them where they've been

When readers are lost, some hypertext systems have facilities that show them the path they have followed or enable them to flip through the screens they've just seen. This works sometimes, but often avoids the fundamental problem of what the structure of the subject matter is.



# Overchoice & Cognitive Overload

#### Introduction

In the experimental hypertext systems of the late 1980's, readers frequently report being overwhelmed by too much information and being constantly bombarded by overchoice. They were presented with more links than they needed for their purposes and found themselves wasting time with a great deal of extraneous information.



1

## Overwhelmed by Windows

In some windowing systems the reader can pile up many windows until the screen looks like a messy desktop. That tends to look like this....



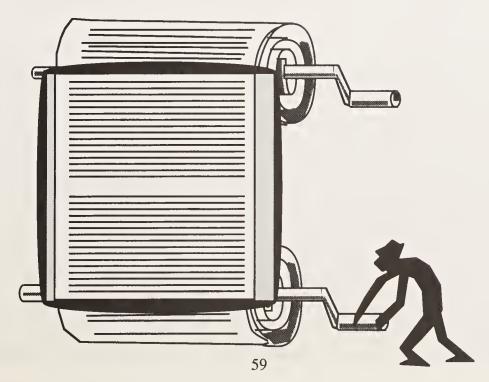
# 2 Overwhelmed by Nodes and Links

Some card-based or screen-based systems can only display one small bit of information at a time. Users have great difficulty determining just where they are in the overall context of the topic they are browsing or learning. Many users in many jobs and learning situations can't handle and shouldn't have to handle a lot of linkage choices.



## Overwhelmed by Endless Scrolls

In some large on-line text systems, the dominant metaphor is the scroll, with few markers to tell you where you are or where you are going. It is easy to get lost and it takes considerable mental effort to keep going under these circumstances.



# Chaos in Titles for Documents and TheirParts

#### Introduction

One of the major causes of wasted time in scanning documents is the failure of authors to consider user needs when they provide titles for documents and provide subtitles. People like to create cute, idiosyncratic, short, often cryptic names for files. This is the opposite of what is needed for rapid, easy browsing. How will we be able to prevent the building of millions of electronic Towers of Babel? To illustrate the problem, consider two simple tables of contents for a training manual below.

Compare this table of contents...

#### Table of Contents for the Best Little Tool You'll Ever Use

- 1. Starting to Work
- 2. Getting It Going
- 3. Making It Work in the Long Run
- 4. Help
- 5. Finding Mistakes
- 6. When Nothing Goes Right
- 7. Anybody Can Run It
- 8. Happiness is a Tool Like This

...with this table of contents...

#### Table of Contents for the Training Manual for the Model 501KX Network Integrator

- 1. Setting Up the Equipment
- 2. On-site Testing and Initial Operation
- 3. Putting the 501KX into the Network
- 4. Troubleshooting the 501KX
- 5. What to Do When Local Troubleshooting Does Not Work
- 6. Preventive Maintenance for the 501KX
- 7. Operating the Network Integrator
- 8. Specifications for the 501KX

From which table of contents would it be easier to locate what you are looking for?

#### Commentary: Multiple Representational Ecologies

Chris Dede has warned that hypertext must face and solve the problem of different people using quite different clusters of terms for roughly the same phenomena. He calls this the dilemma of "multiple representational ecologies." I call it naming chaos. Hmmm. (REH)

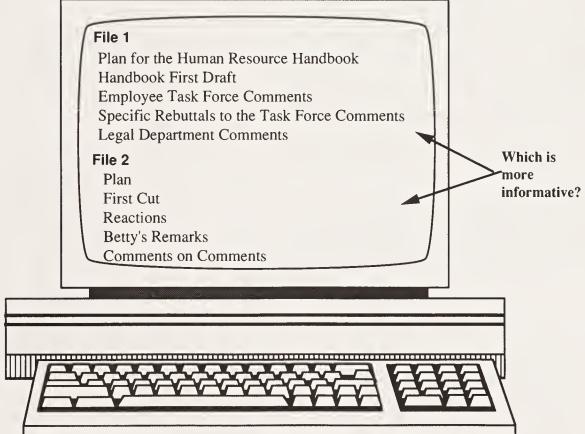
#### Commentary: Label Standards

For the reasons spelled out on these pages, guidelines and standards for labeling have been a part of Information Mapping's method from its inception. They are relevant as much to paper as hypertext. (REH)

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The major question is how will we get people to feel as obsessive about putting fully informative titles on their documents as they are about finding spelling errors?

# Compare the Titles in These Two Files



## The Seven Commandments for Titling Thy Documents and Their Parts

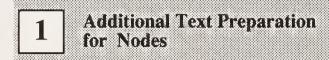
- 1. Thou shalt name thy documents neither too general nor too specific, neither too long nor too short.
- 2. Thou shalt use the language we all use unless thy document is only for a technical or special audience.
- 3. Thou shalt itemize all thy possible readers and consider whether each shall be able to understand thy titles and thine other subtitles and labels.
- 4. Thou shalt not surrender to the adolescent urge to label with cuteness or silliness, for the rest of us might suffer at not getting thy joke.

- 5. Thou shalt not put the rest of us through the hell of vague, mislabeled documents lest thou be thrown into that hell thyself for an eternity.
- 6. Thou shalt honor thy peers, thy boss and thy subordinates and all the sentient beings that may have to browse thy writing by providing them with well considered titles.
- 7. Thou shalt use the same words in the table of contents, the titles, on the pages, and in references within the text.

# Labor-Intensive Creation

#### Introduction

Text is created by people sitting at workstations and writing. The intellectual labors of creating hypertext are no different. But in some ways, hypertext adds to the time required for creation.



#### **Description**

For hypertext that is prepared in advance for learners and referencers, all of the major textual information has to be developed. This is a labor-intensive project even without any hypertext requirements. Just to write a competent training manual, good report or good technical documentation requires training, methodology, management, and a lot of effort. The requirements for such projects usually limit the effort to "need to know" information. Every jump, comment, or branch in a hypertext database must go somewhere and presumably text must be there if someone jumps or browses to that place.

Adding possible hypertext requirements of analyzing additional "nice to know" or "nice to browse" information can add a considerable cost to the information gathering, organization and writing phases of projects.

#### **Implication**

For most projects in business and industry, it is unlikely that much additional writing will be done. Efficiency and "need to know" criteria will prevail.



## **Description**

Hypertext software has made the creation of buttons and links rather automated, although we would say that it is not "highly automated." At present, many links must be decided upon and created by hand.

## **Implication**

Adding links has many implications both for the user and for the maintainer of the hypertext network. Primarily, they add cost. The strategy of cost benefits decision-making is yet to be worked out in any general way. Research on automating link creation is only in its infancy. The problem may perhaps never be completely solved by wholesale or generic strategies.

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# 3

#### Additional Quality Control Requirements

#### **Description**

Links and nodes must be correct and sensible, especially if large numbers of people in your organization are going to use them. If the nodes don't give users the information they want and if links don't get them there efficiently, users will stop using the hypertext system.

#### **Implication**

Quality control will become more important than ever in the construction of text.





4

**Greater Need for Standards When Groups Author a Document** 

#### **Description**

When several people in a work group or task force work on preparing a document, editorial tasks increase. The group has to develop agreements that function as standards for style, format, organization, level of detail, and many other criteria. This is rarely easy, not only because of the requirements of a high level of cooperation and planning skills, but also because the intellectual tasks of conceptualizing a large network of writing is difficult. Somebody must understand the whole structure before writing, and the whole team must have a common language and a common understanding of the structure of the project.

#### **Implication**

Hypertext increases the demands upon these skills and will require carefully planned systems of standards that are managed in a disciplined way to provide useful publications.

# Labor-Intensive Database Maintenance

#### Introduction

Not only does hypertext make larger demands in the text development phase, but it also increases many of the time, cost and quality requirements for the maintenance of the database after it is in operation.



Bigger Job of Routine Updating

#### **Description**

Information goes out of date. New facts are discovered. Concepts are revised. Classifications are expanded to encompass new specimens. Whole views of subjects are turned on end by new technology and new ideas. All of this takes routine updating of the hypertext knowledge base. Companies specifically select projects that need constant updating for hypertext because updating is so difficult to do with paper. But putting the manual in a computer will not eliminate the cost of updating. As of now, there are only a few software aids to help in this process.

#### **Implication**

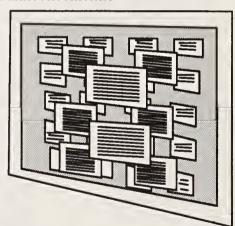
Such routine updating of hypertext files will have to be carried on. It will be a labor-intensive job. branches and links that are connected to a node, the more labor it will require to keep the knowledge base current.



**Additional Editing for Quality** of Updates and Comments

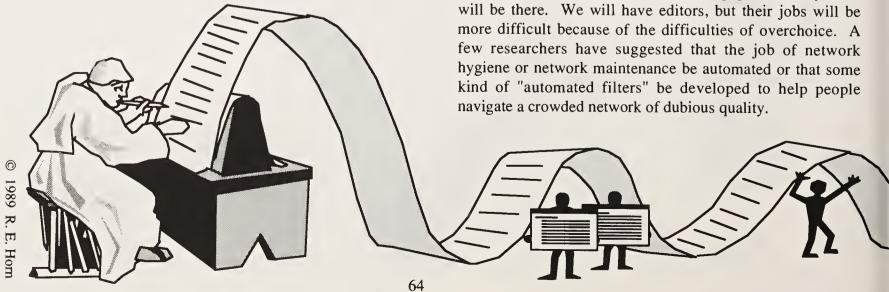
#### Description

Most print-oriented information sharing networks have institutionalized such jobs as newsletter editor that help the members of the network maintain some semblance of order and quality to the information they receive. Those networks that do not have this, exhibit the worst qualities of bulletin boards on many college campuses and corporate hallways where layer upon layer of old lecture notices compete with important announcements.



#### **Implication**

For personal networks, mild chaos will prevail. For institutional networks, analogues from paper-based systems navigate a crowded network of dubious quality.



# 3

# Additional Pruning and Filtering Links

#### **Description**

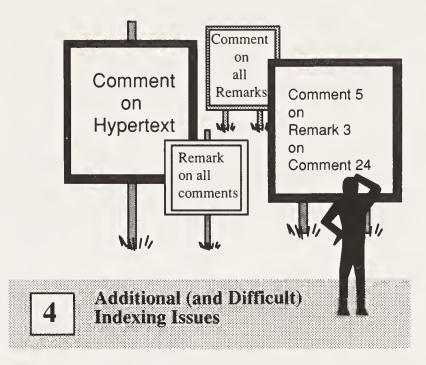
With the possibility of more links and nodes come the problems of rampant growth. One can imagine metaphors of the growth of weeds in untended lawns or of the jungle reclaiming the carefully cleared villages.



Every link will demand an answer to the question: "Shall we leave it in or take it out?" We will need to understand the value of each link (i.e., make an assessment of its costs and benefits).

#### **Implication**

The cost-benefits of links will become a minor new branch of economics, with the focus on the cost of intellectual labor in creation, maintenance, and use of links. Many have pointed out that time is becoming one of our most valuable resources. This implies that economists will have to examine the opportunity costs of actually following many branches. The cost of traveling in hyperspace is partially the cost of not being somewhere interesting. Hyperspace traveling is not free. In terms of the high cost of professional labor, we may see demands for superhighways. Toll booths will certainly follow.



#### **Description**

Indexing has taken large strides with the development of automatic indexing software. We are now able to get around quite usefully -- but by no means easily without professional help -- in large bibliographic databases such as Lexis, Nexis, and Dialog. And the indexing of large textual documents with full text searches is a routine if not really widespread facility.

The indexer's difficulty is the creative communicator's delight. You can describe the same event or thing with many different words. You can even create new terms for the same old things. But how do you find your way back to terms you were working with last year and have forgotten?

#### **Implication**

We will have to build automatic indexers that can incorporate new documents as they are created and integrate these into larger search strategies that are somehow constrained so that the search space doesn't become too large. This will not be an easy task if hypertext databases grow as rapidly as it now appears.



# Additional Skills Needed for Hypertext Authoring

#### Introduction

"Authoring" in hypertext is different from ordinary writing. Developing hypertext and hypermedia will require considerable additional skills. These pages suggest some of those skills.

1 Knowledge Base Management Skills

2 Hypertext Rhetoric & Analysis Skills

#### **Description**

Knowledge base management skills include a knowledge of the theories included in this book about the organization of knowledge and a practical working knowledge of how hypertext systems work.

## **Description**

Hypertext rhetoric and analysis skills include a working fluency in developing structured analysis and writing. It also involves understanding how to prepare special parts of hypertext knowledge bases that help readers connect widely separated and perhaps loosely connected meanings.





#### List of Skills and Knowledge

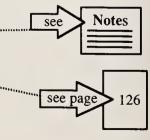
Some of the skills needed, in varying degrees, are:

- Planning databases
- User analysis
- Instructional design (in some applications)
- · Hardware and software knowledge
- · Network knowledge
- Knowledge of database construction.

## List of Skills and Knowledge

Some of the skills needed are:

- Awareness of the limits that hypertext places on writing done in large chunks
- Understanding how to integrate effective visuals with text
- Understanding of most of the skills taught in the Information Mapping® seminars Δ
- Knowledge of how to create and use hypertrail structures Δ.....



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3

# Interface Design & Human Factors Skills



## **Graphics Skills**

#### Description

Hypertext implementations will provide great flexibility to the user to create and modify human interfaces. Already we have seen problems arising from the lack of knowledge about human factors in interface design.



## List of Skills and Knowledge

Some of the skills needed are:

- Ability to use results of human factors research that influence effective communication to design effective screens
- Ability to apply the same research to the design of links and larger subject matter organizations.

#### **Description**

Systems will have provisions for highly graphic communication. Users will begin to expect more than just text. The writer or team that produces hypermedia will need to have considerable graphic skills.



## List of Skills and Knowledge

Some of the skills needed are:

- Knowledge of aesthetic guidelines for use of color
- Recommendations for effective use of typefaces
- Ability to integrate graphics with text
- Ability to create simple visuals and specify more complex ones.

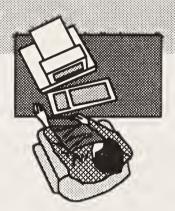
# Relating to Other On-Line Documents and Training

#### Introduction

Who will use the knowledge base and for what purposes? That is the basic question organizations planning the conversion of large amounts of paper-based text to on-line storage have to ask. Not all software meets every need. How does hypertext relate to these different types of software products? On these pages we present a description of the four major kinds of on-line text and describe some of the problems and possibilities that hypertext will provide for each.



#### **Full Text Search**



#### **Definition**

Full text search of computer-stored documents is software that examines every single word of a document and prepares an index either prior to the search or as part of the search. The result of using such systems is that the computer provides a list of all the places where specific words or groups of words are found in the text. The user may then examine one or more of the specific places in the text where the word appears.

#### **Advantages**

The major advantage of this kind of search is its completeness. Users who must find every appearance of a term, find this facility essential. Another major advantage is that you can transfer existing paper documentation to on-line search without extensive rework, important in some applications (such as legal cases) where you cannot justify extensive rewrite (or in paper evidence in legal cases where no rewrite is needed).

#### **Disadvantages**

Full text search also calls for relatively sophisticated search strategy skills. The disadvantage of full text search is that users may receive, very often, a larger list of places to look than they may want. Moreover, users often don't know all of the words to search for and can never feel assured that they've found everything.

#### **Relation to Hypertext**

Full text search facilities would be important in hypertext environments but are no substitute for the linking of hypertext. It is the thesis of this book that structured hypertext will be the most important form of hypertext and that, for particular purposes, full text search will be important. Indexes of most documents will continue to be essential research devices.

2

## Computer-Based Training

#### **Definition**

Computer-based training software is software that is designed to give learners specific performance situations and exercises in which they can practice the new skills and knowledge presented in the course using the computer. The computer also provides feedback on the outcome of their answers to the exercises.



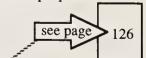
#### **Advantages**

An advantage to computer-based training systems is that they provide carefully designed lessons that insure that if the learners do the exercises they will be able to use and apply the new skills and knowledge rather than simply "know about" them. The computer also tracks the success of the student, provides feedback, and flexibly inserts branching for more practice or for review.

#### **Disadvantages**

Many current computer-based learning systems do not provide for rapid browsing for better prepared students.

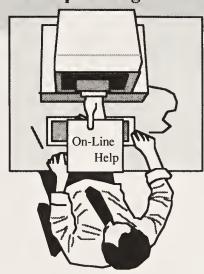
Relation to Hypertext



Computer-based training software will benefit from hypertext links, particularly for glossaries of specific terms that the learner may not know or may have forgotten. In the future, hypertrails  $\Delta$ , such as those described in this book, will be inserted in the computer-based training courses for more flexible learner-controlled exploration of the knowledge base. Also, on-line hypertext systems will give CBT learners a reference manual that can be used with the system they're learning about, which is one of the major problems with current CBT implementations.



#### **On-Line Help Messages**



#### **Definition**

On-line help messages are components of an increasing number of software packages which provide users with instantaneous access to information that will help them in doing whatever task the software has been written for.

#### Advantage

On-line help messages are increasingly regarded as the primary kind of documentation supplied with computer software because they are much more frequently referred to than is the paper documentation.

#### **Disadvantages**

On-line help messages are by their nature quite short and in most systems do not link users to more extended learning situations.

#### **Relation to Hypertext**

Hypertext linkages and buttons will get users to follow a trail to on-line help to computer-based instruction courses.

#### **■** Commentary

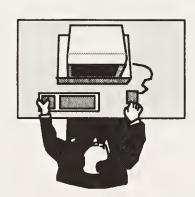
One of the reasons that much paper and on-line documentation is not used is because they are incomplete and badly written, a topic we take up in the next chapter. (REH)



#### Search Large Databases With Keywords or "Controlled Vocabulary"

#### Definition

On-line structured databases, such as those containing large numbers of bibliographic entries and abstracts, provide users with the ability to find up-to-date information on a variety of sources. They are called structured not only because each item is quite similar in form, but also because the index terms used to index the database are controlled by a thesaurus which generally aids search strategies.



#### **Advantages**

The advantages of the structured databases are that the reader has excellent navigational control over what to expect of the data and also has good navigational control over the vocabulary search.

#### **Disadvantages**

To find items in such massive databases requires professional skills of an on-line search specialist, although the ordinary lay person or scientist can learn these search skills.

#### **Relation to Hypertext**

These databases show the advantages of structure in writing and in search methodologies. They give greater precision and efficiency in the search.

# Managing the Creation of Different Versions

#### Introduction

Seldom does a writer write only one draft. In fact, teachers and writers often say that good writing is produced by editing and revision, not by writing. Frequently in organizations, writing is a group project. Some new software permits groups of authors or authors and their editors to comment upon current drafts and keep track of previous versions. Some authorities -- including Ted Nelson -- have classified "versioning" as one of the problems hypertext should solve.

#### **Definition: Versions**

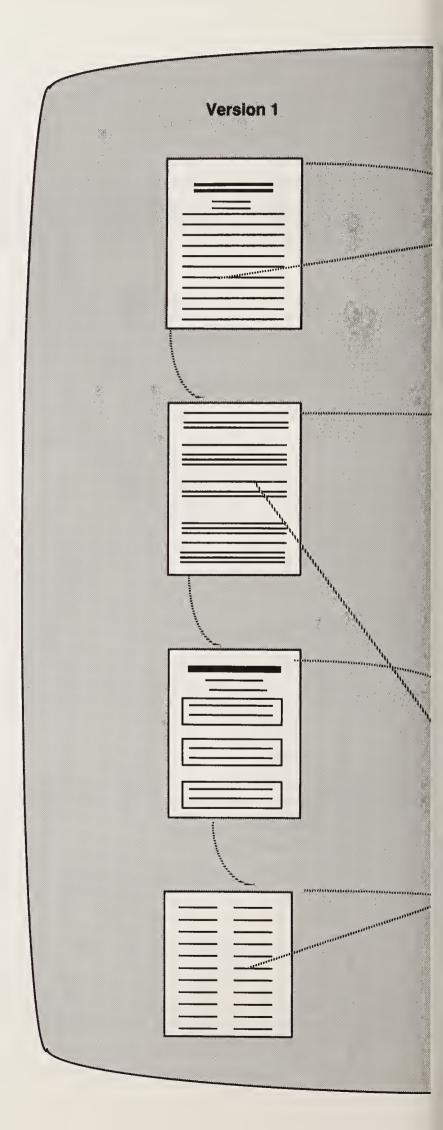
Versions of documents are drafts of all or parts of documents that are produced during different stages of the analysis and writing project.

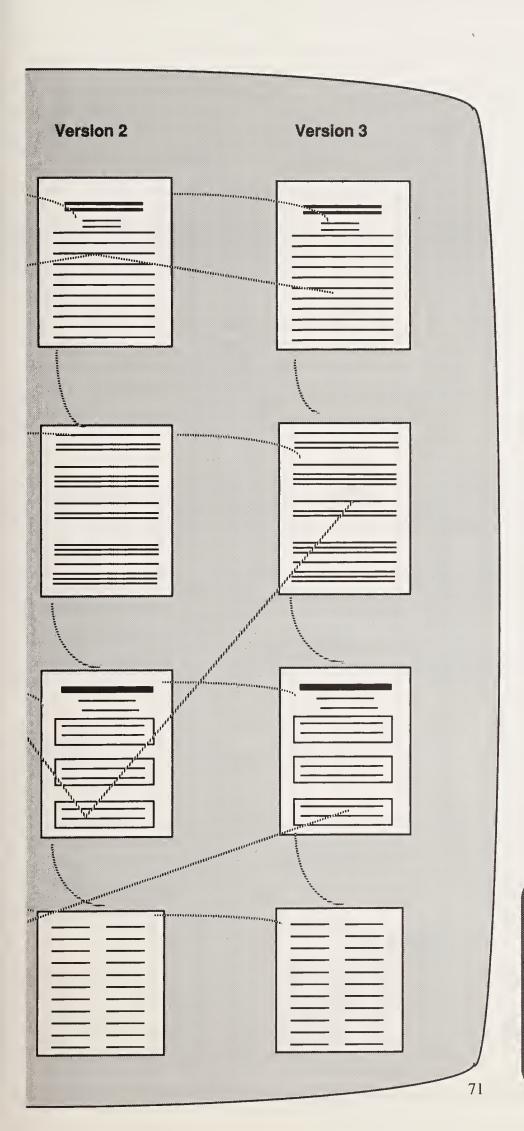
# Issue: Linking Alternative Sections of Drafts

One of the important problems in hypertext is to show the links that are all connected to a draft and whether or not to carry all of these links ahead to the next draft. This set of issues is not an easy one and is illustrated on this page by a schematic that shows comments and corrections on a single draft, alternative versions, and other suggestions which are then carried over to another draft. It shows the complexity of the problem and the difficulty of solution.

# 2 Issue: When is a Version a Version?

Suppose just one little change is made on one page of a draft. Does this create a new version? If so, who names it? What is it named? How are the other people -- if any-- who are working on the draft to know that there is a new version? How are they to know where the change was made? And by whom?





# 3 Issue: Database Design

Once you've answered the basic questions about what will be permitted and what is a version, the next problem is how to represent this usefully in a database, so that the information can be tracked automatically.

## Issue: Interface Design

Assuming that you can keep all of the versions in the database straight, how do you display to users all of the differences in the versions and the actual changes as well as the suggested changes?

#### Commentary

In general, keeping track of versions is very difficult even with a good system. You don't usually want to keep a lot of old drafts around, because digging through them is excessively time consuming. There are exceptions of course. CAD documentation is one such example of needing it because of the multiple versions of drawings and their critiques. (REH)

# Rewrite Text or Convert to On-Line Text "As Is"?

#### Introduction

Now that most people have a computer on their desks, in many companies the idea springs to many managers' minds that you just put whatever text you have into a database -paper into electronic storage with no pain. A number of major failures have resulted from this oversimplified idea. These failures have resulted in on-line text systems that go unused because they are so bad.

## Three Options in Converting the Text

1 Keep Text "As Is" (No rewriting or revision)



It is cheap just to scan in the text with an optical character reader.

BUT



The "keep as is" choice raises most of the user issues raised in this chapter -lost in hypertext, cognitive overload, lack of normal reading cues, etc.

Superficially Chunk and Label



Adding more labels, leaving the text "as is" but divided into more parts is less expensive than rewriting.

BUT



This choice may reduce some of the user issues but it is my claim in this book that the major costs come on the user side rather than on the costs of putting text on-line in the first place.

3 Reanalyze and Rewrite as Necessary

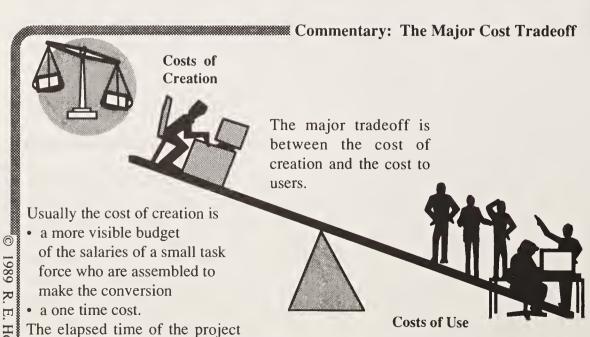


This option will cost more on the "make" side than leaving as is, but it will save money on the "use" side.

BUT



This choice will reduce costs on the "use" side, and you may end up with a more useful paper document as well.



Usually the costs of use are the

- · costs of a large number of high priced professional users whose time is their most valuable resource being frustrated by the system
- costs of users not using a system because it is not easy enough to use
- · costs of errors generated from poor analysis, organization and writing of the text database These costs are often hidden in overhead--although some studies have revealed their magnitude. (REH)

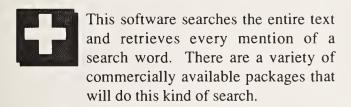
is also a major factor.

#### Commentary: Computer Created Links Will Not Solve Many Problems

Some people believe that we will be able to write computer software that will automatically search text and make hypertext linkages between appropriate places. While this is possible to some degree, especially with Information Mapping's method, it is difficult in relatively unstructured text. (REH)

## Four Major Options in Choosing the Retrieval Method

# 1 Use Full Text Search

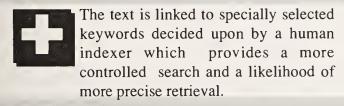






In very dense technical, administrative or business files, the software would present far too many "hits" on words that are frequently used. (E.g., if the search of the text in this book were on "hypertext," there would be hits on almost every page. Not very useful.) Too many synonyms is also a problem. Even with Boolean search capability, the searches would require a relatively high level of search skill and considerable time in large databases.

## 2 Create Keyword Index

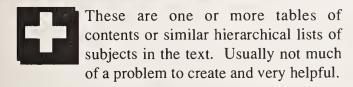


# BUT



The cost of creation is higher than for automatic full text searches.

## **Develop Hierarchical Structured Index(es)**

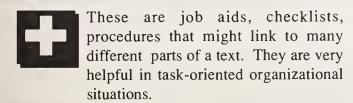


# BUT



Hierarchical indexes, even very good ones are not adequate for searches of very large text databases. They are best for searches of a relatively small number of pages, for example, the size of a single volume manual.

## 4 Develop "Applications Overviews"



# BUT



They require a good structuring of the original database or they create a messy tangle for the user. Successful implementation depends on the subject judgments of a few writers.

#### Commentary: Choice Depends on User Requirements

The choice of which of these four (including the choice to use all four) depends on the analysis of user needs and the objectives of the system.

All, but the full text search option, are labor intensive on the creation side, but less costly to the organization on the use side. (REH)

# Chapter 3. Introduction to Information Mapping's Method of Structured Writing

Overview of This Chapter 76 Some Problems Addressed with the Method 78 What is the Information Mapping Approach? 80 The Problem of Human Short Term Memory 82

#### The Method

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#### Results

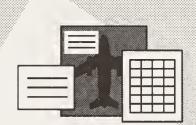
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# Introduction to Information Mapping's Method of Structured Writing





**Definitions** 



Definition of Information Blocks

The Process of Analysis

In this Chapter
...an Overview
of
Information Mapping's
Method

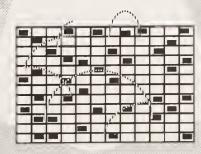
Definition of Information Maps



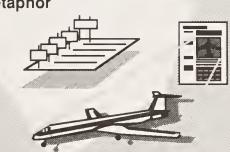
What are Information Types?



Discourse Domains

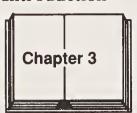


The Mapping Metaphor



# Overview of This Chapter

#### Introduction



In this chapter, we provide a description of Information Mapping's approach to the analysis, organization, and presentation of information in different kinds of documents. The reader can expect a "what is" rather than a "how to" level of detail.

## Information Mapping's method is a synthesis of tools and techniques

conceptual tools to...

determine exactly what is to be communicated to whom by a precise analysis of the users of information and the content

conceptual tools to...

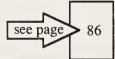
identify and describe all of the parts and relations essential to a particular document

conceptual tools to...

organize and manage

the information through various revisions and reorganization phases

It does this with a novel and precise way of chunking information and...

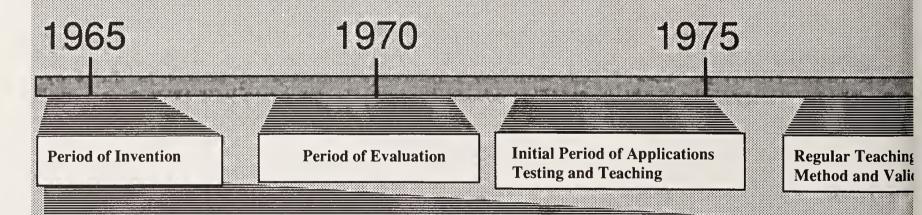


It also has a novel way of categorizing information content



It does this with a set of tools to keep track in large documents of what is known and what is missing...

# Brief History of Information Mapping



76

## The Core of Information Mapping's Method Was Developed During This Period

The information block concept which replaces the paragraph as the basic unit of writing.

The information types which provide a powerful analytic tool for establishing content

Information map concept that provides the basis for organization and for hierarchical sequencing.



Guidelines and rules for precise chunking, analysis and writing.

Approaches to sequencing methods.

Complete set of hints, questions and content-topic and block type relationships applied recursively to each new

chunk of content.

Initial specification presentation formats for paper-based procedures, policies, and instructional documents.



#### Commentary: Goal of Information Mapping 's Method



My goal in developing the method was to enable people to produce better communication documents in business, industry, government, technology and science. (REH)

4

conceptual tools to...

(such as learning and reference)

prepare presentation sequences of the information for different purposes

It contains a set of sequencing strategies for different types of documents.



5

conceptual tools to...

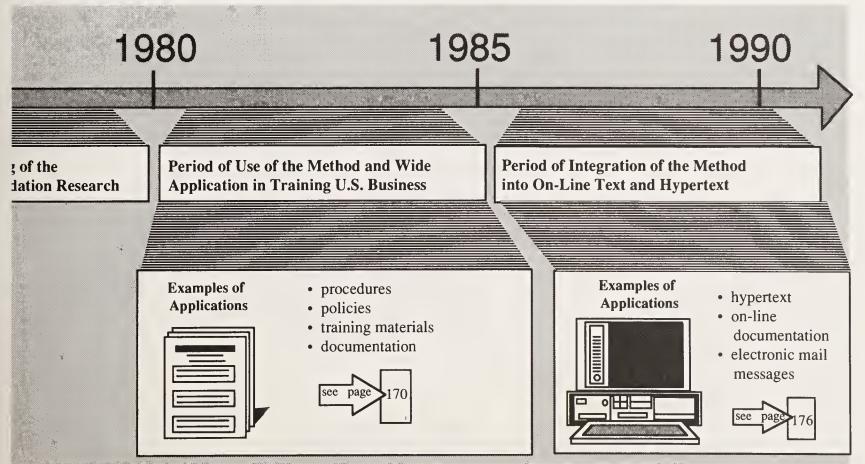
develop effective formats for final presentation

Commentary

What gives Information Mapping's approach its strength and wide applicability is not any one of these but the careful synthesis of the whole group of tools. (REH)

...with a group of formats each designed for different documents and different media (e.g., paper and computer screen).

see page 96



# Some Problems Addressed with the Method

Commentary: Ask People What Is Wrong With Writing

As I have travelled around the country giving speeches and workshops, I have often asked people to tell me, "What are the main problems with the documents that come across your desk?" This is what they tell me. (REH)

These examples are too complex. And sometimes they aren't even there.

# Reader Problems

I'm not sure what I'm supposed to do with this information.

Where are the key ideas? They're buried somewhere around here. You can't tell what's important.

I can't tell what the organization of this document is.

Often, all I need is one or two sentences. I wish this were set up so I could scan it. I don't have time to read it all.

The words the author uses are unnecessarily technical.

There is just too much to read!

The report is just too long.
The sentences are too long.
The whole thing is too long.
Who can read it?

They send down these instructions that are so vague we can't figure out what they mean.

Parts of the same thing I need are scattered all over the document.

#### Commentary: To Solve These Problems

When you compare the problems of readers and writers, you can see that there is a relationship. Many of the same things that writers complain about are exactly issues that readers have with writing that comes across their desks. As we shall see in this chapter, these problems are the ones that Information Mapping's method has addressed. (REH)

#### Commentary: Ask People About Their Writing Difficulties

The other side of the coin, of course, is, "what are the difficulties that writers face?" I ask people that question too. Here is what they say. (REH)

I always have trouble getting started. Sometimes that blank piece of paper can keep me from writing all morning.

# Writer Problems

When it gets longer than a page, I don't know how to get it organized. It takes a long time to put it all together.

I have trouble being concise. I'm afraid someone will misconstrue what I write so I write each point into the ground.

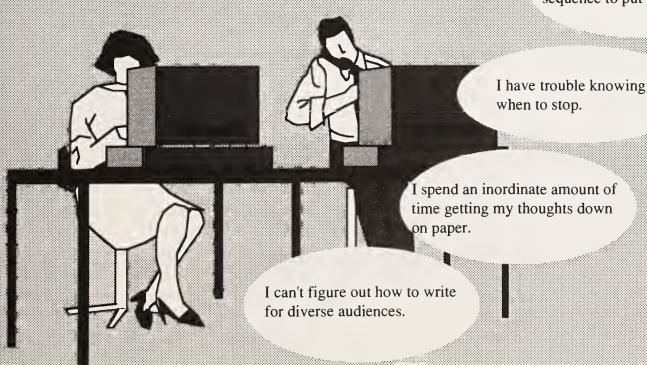
#### Commentary: Connection With Hypertext

Since the mid-seventies, Information Mapping's method has been used on an increasingly wider scale. It appears that it will resolve a number of the hypertext issues that we discussed in the previous chapter. But before we can describe the solutions, we have to look at the basic structure of the method itself. (REH)

I never know how much detail to use. People tell me I overwrite.

Getting it to flow. I can't seem to tie it all together the way my English teachers kept telling me I had to.

I can't always figure out a good sequence to put things in.

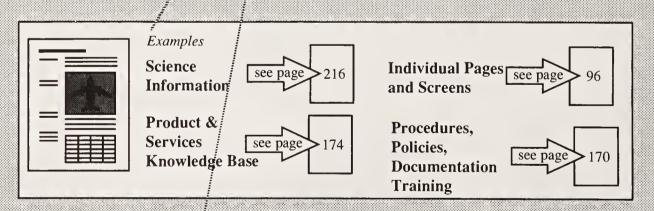


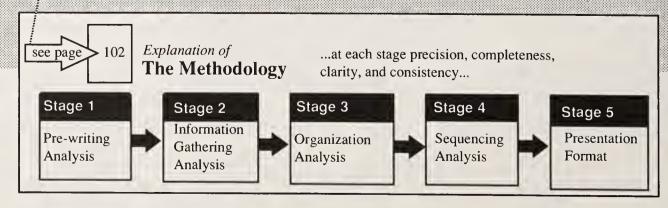
# What is the Information Mapping Approach?

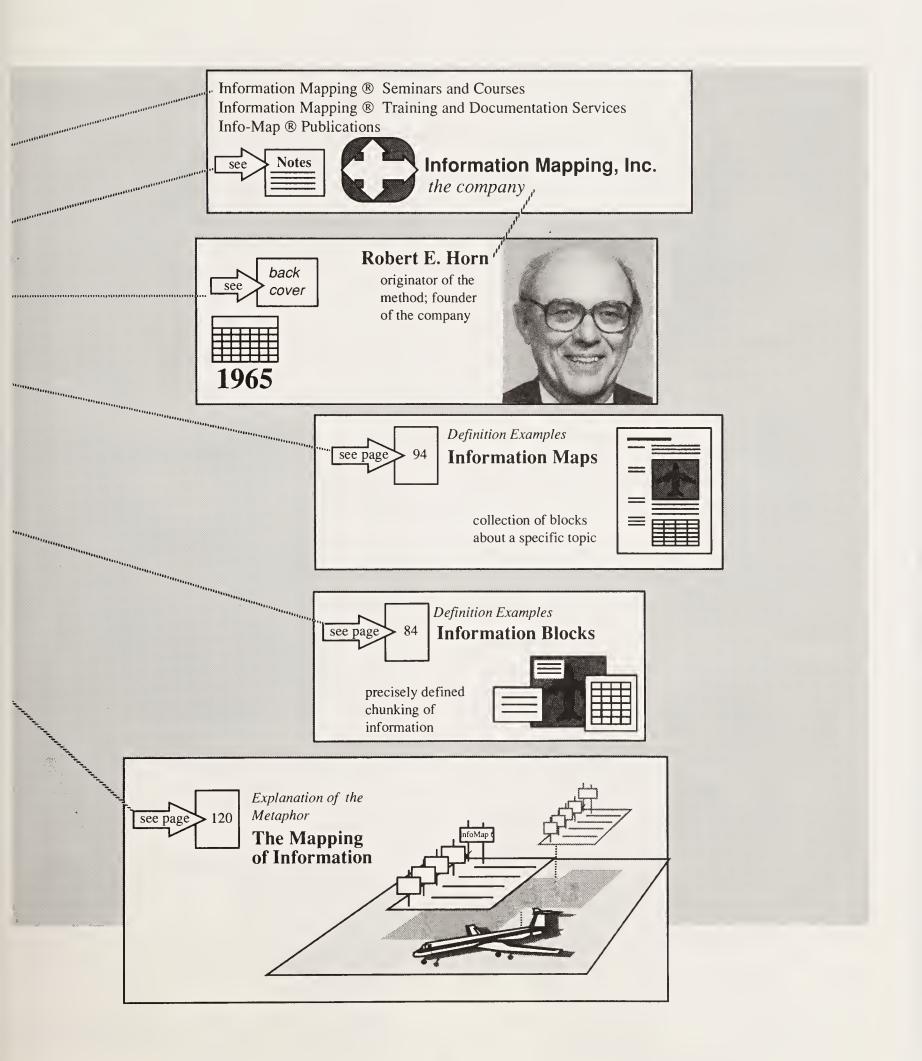
## Definition

## in • for • ma • tion map • ping

(in for ma shon map ping) n. I. a U. S. trademark  $\Delta$ designating certain products and services, specifically training courses in business communication, documentation, and training. 2. the name of the leading U. S. documentation engineering and business communications company, Information Mapping, Inc.  $\Delta$ founded by Robert E. Horn  $\Delta$  3. in particular, an informal name given to the use of the information map  $\Delta$  and the information block  $\Delta$  to replace the paragraph as the basic unit of meaning in functional written communication. 4. an informal name given to Information... Mapping's method; A. a synthesis of tools and techniques for the analysis of complex subject matters and jobs, and the group of standards and techniques for the management of large amounts of rapidly changing information, and to the procedures for planning, organizing, sequencing and presenting communications. 5. a metaphor used to compare the way geographical maps represent terrain with how information maps represent the key features of the information landscape.  $\Delta$ 6. (adj.) an informal name given to any one of thousands of applications  $\Delta$  of the methodology to different jobs and communication documents. (as in an "information mapped" document) (t. L: s. information; r. MEenformacion, t. OF)



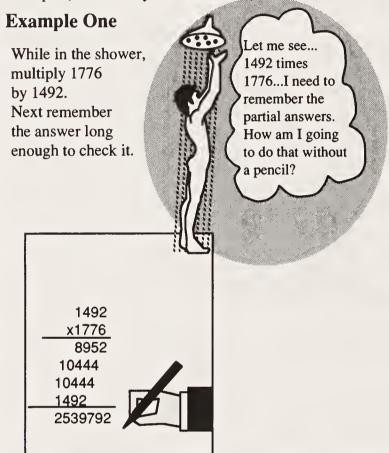




# The Problem of Human Short Term Memory

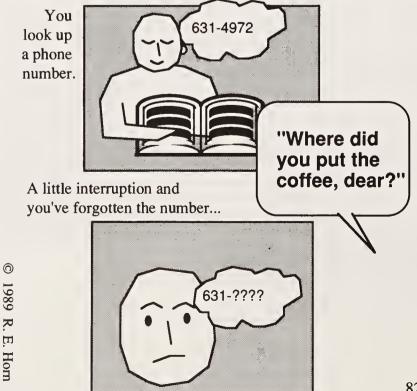
#### Introduction

Part of the rationale for structured writing starts with the limitations in human short term memory, limitations which every human being has. We introduce the problem with an example (first used by Herbert Simon).



This situation highlights the limitations of human short term memory. It will probably take you several minutes to do the multiplication task, if you succeed at all.

#### **Example Two**



#### **Problem**

Why do we have these memory problems?

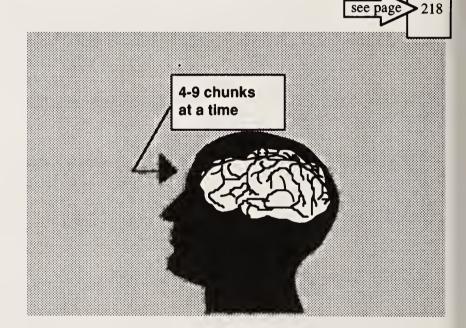
#### **Answer**

Human short term memory capacity has severe limitations.

#### Two Estimates of the Size of Short Term Memory

Every thought process that requires what we call "attention" has to be held in short term memory and human beings can hold only a small number of "chunks" of information in short term memory. George Miller,  $\Delta$  an outstanding communications psychologist suggested in 1956 that the number of chunks you can hold in short term memory is 7 (plus or minus 2).

Research by Herbert Simon, the Nobel prize winning economist and information scientist, suggests the number is smaller -- around 4 to possibly 9 chunks. Whatever the size, all agree that the number of chunks is very small.



# The Chunk

#### **Definition**

A chunk is any familiar pattern. Chunk size itself depends on your prior learning.

#### **Examples**

For one person for one subject matter, a chunk may be one sentence, while in another subject it may be several sentences.

For younger children, a chunk might be reading a single word; for still younger ones, simply recognizing a single letter would constitute a chunk.

82

#### **Long Term Memory**

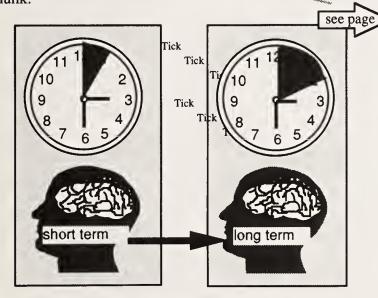
In order to do the "1776 x 1492 in the shower" problem, you would have had to transfer some of the information to long-term memory (i.e., some of the intermediate products of the multiplication).

#### How does transfer to long term memory take place?

What does our brain do with the contents of our short term memory in order to turn it into long term memory? We don't know exactly, but somehow we have to gather these 5 to 9 chunks of information, add some sort of identifier and link them in with other previous experience. All this takes place on an unconscious or partially conscious level in every human being every day. Miller is saying that all human beings everywhere chunk information in order to transfer it to long term memory and this process has severe limits in its capacity.

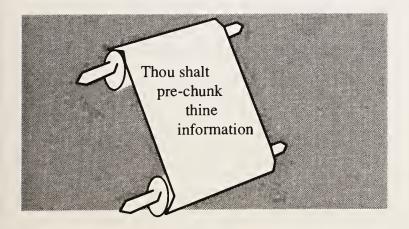
#### How long does transfer to long term memory take?

To store 5-9 chunks of information in long term memory takes, according to Herbert Simon,  $\Delta$  5 to 10 seconds per chunk.



# Principle: Organize thought so as to stay within memory limits

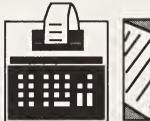
"We must," Herbert Simon says, "organize our thought processes so they do not require us to hold more information than 4 to 7 chunks in short term memory simultaneously."



#### Overcoming transfer time limits

How do we overcome limits? Simon points out that we do it

 by external aids to memory (computers and calculators, paper and pencil)





 by aids to long term memory, such as books, reports, manuals



• by discovering and using strategies for accomplishing thinking tasks.

#### **Definition: Recoding**

Miller suggests that the process of grouping many chunks of information into larger chunks by conscious and unconscious processes could be called re-coding.

## Example

> 220

How do we recode our experience? Miller suggests, "Probably the simplest is to group the input events, apply a new name to the group and then remember the new name rather than the individual input events."

#### **Importance**

And he says, "...I am convinced that this process is a very general and important one for psychology..." He says, "The point is that re-coding is an extremely powerful weapon for increasing the amount of information that we can deal with. In one form or another, we use re-coding constantly in our daily behavior."

# Three Types of Recoding

a. verbal code (rephrasing in our own words)

b. seeing something and then making a verbal description of it. Miller says, "I suspect that imagery is a form of re-coding, too, but images seem much harder to get at operationally and to study experimentally than the more symbolic kinds of re-coding."

c. presupplied codes (such as the labeling system of Information Mapping  $\Delta$ ).

# What are Information Blocks?

#### Introduction

We have made it a principle that we must help the reader by "pre-chunking" the information into blocks.

This not only permits readers an easier way of taking information in, but also helps writers in their analysis of the information.

## Definition

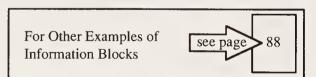
## in • for • ma • tion block

(in for ma shon blok) n. 1. any one of 200 precisely defined kinds of information that together make up the basic subject matter of a manual, book, or course, used in the analytic method developed by Robert E. Horn and taught by Information Mapping, Inc. 2. the basic subdivision of a subject matter, replacing the paragraph as the fundamental unit of analysis and presentation in functional and task oriented text. 3. composed of one or more sentences and/or graphical structures, but not more than (usually) seven sentences, identified clearly by a label; blocks are constructed according to four principles, the chunking, relevance, consistency, and labeling principles; blocks are normally a part of a larger structure of organization (called an information map  $\Delta$ ).

## Examples

For example, a definition block is an example of a block.

So, in this book each of the labeled chunks of information is an information block.



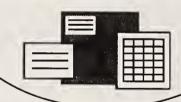
#### **Information Blocks: Different Types**

The large differences between these blocks introduce the concept that blocks are of quite different types, depending on the kind of document they are a part of. And each block type  $\Delta$  may have quite different rules and guidelines for analysis and writing.

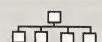




In this book we sometimes use this icon to indicate the information block.



## Four Principles for Constructing Blocks



## Chunking Principle

Group all information into small, manageable units, called blocks and maps.

#### Relevance Principle

Include in one chunk only information that relates to one main point based on that information's purpose or function for the reader.

#### **Consistency Principle**

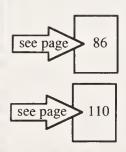
For similar subject matters, use similar words, labels, format, organizations, and sequences.

## Labeling Principle

Label every chunk and group of chunks according to specific criteria.

#### Commentary: Intuitive Chunking vs. Precision Modularity

One of the reasons that Information Mapping's method is so useful and powerful in managing large amounts of information is the precision modularity provided by information blocks. Precision modularity is a term we use to distinguish information blocks from the practice of "intuitive chunking." Intuitive chunking is forced upon people by screens of limited size. Intuitive chunking is simply dividing information into small chunks without knowing exactly why you are doing that. Precision modularity means following specific principles and guidelines throughout the analysis. The four principles act as constraints  $\Delta$  to the construction of blocks, and the information typology  $\Delta$  we develop in forthcoming pages provides "engineering-like" guidelines for the construction of information blocks.



The four-principle approach is used in all analysis at all levels in the method.

Chapters &
Documents
Sections
Maps
Blocks









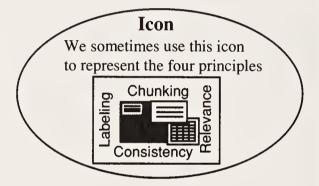
# How Four Principles Constrain Block Construction

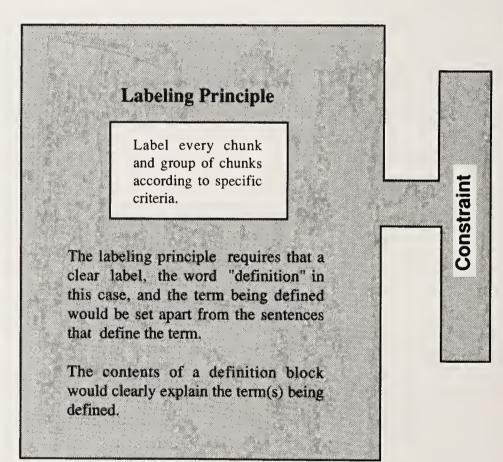
#### Introduction

We have introduced the information block as the smallest unit of analysis in Information Mapping's method. We construct blocks by applying four basic principles to any piece of information in a subject matter. This constrains how any block is made and what it may contain. The process of using the four principles transforms mere intuitive chunking into precision modularity. The diagram on these pages depicts the four basic principles and how they perform this constraining function.



When combined with a strong system of types  $\Delta$  of information, these block construction principles provide the foundation for the entire methodology.





#### **Chunking Principle**

Group all information into small, manageable units, called blocks and maps.

The chunking principle suggests that all of our text will be divided into relatively small units of information, about the amount that humans can handle with their short term memory limitations.

#### Constraint

#### **Definition: Cash Value**

Cash value is the amount of money a life insurance policy is worth at a specified time.

#### Constraint

## Relevance Principle

Include in one chunk only information that relates to one main point based on that information's purpose or function for the reader.

The relevance principle is interpreted in this instance to say "don't put anything other than definitional sentences into the block."

If you have information that is nice to know, or contains examples or commentary, the relevance and consistency principles demand that you put it some place else and label it appropriately, but do not put it in the definition block.

## **Consistency Principle**

For similar subject matters, use similar words, labels, format, organizations, and sequences.

The consistency principle says "Do this same thing for every other definition in your report, manual, book, hypertext." In other words, it would be interpreted in this example as "Treat all definitions alike, i.e., put them in blocks by themselves labeled 'definition."

## put in a different block

(e.g., this sentence, "Cash value is only one of the kinds of value an insurance policy has," would go in some other block, not in the definition block because the sentence is not definitional.)

Constraint

# Examples of Information Blocks

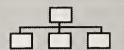
#### **Size and Content**

An information block may be one or more sentences long. It may also be a list, a fairly complicated table, or other kinds of graphic structure. On these pages, we present examples of each kind.

#### **Information Block: Smallest Meaningful Chunk**

What do all of these blocks have in common? All three represent the smallest meaningful chunk for most readers. So, to repeat, a block may have one to seven sentences (very occasionally more). It may also contain a table or simple graphics so long as it meets the criterion of meaningfulness, relevance, and consistency.

**Three Kinds of Information Block Contents** 



## 1 Example of a One-sentence Information Block



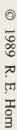
**Definition: Cash Value** 

Cash value is the amount of money a life insurance policy is worth at a specified time.

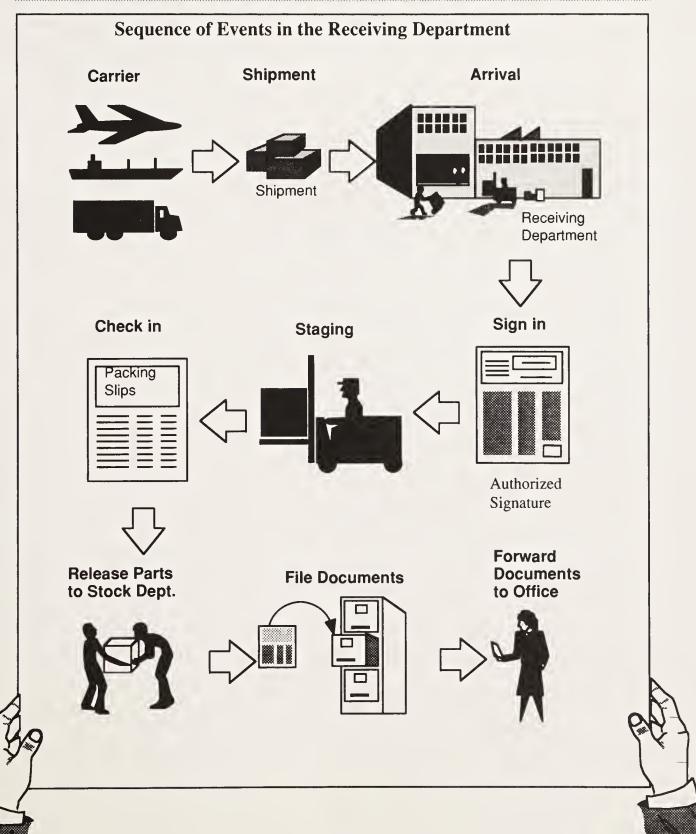


**Example of a Block that Contains a Table** 

IF the book is	THEN send the patron	AND send
available	the book	an invoice to the Billing Unit.
not available     never owned     lost	Form 25	
checked out with no waiting list	Form 66	a copy of Form 66 to Circulation Desk.
checked out with a waiting list	Form 66 and Waiting List Notice	a copy of Form 66 to Circulation Desk.



# 3 Example of an Information Block Using Graphics



# Block Replaces Traditional Definition of Paragraph

## **Definition: Paragraph**

The Random House Dictionary defines "paragraph" as: "a distinct portion of written or printed matter dealing with a particular idea, usually beginning with an indentation on a new line . . ."

## **Usual Definition Too Vague**

The usual definition of a paragraph is much too vague. All you need is an idea and an indentation, and you have a paragraph. And a paragraph is supposed to be one of our basic units of thought! This, of course, contributes to the difficulty in teaching about paragraphs. If they are too vaguely defined, you have difficulty agreeing on what one is with your teacher or your students (or your editor).

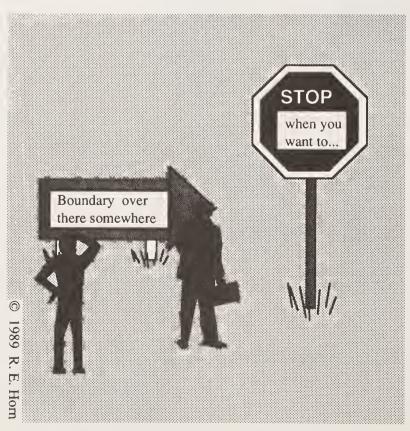
In addition, paragraphs generally do not show the basic organization of writing very well. They all appear as the same almost endless gray rectangles.

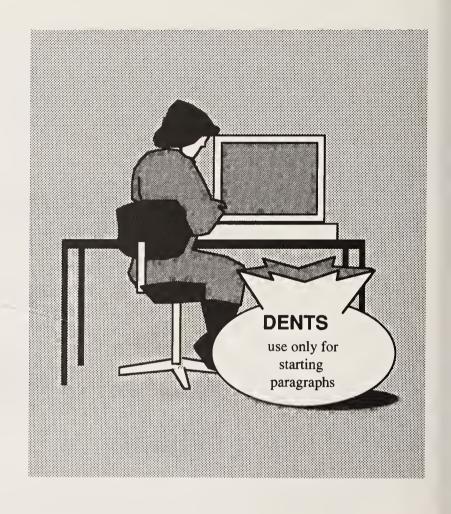
## **Types Not Carefully Defined**

Although in English class we are taught a variety of different kinds of paragraphs, the types are not very clearly delineated. And as frequently as not, we find that we are writing ones never mentioned in school and rarely writing the kinds we were taught.

## **Boundaries Fuzzy**

Nobody can tell when a paragraph is supposed to stop. That's another problem with traditional definitions of paragraphs. Many writers simply scribble until they get the uneasy feeling that they should start a new paragraph. So they pull out their little bag of "dents" and start in a new paragraph. And all this passes for "organization!"





## **Topic Sentences Often Not Used**

You may remember being taught that every paragraph should have a topic sentence. The topic sentence is supposed to be the first sentence in the paragraph (at least most of the time, or a lot of the time, or some of the time), depending on what your teacher said you should do. And all the other sentences are supposed to "support" the topic sentence. Rules like this don't work, not in the quality control situations we find ourselves in our usual day-to-day writing. Many, if not most, of the paragraphs that the average business person dictates in a letter do not have topic sentences.

While it is a good idea to use topic sentences in certain kinds of literary essays, they simply aren't relevant in technical or business writing.

Like "unity and coherence," the topic sentence turns out to be a concept that makes you anxious and guilty when you can't tell if you've done it -- which is most of the time.

# **Implied Topic Sentences Are Not Even There**

Perhaps the most maddening thing of all is that when English teachers observe that there are *no* topic sentences in many paragraphs, they simply declare that every paragraph has an "implied" topic sentence.

# **Poor Writers Just Compound These Difficulties**

How do you teach writing to young persons telling them they are supposed to write an "implied" topic sentence for every paragraph and then leave them out? Certainly, the topic sentence is a concept that must be significantly modified or dropped.

It isn't so bad for good writers. They will find some way to accomplish their purposes. They will analyze and organize and come up with usable text. But inexperienced writers, trying to follow impossible rules, simply compound the problem in most business and technical situations.

Information Mapping Replaces
Paragraph With Precision Modularity

As we have described a few pages back  $\Delta$ ;"

Information Mapping's method carefully defines chunks of writing that are larger than sentence size. It has identified different types of documents and the specific types of "blocks" and can teach people to write them well enough to meet stringent quality control checks.

We have developed a set of guidelines and standards for the contents of these blocks that are very easily followed.

## How Did We Get Stuck With Paragraphs as a Way of Organizing Writing?

## **Aristotle Invented Rhetoric**



In Ancient Greece, a young scholar named Aristotle, the teacher of Alexander the Great, set out to write down all that was known about philosophy, natural history, logic  $\Delta$ , and just about everything else. One of his lesser known, but most influential, books was on rhetoric — the rules of written and spoken argument.

## Modified by Philosophers & Literary Critics

Of course, over the years some of these rules were modified and refined. New rules were added to the study of rhetoric. The ideas of the originators of many of these ideas were formalized by philosophers of the Middle Ages where rhetoric was one of the Big Three core subjects -- called the Trivium -- at universities. Literary essayists of the seventeenth and eighteenth centuries in Western Europe also contributed to the subject.

# Passed Along To Us By Habit

Most of these rules were then automatically taught by your teacher and mine. We started learning them in the first grade and we've kept getting the same Aristotelian rules right on through college.

## Anxiety About "Unified" Paragraphs

Most of us have forgotten the precise formulation of rhetorical rules. But they still operate on us in an unconscious way. When we sit down to write, we still ask ourselves, "Is my paragraph unified?" "Do I have 'coherence' in my writing?" And we ask ourselves even more vaguely, "Does my writing show 'unity?" These criteria only produce anxiety and guilt, because they are not precise enough. We cannot define them in any way that we can get the kind of agreement we can with information blocks.

# Habit Keeps Us Using It

Habit keeps human beings using what they have done in the past even if it barely works. If it gets us by, we don't bother to learn a new skill.

# You Wouldn't Use Aristotle's Science in your R & D Program, So...

As wise as he was for his time, you wouldn't use Aristotle's natural history for your biochemical research planning. Too much science has developed.

But, we are still using Aristotle to do our hypertext and our communication. And we are hampering ourselves, just as if we were using him as a consultant for our research and development.

# Developing Guidelines and Standards for Blocks

#### Introduction

As we have noted, Information Mapping's method does not have vague, fuzzy rules for writing paragraphs. Information must be part of a precision-developed information block for it to fit into a larger document and to be managed in an efficient manner.

So, for each domain (and often for a specific document type) it has been important to specify the most frequent types of blocks.

After the blocks have been identified, we then need to develop the guidelines that will make the consistency principle operational for both the contents and the labeling of all blocks of a similar type. On these pages, we present an overview of how we approach this task of developing guidelines that enables us to ensure that basic communication functions are accomplished on a consistent basis. Note that these are samples of the guidelines and apply only to the labeling. Space in this book does not permit reproducing all of the specifics of block development.

Two Basic Kinds of Block Labels

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1

## **Analytic Labels**

#### **Definition**

Analytic labels are those block labels that are used in the content analysis phase of document or training development to manage completeness and (often) share the bulk of information.

## Where to Find Examples

Lists of analytic labels (but not the criteria for sorting information to identify them) are provided in this book for

- documents in the relatively stable see page subject matter domain
- scientific papers, reports, abstracts and presentations.

## **Display Labels**

## **Definition**

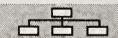
Display labels are those block labels that are used, depending upon document type, to make it easier for the user to understand what the block contains than if it had analytic labels. Sometimes, and in some cases even frequently, the analytic labels are used as display labels. But often, words must be added to analytic labels to make contents readily accessible.

## Example

A definition block would have the analytic label "Definition" as a part of it. If a display label were called for, the writer would use "Definition" (followed by the term being defined)

in "Definition: Cash Value."

Three Kinds Display Labels



# Subject Matter Independent Labels

#### **Definition**

A subject matter independent label is a label that identifies the purpose or function of the information in the block for the reader. A subject matter independent label is independent of the content of the block. It could appear on many different documents regardless of the subject.

# 2 Subject Matter Labels

#### Definition

A subject matter label is a label that describes the content of the information in the block.

# 3 Combination Labels

#### Definition

A combination label is a label made up of two parts:

- a subject matter independent label that indicates the purpose or function of the information, and
- a subject matter label that identifies the content.

## Implication of the Principles of **Relevance and Consistency**

Insofar as possible, block labels should be consistent and relevant not only for a single block but across all blocks of a similar type.

And there may be guidelines for labeling that apply to all blocks.

# Constraint Definition Definition Definition Constraint **Definition: Cash Value** Cash value is the amount of money a life insurance policy is worth at a specified time. Constraint

## Guidelines for Managing the Size of the Message Growing Out of the Principle of Chunking

Insofar as possible, blocks should be no more than 7 plus or minus 2 sentences.

Insofar as possible, information maps should be no more than 7 plus or minus 2 blocks.

Insofar as possible, parts of chapters or short chapters should be no more than 7 plus or minus 2 maps.

Here we follow the suggestions of the short term memory research.

#### **Usefulness of Block Labels**

For the reader, block labels perform three functions:

- to act as "advance organizers" about the contents of the block for learners
- to act as "access tools" for persons who are scanning or browsing
- (in some very limited discourse domains) to act as a tool to attract the reader's attention.

For the writer, block labels facilitate and constrain analysis and organization of the subject matter.

# Some Guidelines That Apply to All Block

Clear: Use labels that clearly describe the function or the content of the Block.

Brief: Make labels brief. Shorter labels are better than longer ones as long as they don't introduce ambiguity. In general, use no more than 3-5 words. The label should not be so brief as to be meaningless.

Consistent: Use the same vocabulary in the label that you use in the Block.

Familiar: Use vocabulary that is generally familiar to anyone in the audience. Avoid technical jargon unless you are certain all readers will know the jargon.

Appropriate: Make sure that the label reflects the significance of what you want to say. "Comment" may work well as a label for optional information. However, if the Block contains crucial information, "Important" or "Caution" would be a better choice.

Independent: Make each label stand alone and act as an advance organizer for a single Block. Avoid labels that act as transitional devices.

Other guidelines have been developed for specific types of blocks and for the three types of labels described on the facing page.

## **Other Conventional Quality Control Factors Used in Blocks**

- Grammar
- Spelling
- Sentence length & complexity (i.e.,
- Word usage
- readability index)
- Style (formal, informal)
- Syntax

# Hierarchy of Chunking and Labeling Principle

#### Introduction

When we begin to deal with several blocks about a similar topic, we apply another principle, the hierarchy principle. And, of course, we continue to apply religiously the other four principles of chunking, labeling, relevance and consistency  $\Delta$ 

# Principle: Hierarchy of Chunking and Labeling

Organize small, relevant units of information into a hierarchy and provide the larger group(s) with labels.

#### Rationale

As the number of groups of subject matter chunks grows beyond the seven plus or minus two limits of short term memory, readers have difficulty comprehending or remembering the information.

# Information Map

#### Introduction

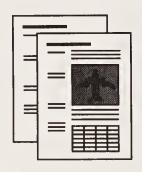
These clusters of seven plus or minus two blocks of information are as different from other forms of organization of writing as the blocks are different from paragraphs.

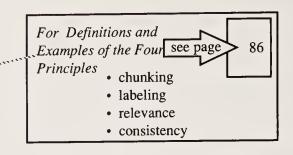
## **Definition: Information Map**

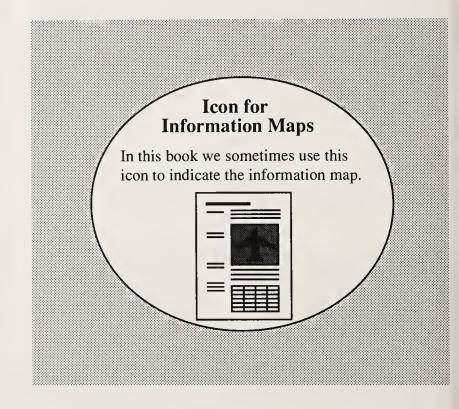
An information map is a collection of two or more, and usually no more than nine, information blocks about a limited topic.

# Approximate Page Size

In general, we can think of an information map as approximately one to two pages in length, but some maps of certain well specified types run several pages in length.







# **Apply The Hierarchy of Chunking and Labeling Principle to Larger Aggregates**

#### Introduction

Size is always important. We must keep applying the hierarchy principle and the other four principles for grouping larger and larger aggregates.

#### Guidelines

We have said that if you get more than 5 to 9 sentences in a block, it is time to chunk them into two blocks (or, in certain circumstances, into two or more sub-blocks).

#### Group all Blocks into Maps

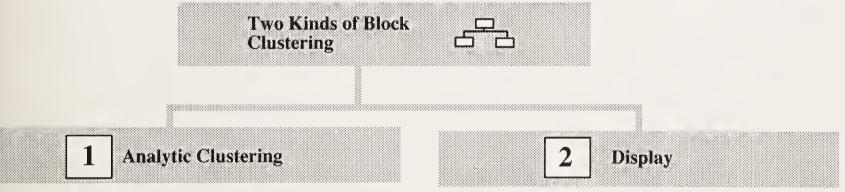
If we get more than 5 to 9 blocks in a map, make two, give them an overview and call it a "section."

Chunk every 5 to 9 sections into chapters and every 5 to 9 chapters into "parts" and so on until a document is complete.

## **Sequencing Blocks When Presenting Maps**

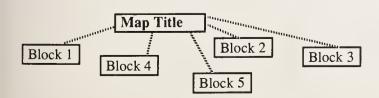
The definition of a map only requires clustering of similar blocks together. It does not specify their sequence. This permits us to display them in different order for, say, initial learning by novices in a subject matter, and from the order used for reference. And it encourages the temporary formation of map-like clusters during the early stages of information gathering and subject matter analysis. There is no demand for strict sequencing at these early stages.

We can always think of two distinct levels of blocks (or collections of blocks, maps, parts, etc.):



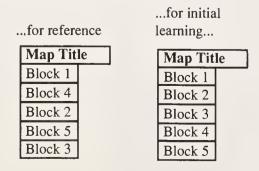
#### Description

The most elementary analytic task is to cluster blocks of information around the concept of the map. We assert that "this block belongs to this map."



#### Description

When actually presented to a user, blocks need some kind of order and sequence. This is a separate set of decisions from those used to cluster blocks into maps.



# Examples of Maps Displayed on Paper

#### Introduction

from a procedure

manual

Information Mapping's method works equally well on paper as on computer screens. We have presented many examples of the method in computer screens in this book.

The reader may be wondering about some of the ways that examples of this method look when displayed on the printed page. We present two typical pages.

## How to Prepare Data for an Audit

Introduction

Procedure

One of the most important procedures in an audit is preparing the data.

Careful preparation ensures that the data is correct and that each step of preparation has been carried out.

Follow the steps below to prepare for the audit.

Step	Action				
1	For data items selected for the audit, obtain the following:				
	source document sample	• source document samples, and			
	run data from the comp				
2	Verify the source documents sample by comparing the				
	samples to the original list.				
3	Record on a worksheet sufficient descriptive information to provide accurate identification for future audits.				
	Minimum Information	Required Examples			
		• Sales Territory			
	Attributes of the sample	• Effective data			
	Description of each da	Account Name			
	item	<ul><li>Account Number</li><li>Type of Business</li></ul>			
4	Compare data samples to related documents and record on the				
	worksheet any source of	error or difference.			
***************************************	Compare	To			
	sample data	programming instructions in			
8	w	<ul><li>effect when source document began</li><li>company requests</li></ul>			
:		statistical guidelines.			
	source data	——————————————————————————————————————			
	source data run data printouts.				
		**			
5	Prepare a summary sheet	that			

the audit sample data items.

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While this book emphasizes the display of structured hypertext, most of the work today with the methodology -- millions of pages -- has been done on paper and paper will probably continue to outrank electronic display for some time.

## **Rules for Defining Audit Accuracy Ratios**

#### Introduction

In order to compare the statistics of one audit to the next, the accuracy ratios must be defined and presented consistently.

# Terms and Definitions

Each audit must contain the following ratios.

Ratio	Definition
Data Field Verifying Ratio	The number of times a given data field is correct, divided by the total number of transactions reviewed
Transaction Accuracy Ratio	The number of times all data fields reviewed on a transaction are correct, divided by the total number of transactions reviewed
Account Accuracy Ratio	The number of times all data fields audited are correct on all transactions relating to a single account, divided by the total number of accounts reviewed

#### Rule 1: state data items

In your audit report, you must clearly state in the accuracy ratios which data items are included in the Data Field Verifying Ratio.

#### Rule 2: note any changes

When the company requests changes or additions to the Data Field Verifying Ratio list, you must note these changes in your Audit Report.

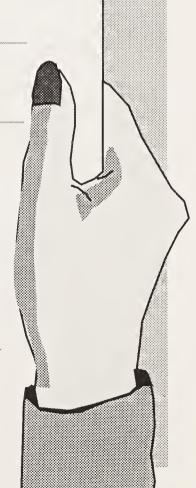
#### Rationale

- Any changes will affect the results of the transaction and account accuracy ratios. The more data fields reviewed per transaction, the lower the accuracy ratios.
- Comparison of audits would be impossible unless the changes were listed.

#### Rule 3: use consistent definitions

When you are comparing transaction accuracy ratios over a specific time period, you must use the same transaction definition for all audits going on within the time frame.

**Example:** If the Cash Receivable transactions included international receivables as part of the transaction during the first audit, then you must include international receivables in the next audit.



from a procedure

manual

# Change Traditional Document Structure

#### Introduction

We have made the case that hypertext requires a re-examination of writing. And in this chapter we have introduced Information Mapping's method as a research-based thoroughly tested and proven way of analysis and organization and presentation of writing. It may have occurred to the reader that we are introducing nothing less than a complete overhaul of the traditional rules of rhetoric. We are doing just that.

#### **Definition: Rhetorics**

Rhetorics are rules for writing particular documents for particular purposes.

#### Comment

We use the classical definition for "rhetoric." The reader should note that this meaning is quite different from the more common meaning of the term, i.e., "tricky special pleading."

## Summary of Rules for Organizing Newspaper Articles

As usually taught, the rules of rhetoric for newspapers are as follows:

- 1. Grab the reader in the headline by
  - a. summarizing the important point in the headline
  - b, an unusual human interest angle.
- Use any kind of cute, attractive, possibly informative, subheads to attract the reader.
   Occasionally, subheads can be an informative summary of what is coming up. The rule for insertion of subheads is break up the gray space.
- 3. Organize the entire story by decreasing importance. That means that the most important elements of the story are first and the less important elements and details of the story are last. (The reason for this is so that a newspaper editor can cut it at any place to put more ads in the newspaper.)
- 4. Summarize everything in the lead paragraph with answers to the questions who, what, where, when, why, and how.

#### **Kinds of Rhetoric**

Usually, rhetoric has been thought of as a single unitary subject. However, it is clear that we use different sets of rules for different kinds of writing situations. Think of how different the rules for writing for newspapers and popular magazines are from those for technical writing. We can't go into a complete analysis of all of the different kinds of rhetorics in this book. That isn't our purpose. But we do want to contrast the approaches taken in hypertext and in Information Mapping to the traditional approaches. We have done this with regard to the paragraph A and below we spell out some of the major rules for organization of prose in newspapers and magazines so the reader can contrast them with what we are saying about Information Mapping in this chapter. Obviously, we do not usually use the rhetorics for newspapers and magazines for books, training manuals, and business letters. The point of the contrast is that there are very clear rules for rhetoric in each document domain and we must be very clear about these guidelines.

Economy Contin

Drug War Accelerates

Experts Puzzled by New Changes in U.S.S.R.

#### **Business Needs are Different**

Business has special needs.

There is *no* need to have everybody read every word of a technical or administrative report, so we don't want to use journalistic gimmicks to attract readers.

Business documents are often much longer than newspaper stories, and require much more sophisticated methods of organization. They, in fact, require the kind of systematic approach we have used in Information Mapping's method.

# Our Conclusion: Informed Access Is Better Than Tantalizing Hints

In magazines, as we pointed out below, the whole idea is to hint at fascinating material coming up later and hide it in the back pages.

In business, we assert the absolutely opposite principle. The reader should be able to locate quickly any key information and make decisions appropriately. Moreover, we would recommend that the piece be organized, not by a continual series of hints, but by very clear chunks clearly designated by subheads.

In newspapers and some magazines, editors do provide informative headlines and readers are able to scan and skip to what they want to read.

# IUES to Boom Deficits Pile Up But People Keep Buying Terrorists Bomb Restaurant

# **Summary of Rules for Organizing Magazine Articles**

Magazine rhetoric is much like newspaper rhetoric with a few exceptions.

- 1. Grab them in the title.
- 2. Grab them again in the first paragraph with a human interest angle. Do not give away all of the information in the first paragraph.
- 3. Write to keep the reader by
  - a. not revealing everything right away
  - b. hinting at fascinating stuff coming up.
- 4. Use cute, not very informative subheads to break up the gray.

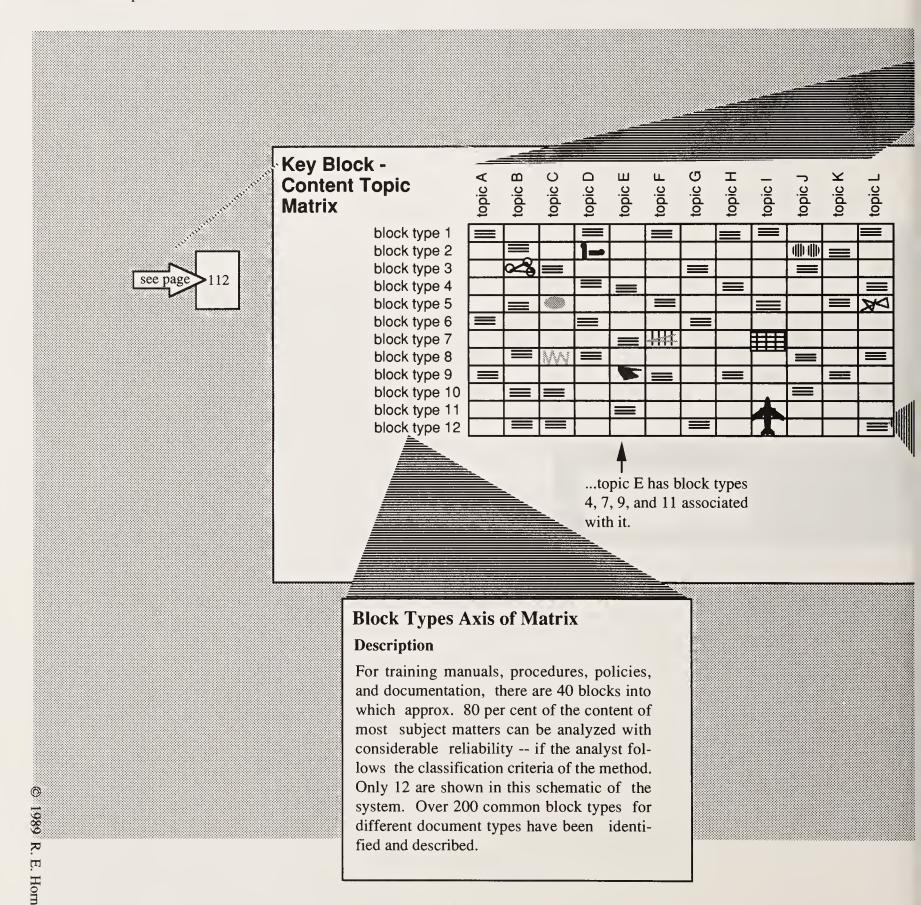
## Purpose is to Keep Reader Turning Pages to See Advertising

The purpose of magazine rhetoric is to suck readers into the article and keep them reading so they will "like the magazine" and continue to buy it. A secondary purpose is to make sure that the reader flips through the magazine, continuing to read the story to the end, increasing the probability that the reader will look at some of the advertising on the back pages.

# Managing Completeness by Key Block and Topic

#### Introduction

An important factor in managing information is the analysis of subject matter into precise blocks. This enables us to develop a comprehensive analytic structure in which the subject matter is divided according to specific criteria and principles into small labeled chunks by which complex information can be managed in all stages of the communication process.



# How to Determine What the Topics Should Be

Topics are identified by specific criteria for specific document type.

## Advantage

The advantage to systematic analysis of a subject matter is obvious: it is much better to know precisely when you are missing information from your analysis.

## How to Understand This Diagram

is "definition"
then topics A, D,
F, H, I, and L
have
definitions

# When does a blank space on the matrix indicate missing information? $\Delta$

## **Description**

Specific key block templates for specific information types have been developed which permit the analyst to know when a blank space in the Block Type-Content Topic matrix indicates missing information that the analysis has not produced as yet.

## Example

A template of key information blocks for concepts in the "relatively stable subject matter" discourse domain would include these blocks:

- Definition
- Example
- (optional) Non-Example.

# Guidelines, Rules, and Standards

Guidelines indicate which terms are to be regarded as concepts for a particular audience for a particular type of document. Additional guidelines indicate how many examples and non-examples would need to be provided in the analysis. Other guidelines indicate the kind of examples and other standards.

## Note:

This matrix is a conceptual rather than a physical tool. If actually put on a wall the matrix for a 100 page book would measure 4 feet by 50 feet.

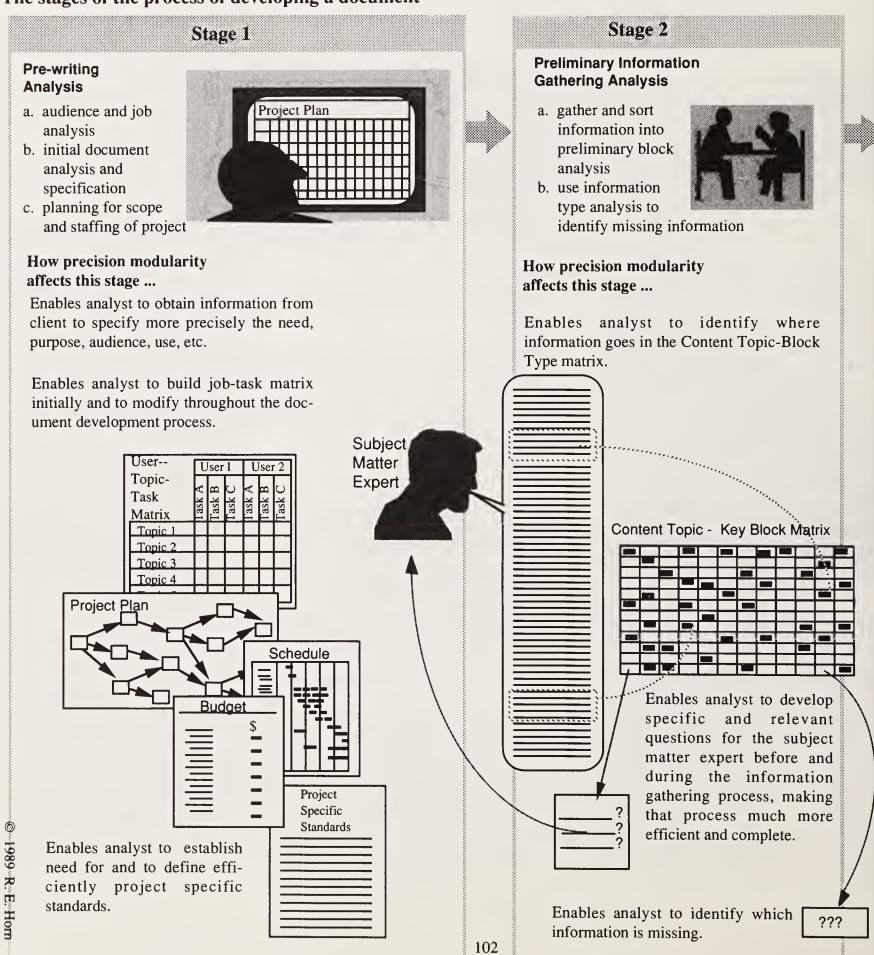
# Improves Efficiency Throughout Analysis Process

#### Introduction

The fundamental change in the basic unit of rhetorical analysis (i.e., the information block) produces many beneficial effects throughout the document development process. We use the term precision modularity to distinguish the information block from "intuitive" chunking where the criteria for chunking are

not clearly formulated or where chunk size may be forced upon the writer by the fixed size of a computer screen. The precision modularity of blocks facilitates technical and administrative communication, improving its clarity and efficiency.

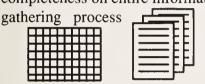
The stages of the process of developing a document



## Stage 3

#### **Organization Analysis**

- a. determine what information is needed for each task and for each job
- b. do quality control check for completeness on entire information gathering process



# How precision modularity affects this stage ...

Enables analyst to do a completeness check on all information.

User	U	ser	1	U	sei	2
Topic-	A	В	၁	A	В	C
Task	ask	ask	ask	ask	ask	ask
Matrix Topic 1	E	T				
Topic 2						
Topic 3						
Topic 4		L			Ц	
Topic 5	L	L,				

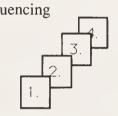
Enables analyst to filter information blocks through User Topic-Task Matrix to determine precise information needs of each job task.

Enables analyst to identify and manage all information in a complex project, and to track changes.

#### Stage 4

#### Sequencing Analysis

- a. based on different types of documents and user types, determine sequence requirements
- b. complete sequencing analysis

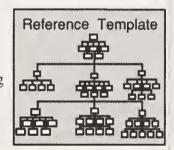


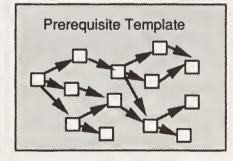
How precision modularity affects this stage ...

Enables analyst

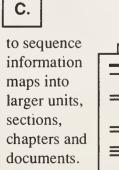
A.

to select sequencing templates





B. to consistently and effectively sequence information blocks within maps





#### Stage 5

#### **Presentation Analysis**

- a. use research-based principles to determine presentation format for paper-based delivery
- b. develop computer screens for computer-based delivery
- c. develop audio visual delivery





How precision modularity affects this stage ...

Enables analyst to determine delivery of information through appropriate media...

Standup Training

IF Audience / Goals

AND Cost / Efficiency

THEN delivery media

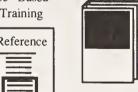


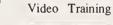
Policies, Procedures Reports, Proposals Documentation

Reference Based Training



Computer-Based Training Programs







On - Line





Hypertext Hypermedia



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# Discourse Domains

#### Introduction

How does a report of a scientific experiment differ from a sales presentation or a policy manual? In many ways: who the authors are, how they have come to know the subject matter, what they assume about their audience, what level of detail is used, what content is communicated. These are some of the ways. And how are all reports of scientific experiments alike? How are all sales presentations alike? The analysis of these similarities and differences is what we call domain analysis in Information Mapping's method. It involves examining the relationships between author and reader of different kinds of documents and the "stances" and points of view that can be seen as a result.

#### **Definition: Domains of Discourse**

A domain of discourse is the specification of information blocks of a particular class of documents, all of which share the same type of author-reader assumptions and the same stance or point of view towards subject matter.

## **Examples**

A training manual differs quite radically from a sales presentation. Both differ significantly from scientific documents. The chart on these pages spells out some of these distinctions which provide the basis for identifying different discourse domains.

Domain of Discourse	Topic and Stance of the Discourse	Examples	Typical Documents
Relatively stable subject matter	We think we know enough to teach it.	<ul> <li>Well established subject matters (e.g. algebra)</li> <li>How equipment functions</li> </ul>	<ul><li>Training and orientation</li><li>Documentation</li><li>Procedures</li><li>Policy manuals</li></ul>
Experimental knowledge	We have conducted scientific experiments to confirm and we would like to present our results and how we came by them to you.	New results in physical, biological, and social sciences	<ul> <li>Reports of scientific experiments</li> <li>Abstracts of reports</li> </ul>
Part of subject matter under debate or consideration	We know enough about it to chart disagreements.	<ul> <li>Rhetoric of debate</li> <li>Propaganda analysis</li> <li>Analysis of systems</li> <li>Argumentation analysis</li> </ul>	<ul> <li>Systems analysis reports</li> <li>Analysis of arguments</li> <li>Legal briefs</li> </ul>

#### Note:

The three discourse domains in the table below are *not* the only possible domains of discourse, nor is this a complete and exhaustive analysis of the domain.

## Importance of Identification of Domains

An analysis of domains usually finds that there are similar clusters of information block types across many documents of the same domain. This enables us to clarify the similarities of each of the information block types in the new domain and thus to write and to teach the writing of these documents much more precisely and easily. (REH)

Reader's Understanding of the Subject Matter	For detailed examples of discourse domains look in this book at		
Does not know (most of) the subject matter.	Running through the chapter is a partial see chapter analysis of this domain. For more examples		
Knows a lot about the subject matter but not about this particular experiment.	An extended example of domain analysis on scientific abstracts		
May know a fair amount about the subject matter but perhaps not the subtleties. May be looking to change mind about something (e.g., to buy a new product, a new plan or concept).	An extended example of argumentation analysis see chapter 7		

# Brief Discourse Analysis (Stable Subjects)

#### Introduction

We introduced the concept of discourse analysis as an examination of the components of documents all of which share the same type of author-reader characteristics and the same stance or point of view toward the subject matter of the document. Here we examine briefly one such domain, that of relatively stable subject matter. It is the domain that we have been using as an example frequently throughout this chapter.

## **Definition: Relatively Stable Subject Matters**

A relatively stable subject matter is one which

- has been arbitrarily decided upon by an organization (e.g., administrative policies or procedures),
- results from a design process (e.g., technical information about manufactured products),
- has been agreed upon by a particular scholarly or scientific field and which is taught as the established information in that field.

#### Comment

This is the domain of discourse that has been most deeply studied and most widely applied by using Information Mapping's approach. It covers the broad range of high volume "information transfer" documents in administrative, technical and scientific subject matters that are regarded to be known well enough to teach.

## **Block Types for Document Types**

Most documents in this domain are served by approximately 40 well understood information block types.



**Typical Document Types Procedures Manuals User Guides** Job Aids **Policy Manuals Operations Manuals Desktop Procedures Equipment Manuals Troubleshooting Manuals** Screen Design Standards and Manuals **Tutorials** Instructor's Guides **Course Administration Guides Training Manuals Textbooks** System Manuals Installation Guides **Systems Documentation** Systems Standards & Functional Specifications Computer Language Manuals **Applications Manuals Product Specifications and Descriptions** 

# **Different Document Types Have Different Proportions of Block Types**

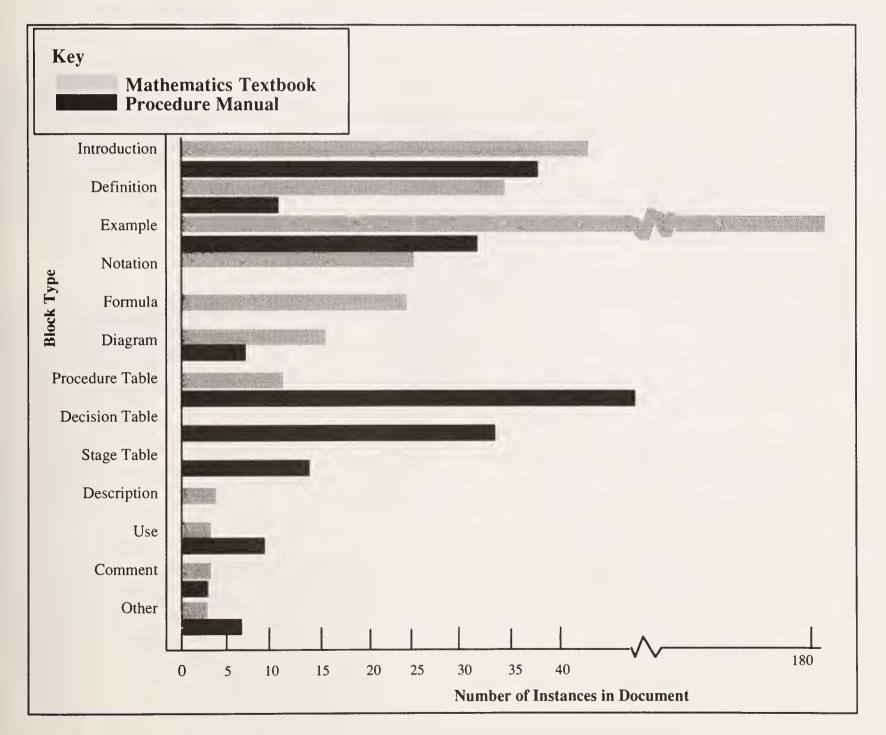
If you got together a hundred procedure manuals or a hundred policy manuals, you would see a great similarity of the pattern of the kinds of information block types appearing in them.

#### The Data

The two documents described in the charts below have different purposes and hence have quite different clusters of information blocks. One is a procedure manual and the other a mathematics textbook.

#### Commentary

What is the value of this kind of data? We can compare content types across subject matters. We can have some idea of what kind of writing tasks to look forward to and plan for. (REH)

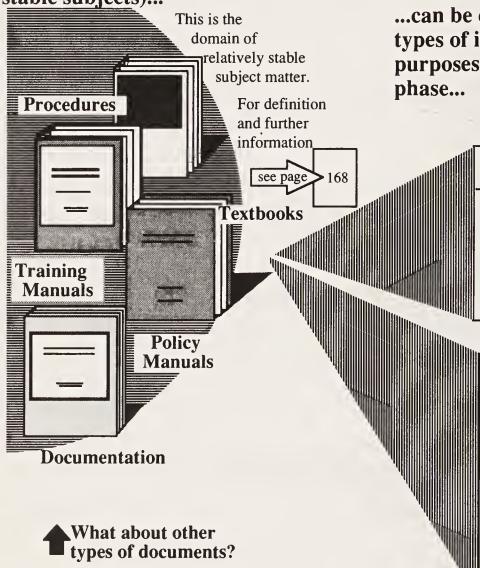


# Information Type and Block Type Analysis

## **Application: Relatively Stable Subject Matters**

Another principle that Information Mapping's methodology uses with consistency is to chunk at various levels. We have already introduced the information map as the next level of hierarchy larger than a block. The diagram below shows the general approach to chunking information at different levels.

The sentences in these kinds of documents (all relatively stable subjects)...



Research has found that broad classes of documents have quite different types of information blocks, so it is important to

analyze them separately into

clusters that have similar blocks.

...can be divided into two types of information for purposes of early analysis phase...

## Basic Information

#### **Definition**

Information which can be regarded as being "new" to most of the users in a given user group description.

# **Supplementary Information**

#### **Definition**

Information which is added to the basic information to help initial learners, referencers, or browsers to find, understand or learn the basic information.

# Why make this distinction?

Because during analysis of a subject matter, analysts should concern themselves only with the basic information, identifying it, refining it, and making sure they have all of it. Other information gets in the way of that process.

...and the sentences (and diagrams and illustrations) of basic information can be sorted into seven information types which can in turn be sorted into block types...

## Information Types

- Structure
- Concept
- · Procedure
- · Process
- · Classification
- Principle
- Fact

see page 110

# Information Added for Initial Learning

#### **Definition**

Initial learning information aids learners in their first pass through the subject matter when their goal is to be able to apply or recall.

#### **Types**

- Overview
- · Compare and Contrast
- · Course Objectives
- Prerequisites to Course, Chapter, Map, Block
- · Learning Advice
- Review and Summary
- Test Questions, Practice Exercises & Performance Situations

#### **Information Added for Reference**

## Definition

Information added for reference aids users to review or look up forgotten material or to find information.

#### **Types**

- · Tables of Contents
- Indexes
- Lists of Notation
- Lists of Formulae
- Special Purpose Tables
- Menus

# Most Frequently Used Block Types

(in domain of relatively stable subject matter)

Analogy

Block Diagram

Checklist

Classification List

Classification Table

Classification Tree

Comment

Cycle Chart

**Decision Table** 

Definition

Description

Diagram

Example

Expanded Procedure Table

Fact

Flow Chart

Flow Diagram

Formula

Input-Procedure-Output

Non-example

Notation

Objectives

Outlines

Parts-Function Table

Parts Table

Prerequisites to Course

Principle

Procedure Table

Purpose

Rule

Specified Action Table

Stage Table Synonym

The

Theorem

When to Use

WHIF Chart

Who Does What

Worksheet



# Further Types and Distinctions

There are obviously finer distinctions, criteria, and standards for each of these information blocks that must be mastered to obtain the advantages of the methodology.

# What are the Information Types?

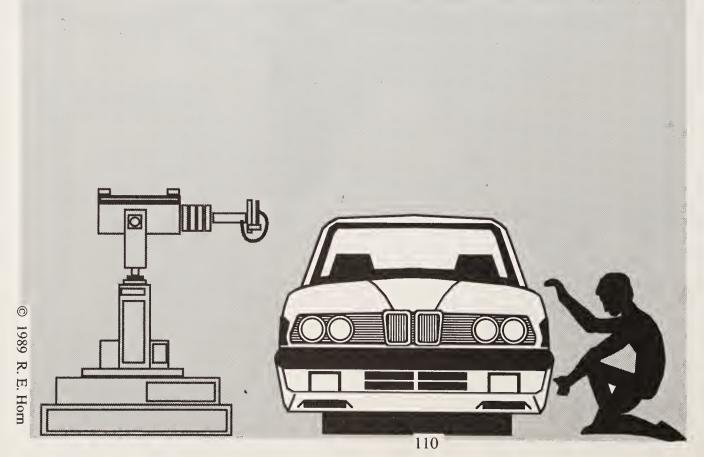
Definition

# in • for • ma • tion types

(in for ma shon tips) n. 1. the seven basic classifications into which sentences and/or diagrams of basic blocks of information in a subject matter associated with training or educational textbooks, procedure or policy books, manuals, and other similar forms of documentation may be sorted, namely, concepts, procedures, processes, classifications, facts, structures, and principles; each type has certain key information block types associated with it. 2. a classification system into which the information blocks in Information Mapping's method may be sorted so as to ensure completeness and efficiency in the analysis of subject matter. 3. the seven types are sometimes used, in their pure form, to refer to information maps by the same name, e.g., procedure map, process map, etc.

#### Use

The information types theory is used to help the analyst identify specific information that is needed for each topic. These information type templates specify the key infor- mation blocks that are needed to ensure completeness and accuracy of the analysis. The templates also ensure a *reader* - rather than a writer-based document. The information type analysis also guides the specification of feedback and practice questions for training materials.



## procedure



process

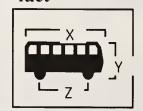
structure



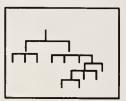
concept



fact



classification



principle



Definition	Example	When to Use
a set of sequential steps that one person or entity performs to obtain a specified outcome. This includes the decisions that need to be made and the action that must be carried out as a result of those decisions.	first, place the trim piece on the jig, second, take your power tool in your right hand	When the reader needs to know "how to do it"
a series of events or phases which take place over time and usually have an identifiable purpose or result.	when the transmission shifts from neutral to first, the following events occur	When the reader needs to know "what happens"
a physical object or something that can be divided into parts or has boundaries.	the spark plug is composed of the following main components	When the reader needs to know  • what something looks like  • what its parts are
<ul> <li>a group or class of objects, conditions, events, ideas, responses or relations that</li> <li>all have one or more attributes in common</li> <li>are different from one another in some other respect, and</li> <li>are all designated by a common name.</li> </ul>	acceleration can be defined as	When the reader needs to understand a term, idea or abstraction
a statement of data without supporting information that is asserted with certainty.	the wheel base of this car is 5 feet 3 inches	When the reader needs state- ments of data without supporting information
the division of specimens or things into categories using one or more sorting factors.	we can divide this repair manual into the following parts	When the reader wants to organize and qualify a large group into kinds or types based on some aspect of the group
a statement that  1. tells what should or should not be done such as  • rules • policies or guidelines • warnings or cautions	the principle of road safety can be stated	When the reader needs to know about what should or should not be done
<ul> <li>2. seems to be true in light of the evidence such as</li> <li>generalization</li> <li>theorems</li> <li>3. is unprovable but implied by other statements, such as</li> <li>assumptions</li> <li>axioms</li> </ul>		
unionio	111	

111

• postulates.

# Key Blocks Provide "Completeness Templates"

#### Introduction

To ensure a more complete capture of the subject matter, we have identified certain key chunks of information that go with each of the information types.

#### **Definition**

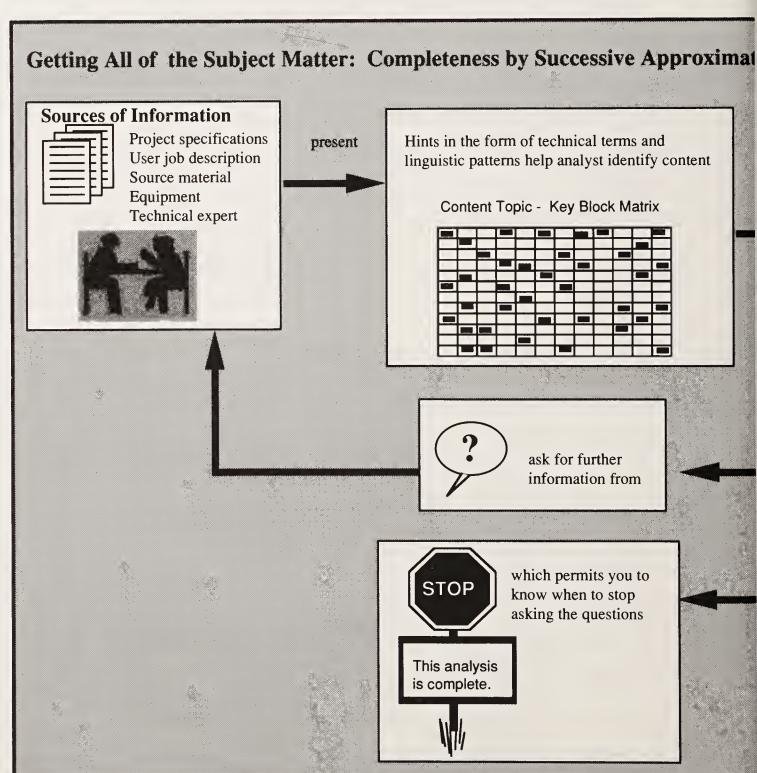
Key blocks are information blocks which help the writer capture and analyze critical content and present it in the best way for the reader.

One or more key blocks are associated with each of the seven information types.

## Example

For those content topics identified as concepts, the key blocks are:

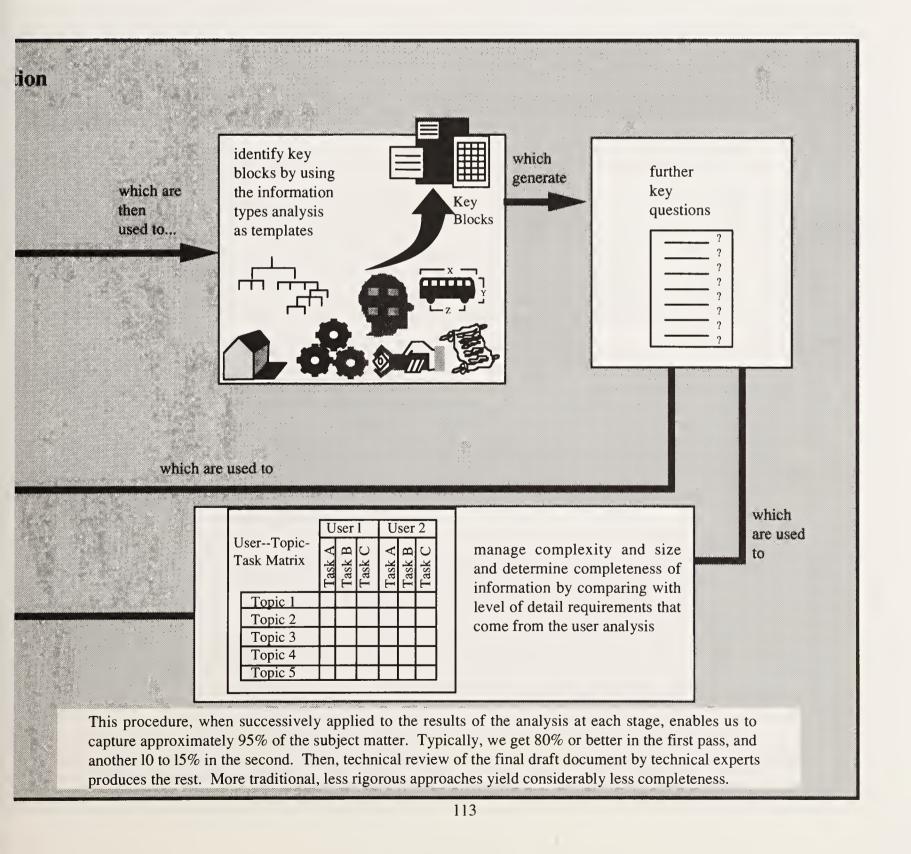
- Definition
- Example
- · Non-Example



# **Myth of Completeness**

All of the subject matter is in the source documents, or, if not, then the technical expert will tell you what you need to know.

Our clients tell us that we have all of the information long before that is so. A survey done in Information Mapping's consulting division showed that we never got more than 45 to 50% of the subject matter from the source documents. The technical experts have a different point of view than the user. They look at the subject matter differently. Therefore, they never tell you all of what the user needs. In fact, our surveys show they will only tell you about half of what you need to put in your written communication -- if unassisted by analysts using the Information Mapping method. And the half that is in the technical material and the half the expert tells you do not add up to 100%. Often they add up to the same 50%. So the corollary to the myth of completeness is that "Half of what they tell you is irrelevant."



# Greater Ability to Specify Rule Domains

#### Introduction

If you are a writer or an editor, you want to know just when to apply a particular writing guideline. Traditional teaching of paragraphs is often too general to provide precise domains in which to apply a particular guideline. Establishing precise principles for constructing information blocks together with the specific block types for different types of documents has resulted in an increased ability to identify just where and when a guideline applies.

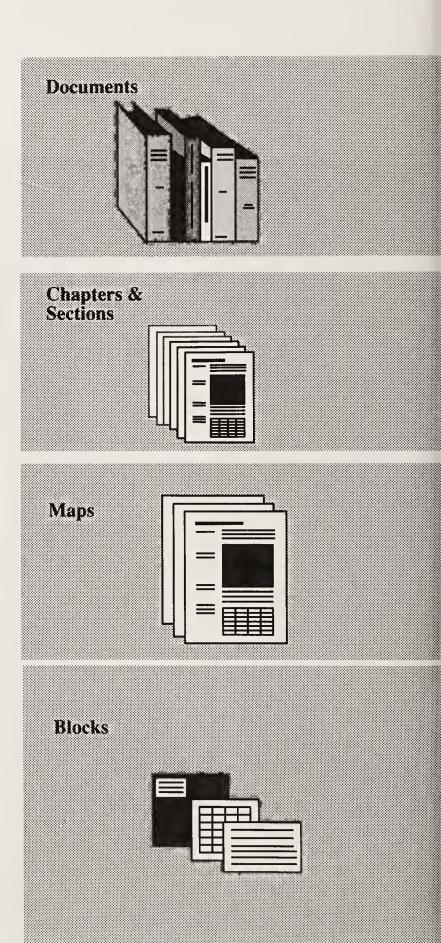
# How this is different from most conventional approaches to writing and analysis

Note how different this approach is from the conventional approaches to writing paragraphs, which have rather vaguely specified guidelines and rules (e.g., have unity and coherence, or have topic sentences). Diagrammatically, we can express conventional writing analysis as a kind of cloudy set of constraints that literally permit almost anything...



Blocks do not necessarily have to have "topic sentences." Blocks can be one sentence long if that is what does the job. They can contain tables if that does the job.

The ability to specify the subcomponents of the document (e.g., maps, blocks, specific types of information) gives us the ability to avoid sweeping generalizations and make each standard, guideline, or rule count.



## **Examples of Quality Control Domains**

Here are some examples of the domains which we have found to be the most useful in specifying standards, guidelines, and rules for analysis and writing:

All documents of a specific type (e.g., all policy books, all procedure manuals, all reference-based instruction manuals)

All chapters

All sections of chapters

All parts of sections

All information of a particular information type ...





All map titles

All maps

All maps of a particular kind

Whether to use?
When to use?
How many to use?
What kind to use?
What contents?
What type of label?
What linkages?
What limits in content?
What criteria?

What standards?

IF the book is .	THEN send the patron	AND send .
available	the book	an invoice to the Billing Unit.
not available • never owned • lost	Form 25	
checked out with no waiting list	Form 66	a copy of Form 66 to Circulation Desk.
checked out with a waiting list	Form 66 and Waiting List Notice	a copy of Form 66 to Circulation Desk.

All blocks

All blocks with lists in them
All blocks with tables in them

All definition blocks All block contents

All block labels

Definition

Cash value is the amount of money a life insurance policy is worth at a specified time. All sentences of a particular type

All sentences of a particular type in a particular type of block

All sentences

# Top Down and Bottom Up Analysis

#### Introduction

Most writing projects in the domain of relatively stable subject matter have as their source of subject matter either a subject matter expert or a pile of documents. The analyst/writer can proceed in two distinct ways to begin to develop an analysis of the subject matter.

Two Ways of Analyzing Subject Matter



1

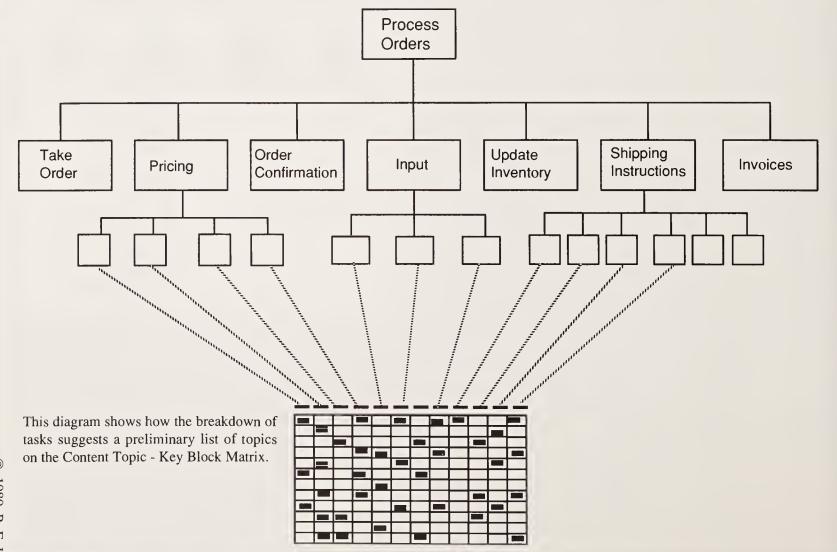
**Top Down Analysis** 

#### **Definition**

Top down analysis of a subject matter proceeds from the top of a hierarchy of information breaking the subject matter into parts hierarchically.

## **Example**

To prepare a new procedure book on accounting, an analyst might look at the project from the point of view of what has to be accomplished by the people following the procedure and then continue to subdivide a task into more and more detail.



# 2

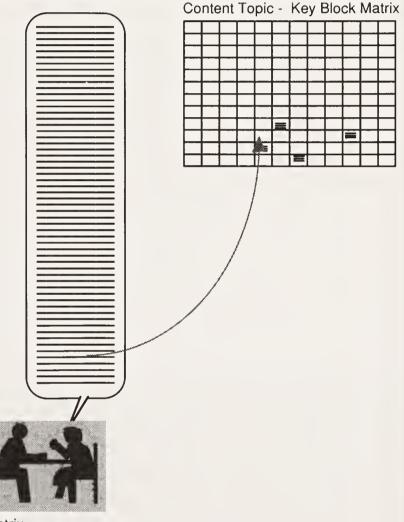
# **Bottom Up Analysis**

#### **Definition**

Bottom up analysis of a subject matter proceeds by doing an information block analysis of pieces of the subject matter as they become available either from the subject matter expert or from documents.

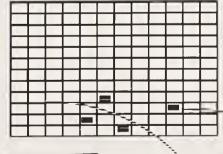
## **Example One**

An analyst may interview a subject matter expert (SME) who is the only source of information (e.g., the design engineer on a product or the manager in charge of a new service). The SME may ramble from one topic to another in the interview. The analyst can nevertheless "track" the subject matter acquisition by immediately putting the information into provisional information block assignments which assume that other maps and blocks of information will be obtained later. Thus the experienced Information Mapping analyst always has a dynamically changing framework to attach the subject matter chunks they obtain one by one.

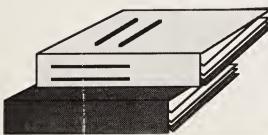


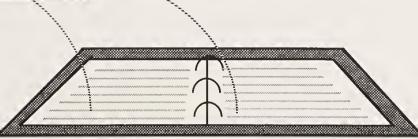
## **Example Two**

Content Topic - Key Block Matrix



The analyst can approach a stack of source documents with a "fishing net" of block type and content topics, leaving for later the task of initially organizing and identifying what is missing. This enables the analyst to move rapidly and quickly through a subject matter without great repetition and with great efficiency.





# Reference-Based Training

## **Definition -- Reference-Based Training**

Reference-based training is a way of arranging training that relies on reference manuals, on-line documentation, and on-line help messages, rather than on instructors or other media, to provide information needed to perform skills. The method recognizes that many tasks do not need to be or cannot be efficiently learned ahead of the time they are needed for use. Rather, users need good reference manuals and the confidence in their skills of finding the information when they need it.

A key element of the training design is that the practice exercises during training require the user to look up information in the user guides, reference manuals, and on-line help so that the user gets accustomed to using them and finds them helpful, thereby making it more likely that they will use them on the job after the training.

Reference-based training may be self-instructional and used at the work-site or may be partially used in the classroom with instructors

materials

## **Factors That Can Trigger Consideration of Reference-Based Training**

information that is not used frequently



lack of trained staff of instructors



geographically diverse group of trainees



large number of trainees to be trained in small amount of time



training costs must be kept to a minimum



replacement training important



computer-based system (can use on-line and in paper-based reference)

to those done on the job

#### **Typical Components of Reference-Based Training Systems On-line Help for Systems** provides quick information Reference Manuals and training for shorter, provide all of the information low-prerequisite skills needed to operate the system in readily accessible form Chapter 7 **Training Exercises** Exercises provide a sequence of prac-Reference tice situations that ensure that Manual the trainee will come away with skills **Tutorials Simulation Exercises** Simulations **Tutorials** provide careful initial sequence provide practice situations R.E. of training familiarization with that are similar or identical the job and with the reference

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# Why is Reference-Based Training emerging as an important alternative?

- Software is proliferating -- nobody can learn every function of the products they use.
- Excellent reference-based training can cut user reliance on hot lines, personal handholding, need for trained instructors.
- Contemporary documentation engineering makes it possible to create excellent reference manuals efficiently and consistently.

# Why is Information Mapping's method important for Reference-Based Training?

Reference-based training only works if the reference manuals are complete, accurate, easy to use, easy to access, task-based, and easy to maintain.

The Information Mapping's methodology is the only complete documentation engineering methodology that will deliver this.

## **Benefits of Reference-Based Training**

#### To the Trainee

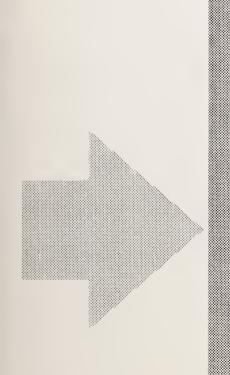
- Greater confidence in the system...sooner
- Less frustration in using the new system
- Shorter formal training time (if any)
- Greater confidence in user's ability to retrieve and learn

#### To the Training Development Group

- Cost savings in preparation of training materials
- · Cost savings in training delivery
- Can use supervisors (or other non-instructors) as trainers

#### For the Organization

- Better use of sophisticated software/hardware
- Cost savings for the hotline
- · Increased productivity
- Less supervisory time spent correcting errors and answering questions
- Increased customer satisfaction
- Fewer errors in system use
- Lower technical support requirement
- Improved morale



# **Important Conditions for Success...**



Reference manual must be task-oriented and written from user point of view



Reference manual must be complete, easy to access, easy to learn from



Exercises must be close in level of simulation to on-the-job tasks



On-line help messages must be extraordinarily clear, provide access to more detail and more context



Tutorials must take beginner through only the main path, not the detailed exceptions

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# The Mapping Metaphor: Subject Matter Structure

#### Introduction

One of the important things about Information Mapping's analysis method is that it follows the underlying structure of the subject matter, much like a geographical map follows the exact contours of the terrain.

## **Geographical Maps Show Point-to-Point** Correspondence

On geographical maps, the most important places have the most prominent graphic features such as the heaviest type. Major superhighways and airports are easy to spot. The smaller roads are indicated by smaller lines and the smaller towns are in smaller type sizes. We can follow the larger structure of the territory without getting confused by the detail.

On a geographical map, the shape of the territory is shown by a similar shape on the map. If the city streets or the airport runways are laid out in a rectangular fashion, then that regularity is represented on the map in a point for point correspondence.



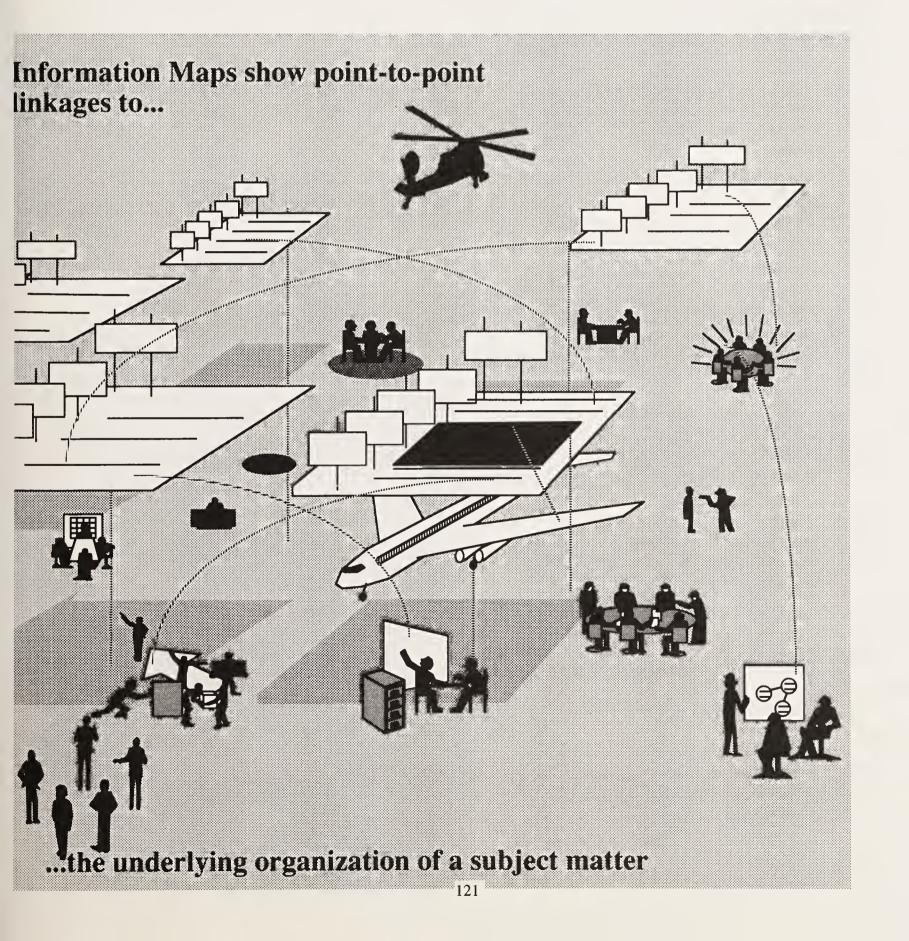


.© 1989 R. E. Horn

## **Information Maps**

How do information maps and their components, information blocks, follow the terrain? What is the terrain? The contours of a subject matter are individual concepts, structures, organizations, processes, procedures, etc. To have a correct "map" of such a territory, you have to have (metaphorically) the right viewpoint and the right way of representing the subject matter.

And you must follow the contours of the subject matter. If it is a very regular one, then the result of an analysis is straightforward. If the contours are uneven, then the information maps must follow this structure.



# Meeting the Criteria for Better Communication

## Commentary:

The individual user and the organization have different criteria for a method of writing. On these pages, we present some of the most important criteria that have come out of our research on Information Mapping's method. For discussion



# Criteria of the Individual User / Reader / Learner

#### **Relevance to Purpose of Communication**

V

Does the document contain the right information for what I need to know or do?

#### Completeness

V

Does the document contain all of the information I need?

#### Accuracy

V

Is the information in the document correct?

#### Comprehensibility



Is the document written so that I can comprehend the information easily and quickly?

#### Learnability



Is the document written so that I can learn what I need optimally when I am completely new to the subject?

#### Accessibility and Easier Scannability



Is the document organized and formatted so that I can easily and quickly find what I am looking for without having to read everything?

#### **Improved Decision Making**



Is the document structured so that I can make better decisions? Particularly, are the recommendations, supporting data, and evaluations immediately available?

#### **Improved Analysis**



Does the document help me analyze my problems and help me to spot easily what is not there?

#### **Fewer Errors**



Does this document help me to make fewer performance errors?

#### Improved Electronic Filing and Retrievability

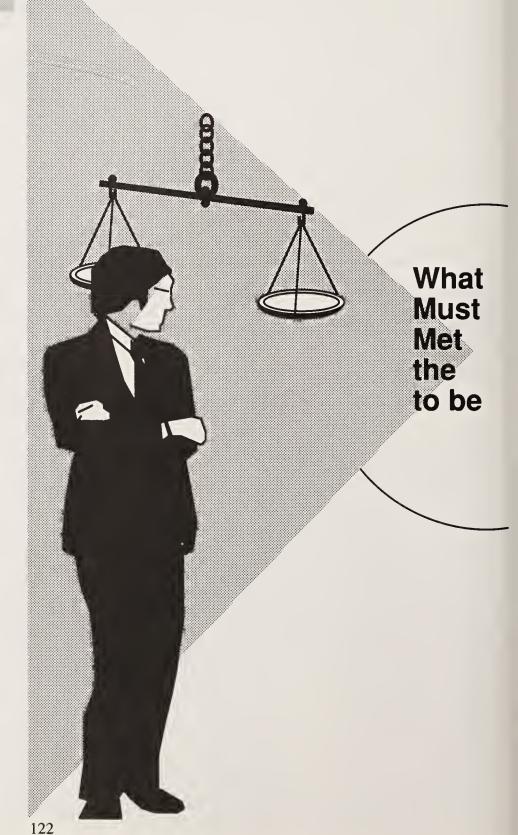


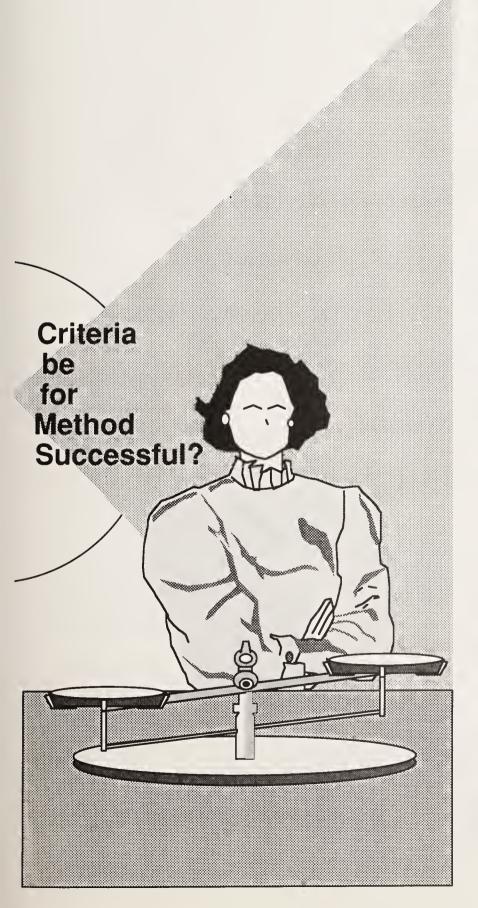
Does the document help me retrieve what I'm looking for more quickly and easily?

#### Improved Creativity by Reducing Routine Work



Does the document help me think more creatively by reducing the amount of brain work I have to do to figure out what is there and how to structure it?





# The Organization's Criteria for a Communications Method

#### **Increased Revenues and Profits**



Does it contribute to our sales and profits, and lower our overhead?

#### **Lower Product Support Costs**



Does it help us lower what it costs us to provide good maintenance and excellent customer support?

# Optimally Effective and Efficient Communication and Training



Does the method help us be more effective in the human side of business -- communication -- and does it do so efficiently?

#### **Lower Training Costs**



Since our products and services are changing so much more rapidly, does the method help us keep training and retraining costs in line?

#### **Maintainability**



Are the documents developed such that, if information needs to be added, deleted, or changed, this can be done efficiently and effectively?

#### **Teachability for Group Use**

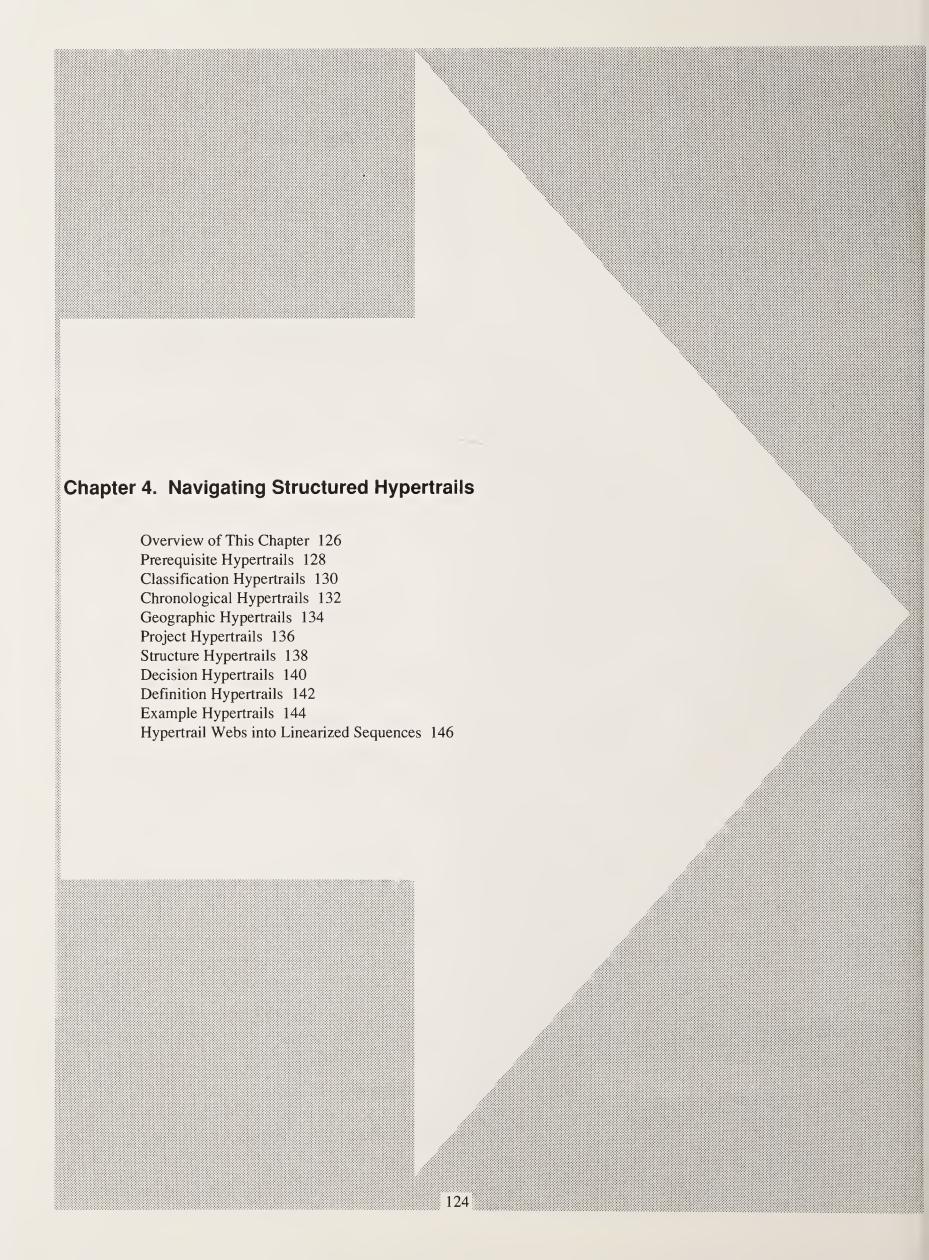


Can the method be taught quickly to a level that different members of a group can work together to compose a document?

#### Comprehensiveness



Is the methodology appropriate for a large number of different kinds of documents?

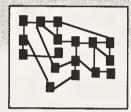


### **Chapter 4**

# Navigating Structured Hypertrails



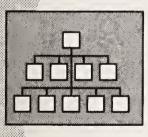
Geographic Hypertrails



Prerequisite Hypertrails



Structural Hypertrails



Classification Hypertrails In this Chapter
...we ask:
"What are some
kinds of generally
useful
linkage structures
in hypertext?

Definition Hypertrails (\_\_) is a
(\_\_) with a

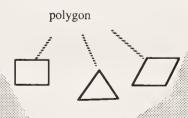




Project Hypertrails



Example Hypertrails



## Overview of This Chapter

#### **Definition: Hypertrails**

A hypertrail is a set of links between chunks of information, such as units, chapters, articles, books, or courses (and in the context of Information Mapping's method, blocks and maps), that organize and sequence information about a particular function or characteristic of subject matters.

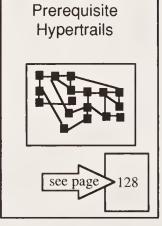
#### Use

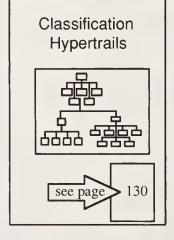
Hypertrails enable users to take different, yet structured, paths through hypertext knowledge bases. Usually, there is a dominant trail for use of particular kinds of users such as initial learners or referencers. Multiple hypertrails have the advantage of providing both structure and the free-browsing modes of knowledge base use.

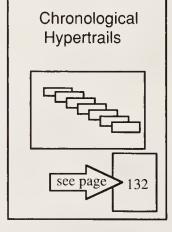
#### Making Hypertrail Networks Linear: Definition

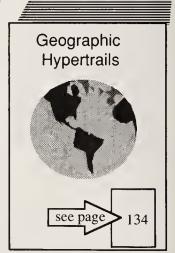
Linearizing hypertrails is a process of selecting from the networks of links a series that makes sense as the primary hypertrail for the user who selects a command to be guided through the detail of the hypertrail.









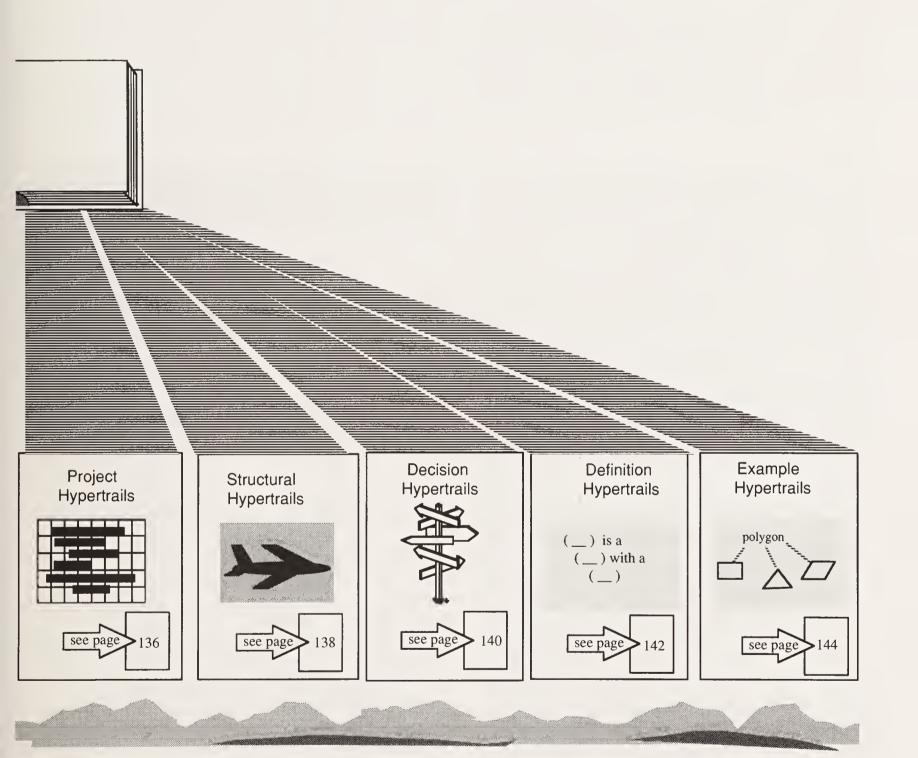


Chapter





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#### **■** Commentary

Other hypertrails have been identified. But these will serve to provide a good overview of the functioning of hypertrails when used with information blocks and maps. (REH)

## Prerequisite Hypertrails

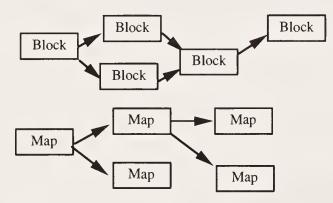
#### Introduction

Prerequisites are one of the basic ways of organizing information for users of hypertext learning systems.

#### **Definition**

A prerequisite hypertrail provides a set of linkages between information maps, information blocks (or other larger chunks of information, such as units, chapters, articles, books, or courses). These connections specify which maps learners must understand (or which tasks they must be able to do) in order to understand more advanced topics or accomplish more advanced skills.

#### **Example**



#### Use

The prerequisite hypertrail is typically used to sequence chunks of text in a linear way so that the learner may always be sure of having encountered significant information needed to understand the present information.

Thus, if the learner has informed the system that he or she is an initial learner and knows little or nothing about the subject matter, then the text in the system should be linearized using the prerequisite hypertrail linkages.

The prerequisite hypertrail is of most use to the user who:

- 1. is interested in the prerequisite structure of a subject matter, OR
- 2. has never studied the subject before, and is a serialist learner  $\Delta$  OR
- 3. has never studied a similar subject before, OR
- 4. is interested in the most efficient (i.e., straightest) path through the material.



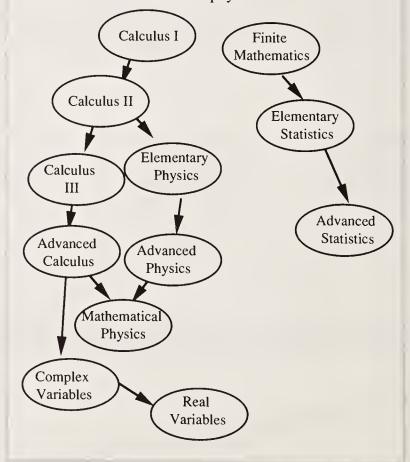
Two Levels of Prerequisite Analysis



#### **Course Level Prerequisites**

#### **Example**

Here is an example of a prerequisite hypertrail at the level of courses in math and physics:



#### **Concept Level Prerequisites**

#### Example

In analyzing the beginning concepts in the topic vector mathematics, we find these prerequisite relationships:

This ASPECT	has these concepts as PREREQUISITES	
Displacement	Distance     Direction	
Vector	<ul><li> Direction from a point</li><li> Magnitude</li></ul>	
Magnitude	<ul><li>Number</li><li>Unit of measurement</li></ul>	

#### **Fairness to Learners Principle**

#### Synonym

## The Principle of Guaranteed Access to Prerequisites

#### Introduction

"If ya'da told me that first, I woulda understood what you were talkin' about." Almost everybody has an intuitive notion that you have to learn some things before you can learn others. Too often in textbooks and training manuals, readers are stranded at mid-text by the introduction of concepts they are expected to be able to understand without ever having previously encountered the concepts, the words or experience.

#### Principle

We take as a basic principle for sequencing initial learning materials the principle, called "Fairness to Learners Principle." It says:

Learners should have previously encountered the prerequisites to all concepts they are presented with in learning materials, or should have immediate access to that prerequisite information.



#### Implementation

Access to all major prerequisites is provided by

- developing a prerequisite hypertrails that can be activated by learners if they want that kind of sequence through the text, and
- providing hypertext linkages from the currently displayed text to prerequisite information such as where terms are introduced.

## Classification Hypertrails

#### Introduction

Classification is one of the basic ways of organizing information. It uses the basic principle of grouping similar things together into classes and distinguishing these classes from other classes by differences.

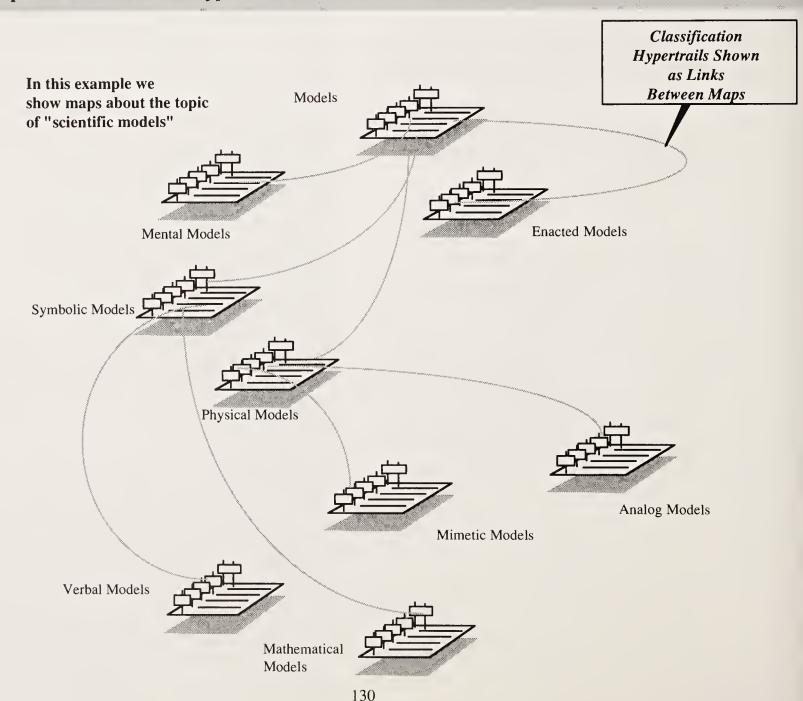
The ability to follow and display large classifications is an important characteristic of efficient hypertext systems.

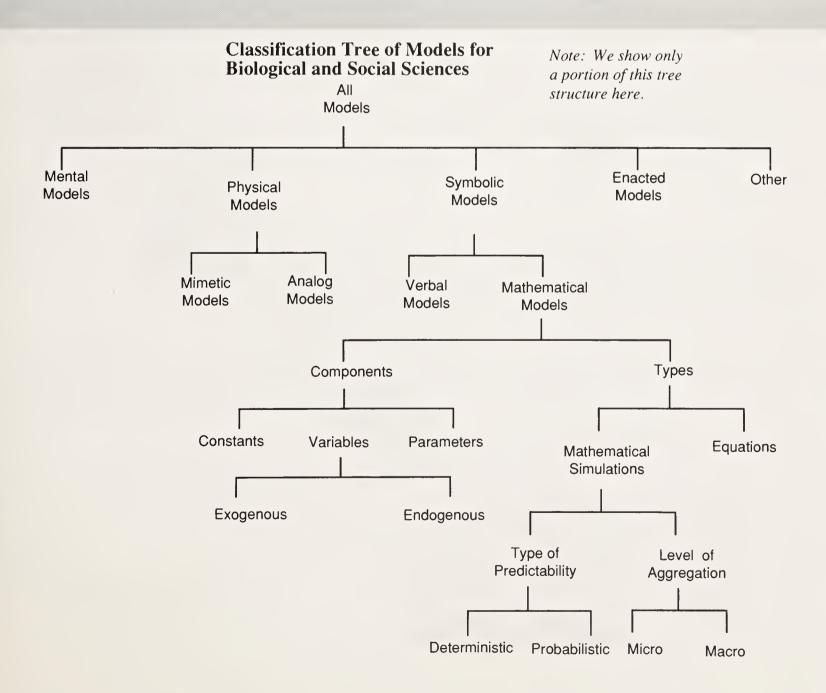
#### **Definition**

A classification hypertrail is a set of linkages in a hypertext database that enables a user to

- find any linkages higher or lower on a classification tree for a particular subject
- display a classification structure of a given hypertext region.

#### **Example of a Classification Hypertrail**





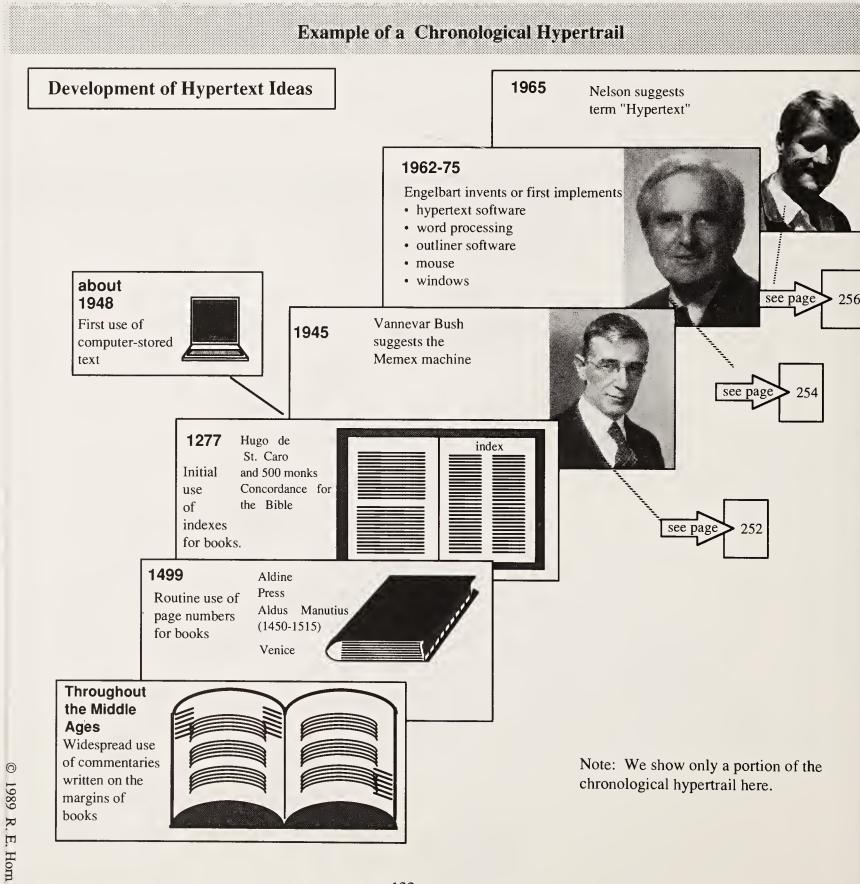
## Chronological Hypertrails

#### Introduction

Chronological hypertrails resemble the familiar time lines. But they go beyond these graphical tools in organizing large amounts of data.

#### **Definition**

Chronological hypertrails are linkages of nodes that organize information with time.



## Three Kinds of Chronological Hypertrails

1

#### Sequence of Events Hypertrail

#### Description

A sequence of events hypertrail follows some time measurement, such as

#### Example

- Time line of events in a Presidential campaign
- Sequence of events in a complicated industrial manufacturing process

3

#### Natural Development Hypertrail

#### Description

A natural development hypertrail follows the sequence of development of a particular process or system.

#### Example

- Evolution
- Development of an organization

## 2 Storyline Hypertrail

#### Description

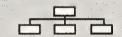
A storyline hypertrail tells a sequence of occurrences in the life of a particular person or group of persons.

#### **Examples**

- scenarios
- stories
- docudramas

Narrative has been classified by literary critics in many ways. Here is just one such classification:

#### **Three Kinds of Stories**



- 1. Adventure
- 2. Discovery or Exploration
- 3. Struggle with Adversity

Two Kinds of Adversity Stories

Struggle with
Internal Forces
(psychological)

B Struggle with External Forces

#### Comment

In hypertext, branching can produce stories with different trails.

## Geographic Hypertrails

#### Introduction

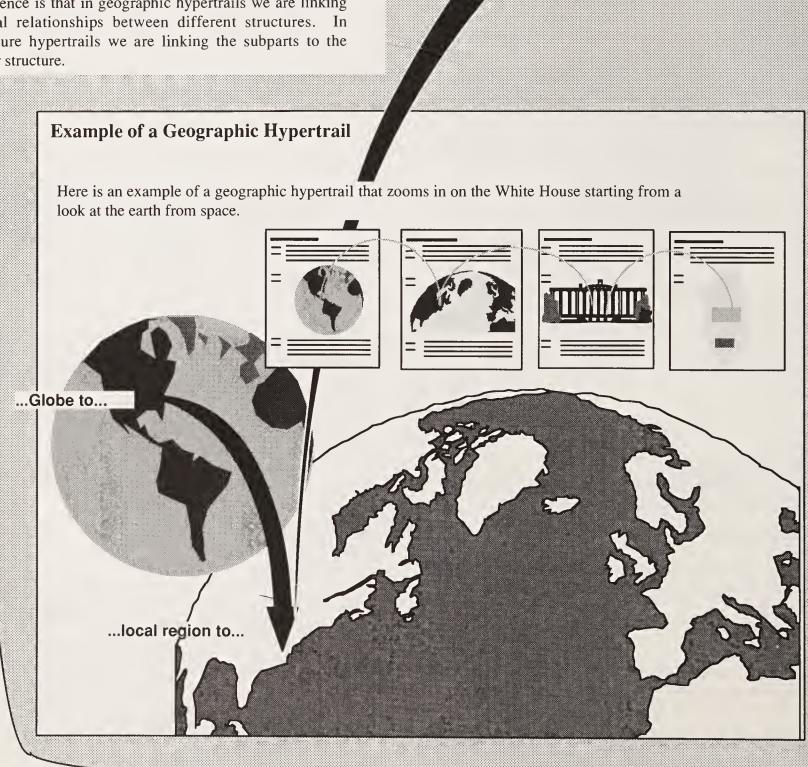
One of the major ways that we organize information is spatially. We draw maps to help us get around in space. We use word descriptions of how to get from one place to another and to describe the contents of geographical space. Geographic hypertrails link these information blocks.

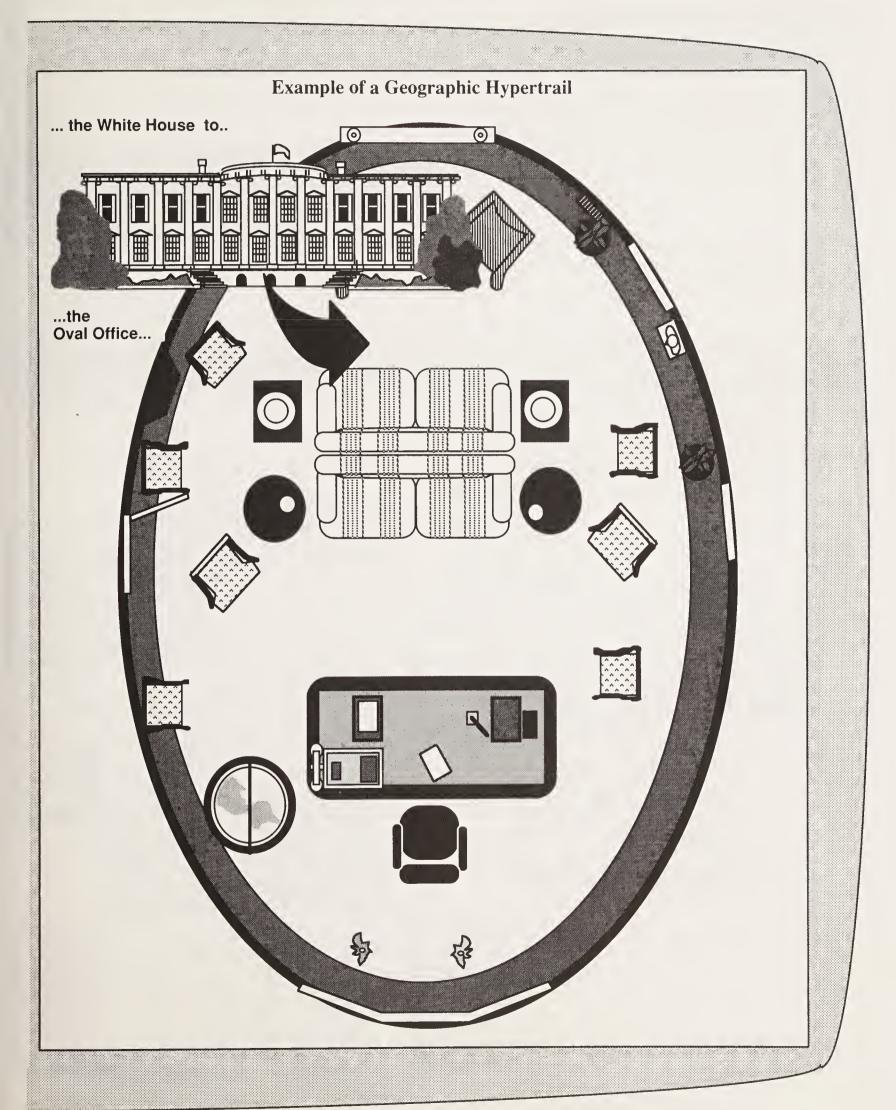
#### Definition

Geographic hypertrails link together descriptions and maps of geographical information.

#### **Contrast with Structure Hypertrails**

Note that one of the other hypertrails, structure hypertrails, is closely related to geographic hypertrails. The major difference is that in geographic hypertrails we are linking spatial relationships between different structures. In structure hypertrails we are linking the subparts to the larger structure.





## **Project Hypertrails**

#### Introduction

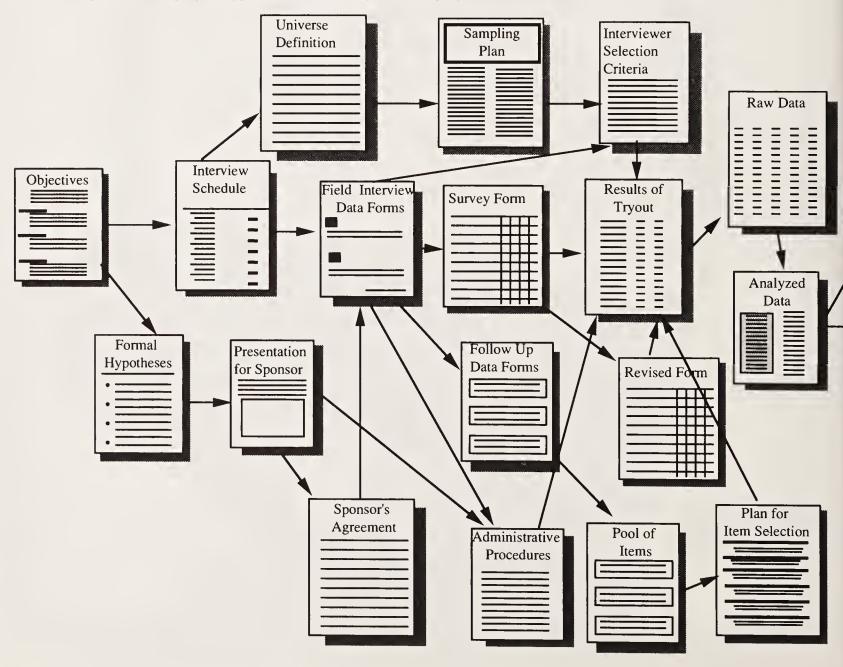
One of the ways we frequently organize our work is by projects. We think of projects as work organized around a specific goal that will take a period of time longer than a simple task. Hypertrails should follow natural work linkages, so a project hypertrail becomes a necessity.

#### **Definition**

Project hypertrails are specific kinds of chronological hypertrails that link planned and past events all focused on a personal or group project. Two Kinds of Display Metaphors for Project Hypertrails

1 Example of a Document Event Network Hypertrail

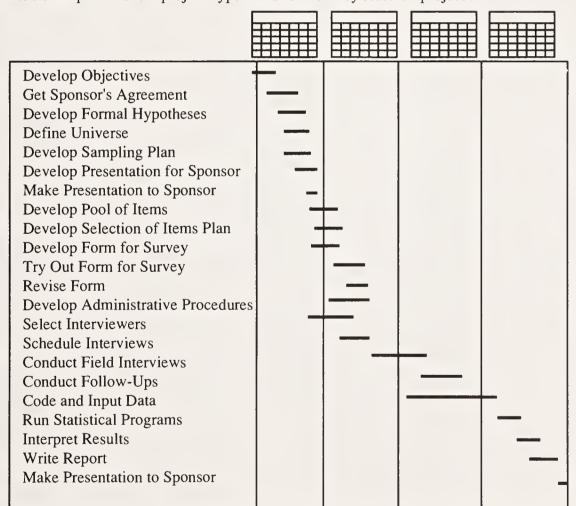
In this example we show project hypertrails for a survey research project:





### 2 Example of a Document Event Network Hypertrail

In this example we show project hypertrails for a survey research project:



## Structure Hypertrails

#### **Definition: Structures**

Structures are physical objects. They have boundaries and occupy physical space. They have parts. A useful hypertrail links the parts to the large structures.

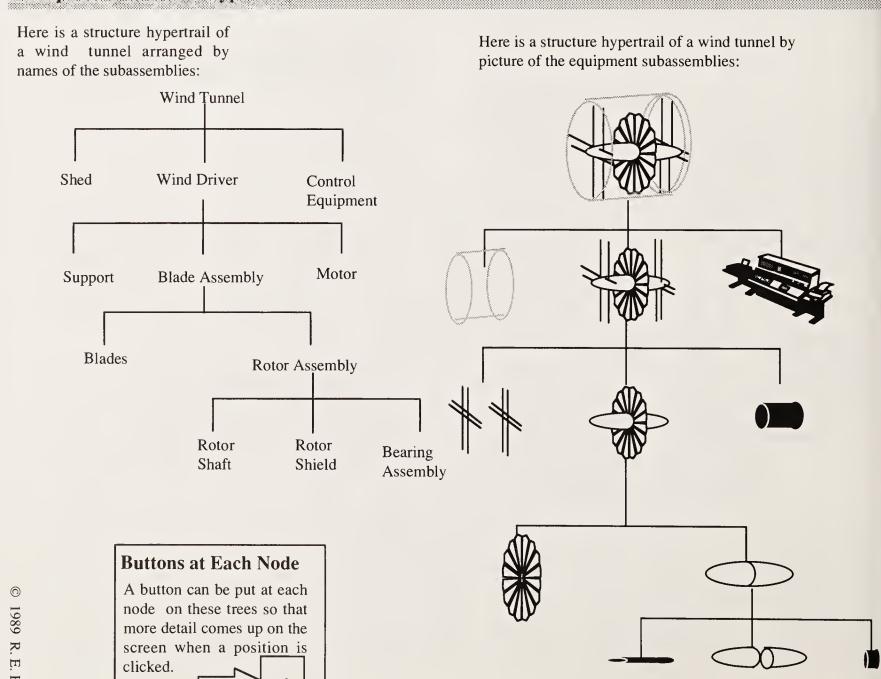
#### **Definition: Structure Hypertrails**

Structure hypertrails link specific substructures described in information blocks to the larger structure. A user can begin searching a structure hypertrail from any part of the structure or substructure in the hypertrail.

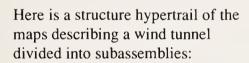
### **Boundaries: Alternative Way of Defining Structure Hypertrails**

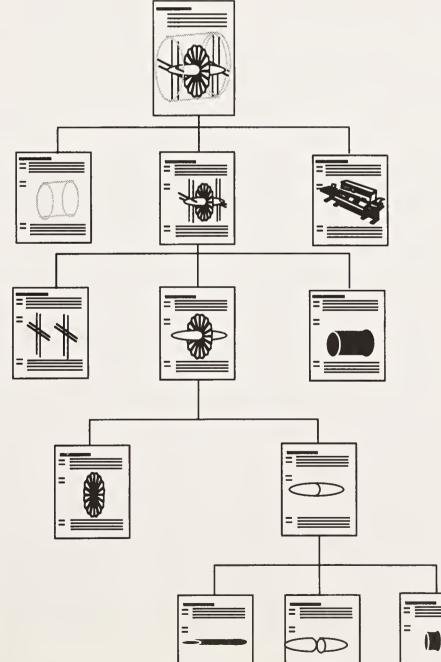
A variation on the standard structural hypertrail is a structural hypertrail that links a structure by its physical boundaries, i.e., by the name of the boundary lines or by the boundary itself (where the two structures or substructures meet).

#### **Example of a Structure Hypertrail**



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#### Popup Menus

When clicked, the button might bring up a popup menu which contains these options:

- Description
- Specifications
- Source
- Manufacturer
- Maintenance Information
- Troubleshooting Guides

## **Decision Hypertrails**

#### Introduction

Organizations are shaped around processes for making decisions. They must have orderly ways to prepare for, make, implement, and document decisions. In the framework of hypertext systems using Information Mapping, decision hypertrails help track all information about a given decision.

#### **Definition: Decision Hypertrails**

Decision hypertrails link all of the information (blocks, maps, or documents) about a particular decision that a person (or organization) has made (or is in the process of making).

#### Layering and Structuring Required

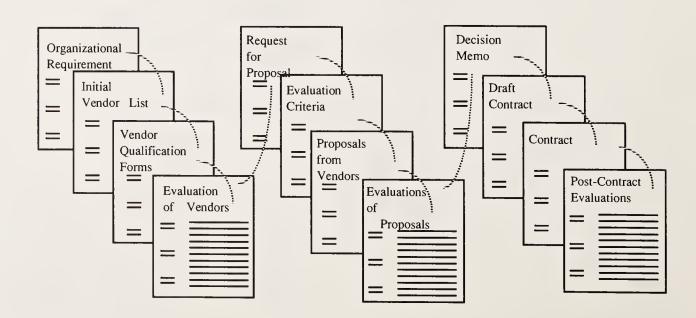
To make a reader's job manageable, decision hypertrails need to be layered and structured. That is, they require the specification information blocks and maps to provide the components of the trail.

#### **Types of Decisions**

There are many kinds of decisions and many "sizes" of decisions. The approach to assembling and displaying information for each type of decision must follow an analysis of these kinds of decisions. We do not go into these details in this book.

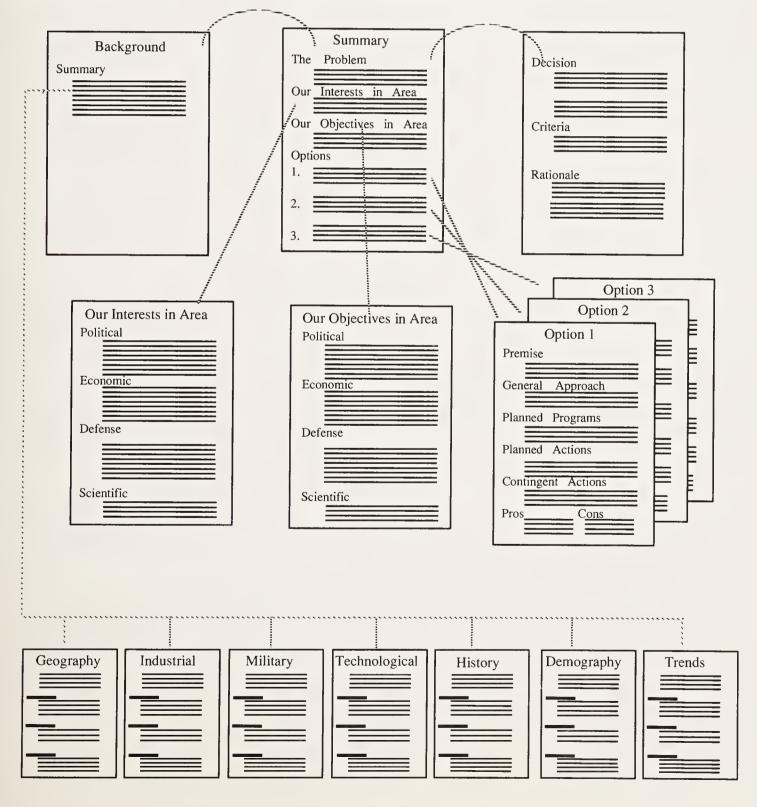
#### **Example of a Decision Hypertrail**

Following is an example of a decision hypertrail linking documents in the purchasing process of a large organization:



### **Example of a Decision Hypertrail**

A policy decision hypertrail could display links between relevant documents at different "layers" of information about that decision.



## **Definition Hypertrails**

#### Introduction

Most words are ambiguous. They have more than one meaning. For the 500 most-used words in the English language, the Oxford dictionary lists 14,070 meanings. Thus, each has an average of almost 30 meanings.

So, dictionaries have proven their worth over the centuries. Using definition hypertrails within the context of an Information Mapping hypertext knowledge base will prove to be a significant advance for dictionary users.

#### **Definition: Definition Hypertrails**

A definition hypertrail provides links between the different meanings of a single term in a hypertext document, or between related terms in one or more documents.

Context designators for each of the meanings are provided, as well as examples of the use of such words in context.

#### Comment

The process of creating definition hypertrails is quite easy since all definitions in Information Mapping are segregated into separate information blocks and are distinctively labeled. The dictionary hypertrail approach makes a particularly useful form of dictionary since the other links (such as example blocks) are readily available.

Obviously, it may be useful to load a large conventional dictionary into the knowledge base as well, and link it to the growing definition hypertrail.

#### **Example of a Definition Hypertrail**

In Chapter One of this book, for example, you can find these definitions that comprise a definition hypertrail:

- hypertext
- links (hypertext)
- nodes (hypertext)
- buttons (hypertext)
- system-supplied links
- · user-created links
- author-created links
- semantic nets
- branching stories
- relational databases
- simulations
- commentaries
- · anthologies
- hypermedia

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#### Example of a Definition Hypertrail

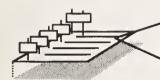
The blocks below illustrate taking definitions from several related information maps to form a definition hypertrail:



#### **Models**

Definition

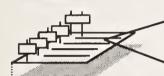
Models are abstract ways of representing the experience of our inner and outer worlds enabling us to manipulate and sometimes predict from the representations rather than from the systems they represent.



#### **Mental Models**

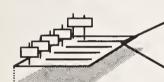
Definition

Mental models are representations consisting of ideas and concepts in the human mind.



#### **Physical Models**

Definition Physical models are models constructed from tangible material.



#### **Mimetic Models**

Definition

A mimetic physical model resembles in physical characteristics a system it represents, but does not necessarily behave like the system.



#### **Analog Physical Model**

Definition

Analog physical models are made of concrete, tangible materials that are built to act like a real system even though they may not resemble one.



#### **Simulations (Using Models)**

Definition

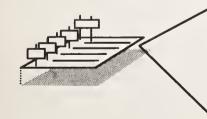
A simulation consists of the construction of a history of the changes in state of a previously defined model.



#### **Enacted Models**

Definition

Enacted models are processes in which people perform the roles and actions of systems by making decisions and taking actions through time with a particular outcome.



#### **Simulation Game Models**

Definition

Simulations are simplified models of reality so that reality can be better understood. Games are competitive interactions among participants to achieve pre-specified goals. Simulation games are simulations in which participants act out roles and make decisions as if they were making them in the actual or real world situation. Cooperation among participants and teams as well as within groups may also be properties of such simulation games.

## Example Hypertrails

#### Introduction

Some text is organized so that there are one or more running examples throughout. Different topics are introduced and defined, then examples are presented. Some examples are "extended," i.e., they exemplify many of the topics made.

#### **Definition: Example Hypertrails**

An Example Hypertrail is a linking of

- all of the different appearances of a single extended example that appears in a single document
- all of the specific appearances where the same example is used in different places in different documents.

This permits the user to request of the system: "Show me all of the places where this example is used."

#### **Example One**

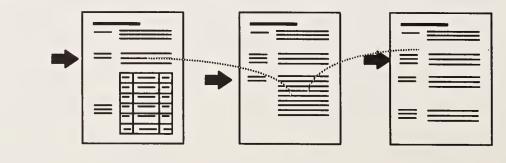
In a book on dream theory and dream interpretation, specific dreams are the examples. Each dream has a name (e.g., Grandma on the Ceiling, My Boat Sinks, etc.). The full dreams are described the first time they are introduced. Parts of the dreams may be requoted in specific sections (e.g., in sections on "symbols," or on "different ways of interpreting dreams"). The dreams may also be referred to by name in other discussions.

Clearly a useful hypertrail would be to link all of the appearances of a given dream on a single trail and to be able to link all of these individual example hypertrails into a large master example hypertrail.

Hypertrails like this were used by Walter Bonime in his book, *The Clinical Use of Dreams*. In the book there is a "dream index" so that you can go look at all of the places where the dream occurs.

#### **Example Two**

In many business procedure manuals, we use the same example in a procedure that runs several pages. These individual examples linked together in an example hypertrail form a case study of the use of this procedure.



The arrows identify the appearance of the same example hypertrail in a sequence of different Information Maps.

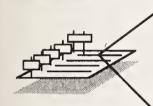
#### **Example of an Example Hypertrail**

Here, we show how the description of a single simulation game about political process at the local level can be used as an example on several different information maps. All of these maps together provide the procedure for making an educational simulation game. Note that only the map title and an example block are presented in this example, not the whole map.



#### 1. Define the Problem Area to Be Simulated

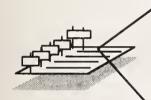
Example The educational simulation selected is a local political process.



#### 2. Define the Objective and Scope of the Simulation

Example Objectives: To understand how the mayor and city council get elected in our city.

Scope: Our major interest is in examining the electoral process at the local city level and to see the other influences of other local organizations on the selection of city officials.



#### 3. Define the People and Organizations Involved

Example

Organizations: Political parties, government departments, the local newspapers, television, radio stations, community action organizations, etc. Roles: Incumbent mayor, other mayoral candidates, president of city council, powerful local police chief, state political party chairman, heads of local political clubs.



#### 4. Define the Motives and Purposes of the Players

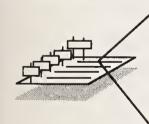
Example

In the local political elections game, the first goal of the incumbent mayor is to get reelected. The motive of the state political chairman is to see that the candidates loyal to the party and who have a good chance of winning are nominated.



#### 5. Define the Resources Available to the Players

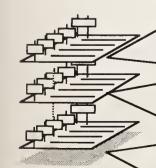
example not used for this map



### 6. Determine the Transactions to be Simulated and the Decision Rules to Be Followed

Example

"In the local elections game, the first playing period might cover a pre-nomination period of a few months, where potential candidates for two parties lobby for the nomination. In the second playing period, players gather at conventions to nominate candidates (or perhaps primary elections are held). In the third playing period, players organize and hold a campaign, which is followed by the fourth and shorter period in which the election is held and the winner determined."



#### 7. Formulate the Evaluation Method

example not used for this map

#### 8. Develop Simulation Games Prototype

example not used for this map

#### 9. Try Out and Modify the Prototype

example not used for this map

## Hypertrail Webs into Linearized Sequences

#### Introduction

Because human beings live in a linear, time-sequenced world, we must always have some "next" event in our lives. In hypertext that means whatever the button is called, it is always in some sense a "next" button.

If the structure of the subject matter is a two-dimensional or multi-dimensional network or web, we must nevertheless follow some next link in the net. We must go to some next node. This raises the question of how we shall linearize the nodes of hypertrails, because there is always some limit to the size of the web that can be displayed on a single screen.

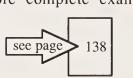
## **Definition: Linearized Sequences for Hypertrails**

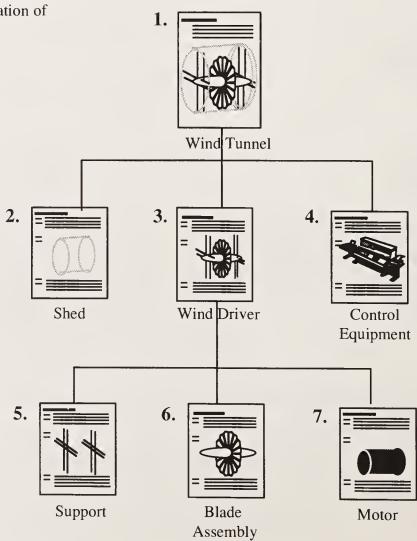
A linearized sequence for a hypertrail puts each of the elements of a hypertrail into a sequence in such a way that the user can be shown some next information. As an automatic facility of a hypertext system, it must also provide organizing elements of a document for the user, such as a table of contents, index and other "maps" of the structure of the subject.

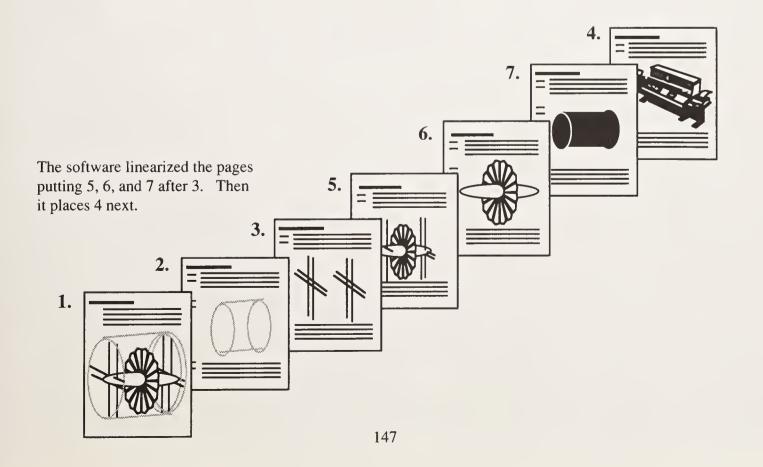
#### **Example of a Linearized Sequence**

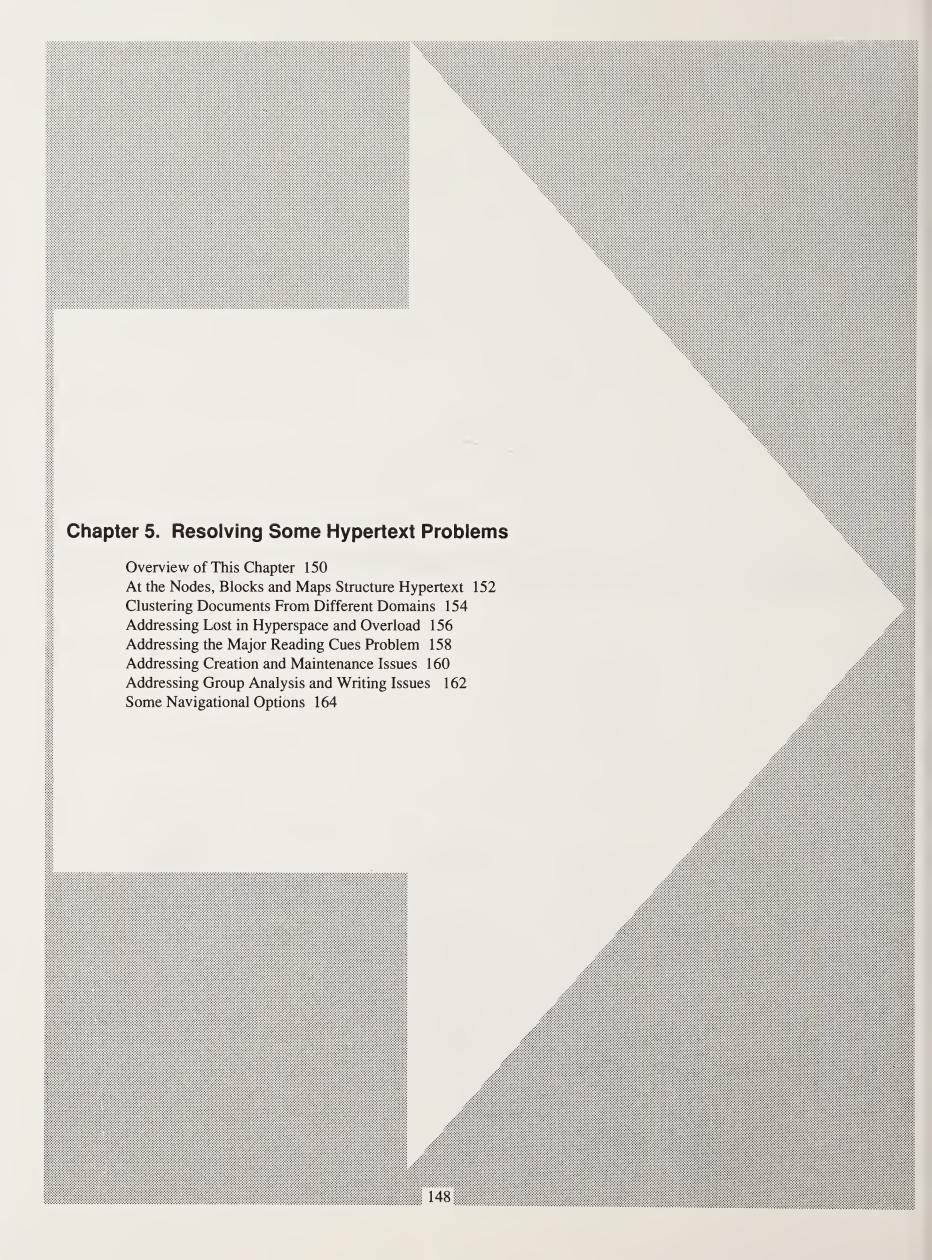
Here we show a structure hypertrail of a series of information maps about a wind tunnel. The linearization of this network is shown to the right.

Note: For a more complete example of structure hypertrails







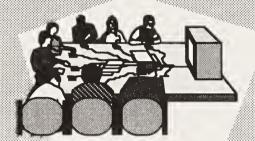


### **Chapter 5**

# Resolving Some Hypertext Problems



Reading Cues Issues



Group Writing Issues

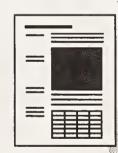


Clustering Maps into Documents



In this Chapter
...an overview
of How
Information Mapping's
Method Resolves
Some of the
Hypertext Issues





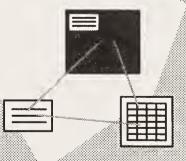
Cognitive Overload Issue



Interface Issues



Linking Information Blocks

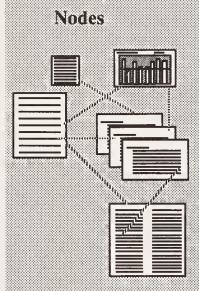


## Overview of This Chapter

#### How Information Mapping's Method Addresses the Major Hypertext Design Issues

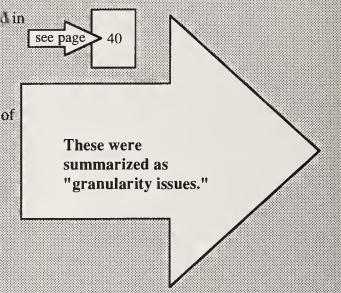
The three major system design issue areas we introduced in Chapter 2 can now be looked at from the perspective of Information Mapping. We will look at nodes, links, and buttons and ask how Information Mapping's method would deal with each.

#### The Three Major Categories of Design Issues Outlined in Chapter Two



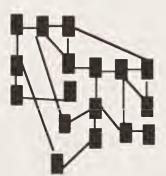
The fundamental questions about nodes we suggested in Chapter 2 were:

- · What shall the nodes contain?
- What principle shall we use to determine contents of nodes?
- On what basis should size decisions be made?
- · What size specifically should various chunks be?
- Is there any systematic way to determine "natural" divisions of a subject matter that will help us?



Links

The fundamental questions about links we suggested in Chapter 2 were:



- Which kinds of links to implement?
- · How many links should one use?
- How can we implement different hyperlinkage networks of the same node?
- How shall the links be represented?

see page 42

These were summarized as fundamental organization of documents to provide context and meaning questions.

Buttons

The fundamental questions about buttons we suggested in Chapter 2 were:



- · What kinds of buttons should be used?
- Where do good interface design principles suggest that buttons should and should not be put?
- How do we prevent users from being overwhelmed by the number of buttons?
- · How to distinguish different kinds of buttons?
- What should be the role of graphic icons and words for a particular kind of button?



These were summarized as human interface issues.

#### **How Information Mapping's Method Addresses these Issues:**

**Nodes** 

Links

Information Mapping 's method suggests that information blocks A "are to be defined as the fundamental nodes in the Hypertext network. The information block is the best way of defining the node because of its properties of providing meaningful precision chunking of relationships between sentences. The rhetorical guidelines and standards for constructing blocks and larger units called maps provide the detailed, well-tested approach to analysis and writing hypertext. The block as the smallest node level is probably sufficiently fine-grained for user commentary even if the comment is about a specific single word in the block.

Information maps  $\Delta$  form a second layer of fundamental nodes. These maps are a clusters of blocks about a related topic that (in general) should be displayed together.

Links are connections between map name blocks with which they are associated.

Blocks can be linked together to form larger nodes called information-maps-and these

nodes are linked together in hierarchical order to form chapters and larger documents such as reports, textbooks, manuals, etc. Other links connect maps to chapters, chapters to

larger documents.

Discourse domains  $\Delta$  provide the framework  $10^{-1}$  ifying types of blocks needed for different messages and documents in business, science, and technology. We show a full example in Chapter 8.

In addition, structured sets of hypertrail linkages  $\Delta$  such as prerequisite and classificatory linkages provide important connections that give a meaningful point of view to the subject matter. These Information Mapping and hypertrail linkages are regarded as fundamental. Other links such as comments, critiques and rebuttals are provided under the rubric of argumentation structures.

see page 126

Buttons

Within the structured writing context, specific types of buttons  $\Delta$  will provide an orderly, familiar, useful, and general way of navigating different discourse domains.

## At the Nodes, Blocks and Maps Structure Hypertext

#### Introduction

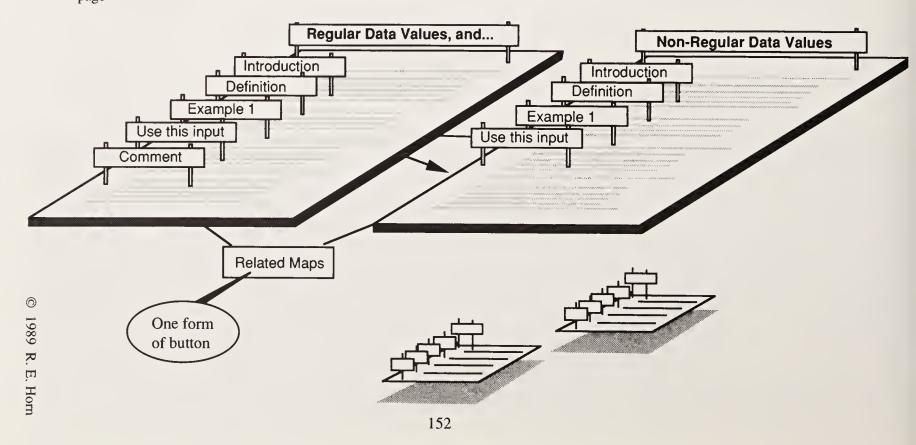
Information Mapping's method provides a powerful and well-tested method for precision modularity that is suitable for defining the size and content of the information at the nodes of hypermedia. On these two pages we show how the blocks and maps appear in hypertext. Examples of this abound in this book--in fact the whole book is an illustration of this concept.

#### **Definition: Structured Hypertext**

Structured hypertext is text that is written according to the methods and criteria of Information Mapping's method. The term is intended to distinguish the text from various forms of partially structured or relatively unstructured free association writing.

#### Example

Here is a schematic of the map on the opposite page

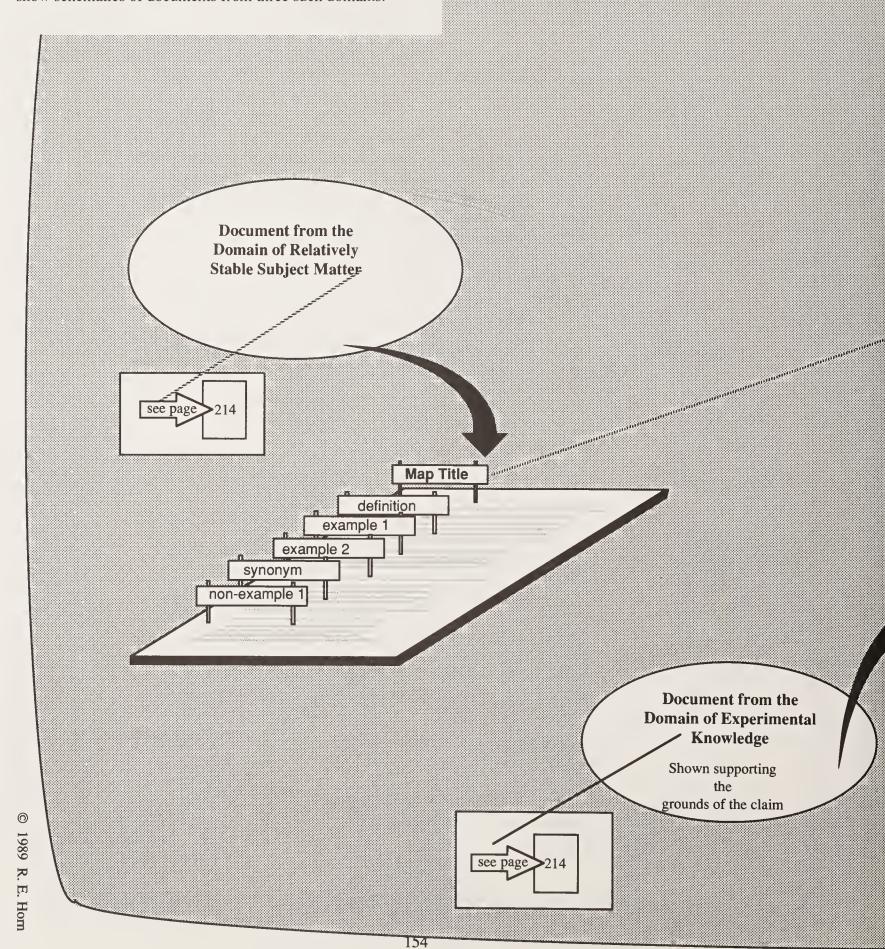


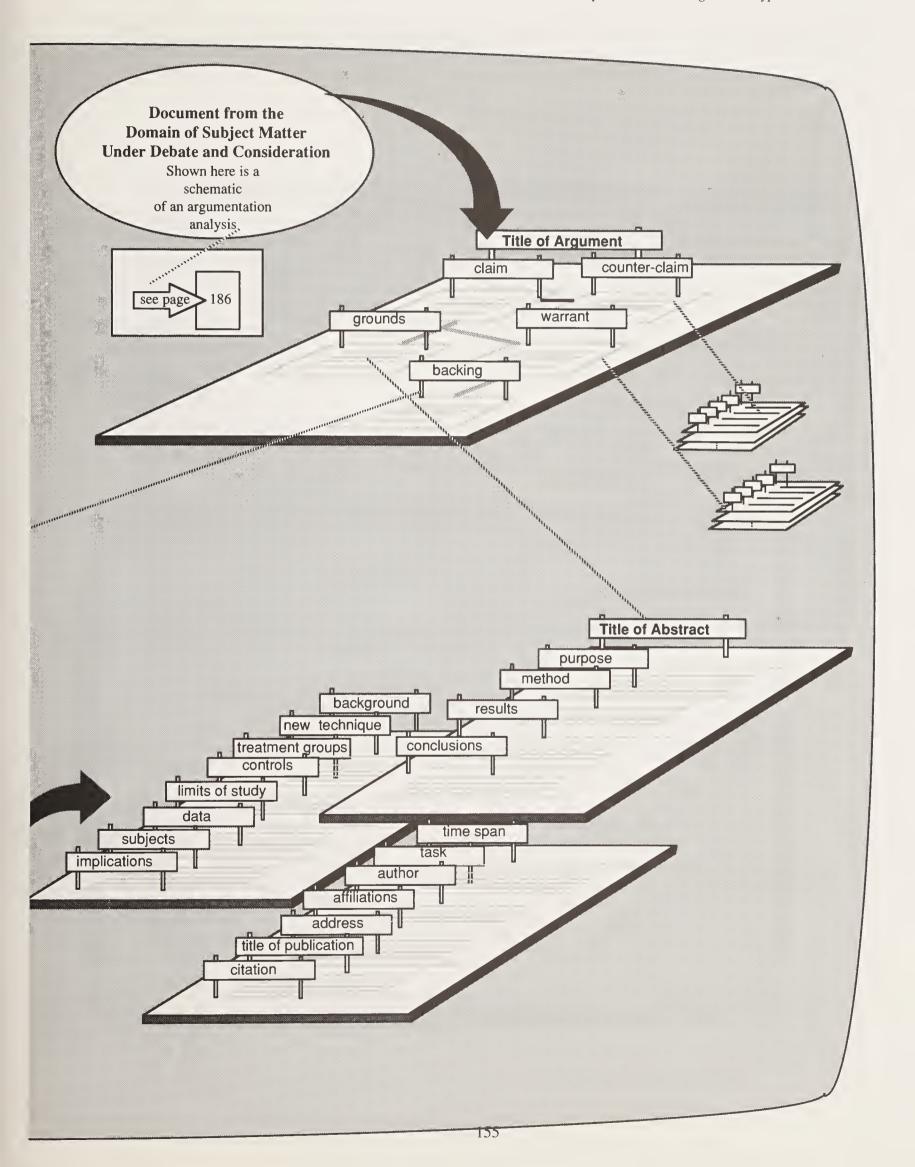
Comparing 17.1.0	Regular Data Values, and	Non-Regular Data Values
Introduction	Some data have patterns. They progress by fixed increments.	Some data do not show any pattern of intervals between the values.
Definition	Data are called regular when the values of a data vector progress from some initial value with some fixed interval to another value, and then optionally from that to still other values by even increments.	Data are called "non-regular" data when they have no systematic pattern of intervals between them.
Example One	Time data show frequent regularities. Samples of blood collected from a laboratory animal every hour on the hour might be called SAMPLEHRS and might look this way:	Most measurement data do not exhibit systematic regularities that are fixed intervals between values, so they are usually non-regular dat Here is an example:
	SAMPLEHRS = 6, 7, 8, 9, 10	LABMEAS01, .09, .04, .3
Use This Input Statement	Input with Computed Clause Statement	Standard Input Statement
Comment	This statement permits you to input regular data in a very compact form and is much quicker to type than a normal input statement.	This statement should be used for normal data entry.
Related Pages	Input with Computed Input Statements, 22 Standard Input Statement, 21 Variables, 19	

## Clustering Documents From Different Domains

#### Introduction

With information blocks and maps at the nodes structured hypertext has a form that is considerably more useful than many other possibilities. On this page we show how different forms of blocks, maps, and documents link together to form documents from different domains. On this page, we show schematics of documents from three such domains.





## Addressing Lost In Hyperspace and Overload

#### Introduction

We noted in Chapter 2  $\triangle$  that two of the major user issues in the current use of hypertext were problems of knowing

- Where am I?
- Where have I been?
- Where am I going?
- What are my options?

These questions have been generally known as the "lost in hyperspace" problems. In addition, readers have been overwhelmed by too much information and constantly bombarded by overchoice. Information Mapping's approach significantly reduces these two problems. On these pages we will describe how Information Mapping's approach reduces these two problems to manageable proportions.

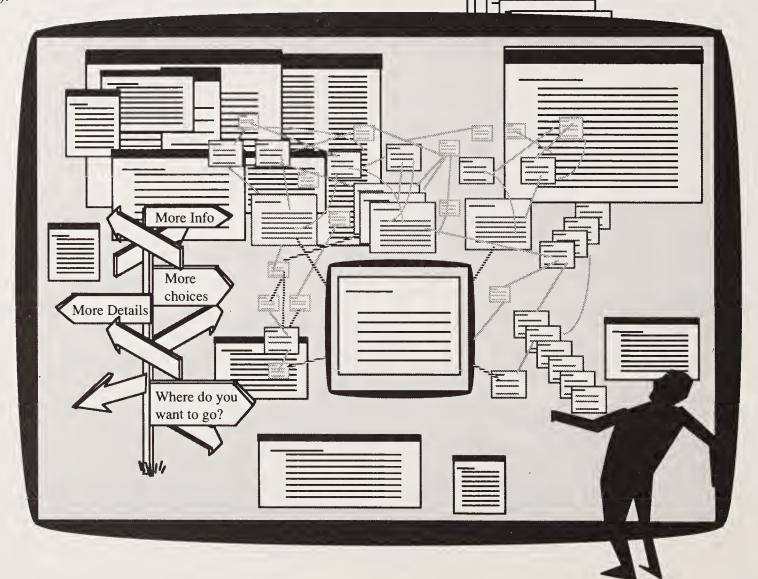
#### **Problems of Being Lost**

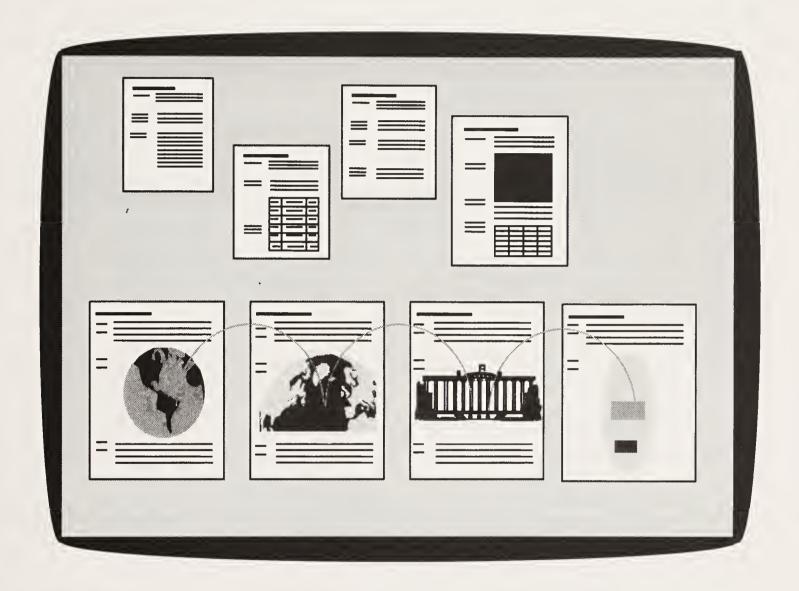
Problems of being lost are both local (that is they have to do with the page or screen one is currently looking at) and more general (having to do with what chapter or what document I am looking at).

#### Overchoice

Some users have been overwhelmed by the inability to track tiny chunks of information.

see pag





#### How Information Mapping Prevents Many of the Overload and Lost in Hyperspace Problems

The standards and guidelines of Information Mapping's structured hypertext method introduced such items as

- · uniform careful chunking
- uniform careful labeling of each component
- hierarchical structuring and titling of larger structures
- explicit hypertrails of different kinds
- regularly provided overviews, introductions and summaries
- consistency and relevance in all titling and labeling
- table of contents that are created from the labeling and structuring
- important limits as to the kinds of linkages permitted (although readers may -- in some software implementations -- insert any kinds of linkages that are not exhibited to new users unless the new user asks for them)
- similarity of structures across subject matters for different kinds of discourse domains.

The method, while explicitly requiring chunks of information, also provides at all times an explicit context for linking them and a presentation method for assuring that the reader understands the context of the chunks.

## Addressing the Major Reading Cues Problem

Introduction

We have already noted that the very nature of hypertext, its links and buttons and the ability to jump from one place to another, may provide many readers, especially poor readers, with more difficulty than they have with ordinary text. Hence, their ability to learn from hypertext may be diminished. Because we want to be able to use the advantages of hypertext

without losing the coherence and discourse cues of normal text, we have suggested Information Mapping's approach. On these pages we show specifically how Information Mapping's method provides solutions to many of the problems that hypertext raises by destroying or disrupting normal discourse cues.

## Discourse Cues That Hypertext Destroys or Disrupts

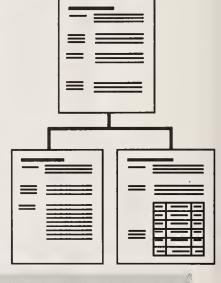
### **How Information Mapping's Method Deals With These Difficulties**

#### **Hierarchical Text Organization**

Some research suggests that readers build hierarchical frameworks in their minds as they read. Discourse cues, such as outlines, patterns for subheadings, and tip-off words such as "initially, next, finally," etc. which provide clues to the structure of the text, are disrupted by readers following hypertext linkages.

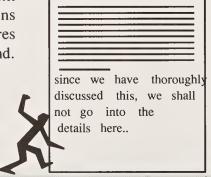


The Information Mapping's method introduces systematic ways of outlining, precise guidelines for providing headings and subheadings, and in general provides significantly more chunking and hierarchical structure to the presentation of text. Moreover, since Information Mapping's method is similar across subject matters, the reader is familiar with what to expect when moving to new content.



#### **Explicit Transitions**

Readers traversing hypertext networks run into transitions which link back to structures which may be difficult to find.



Transitions in Information Mapping's method are placed explicitly in highly visible places such as in introduction blocks and overviews. These transition locations are governed by specific guidelines as to how frequently they must appear.



#### Sequence Signals

Normal relatively unstructured text may contain signals about organization, such as "there are four types of . . .," but readers traversing hypertext webs may find themselves in the middle of a text which says "fourthly . . ."



Information Mapping's method highlights every sequencing signal by explicitly making visible the structure of the document through a carefully designed framework of labels for all major portions of the subject and by making visible sequencing signals such as "types of, kinds of," etc. The reader can see in this book many of the ways Information Mapping's method accomplishes this.

Example

Four Kinds of Classifications

#### Discourse Cues That Hypertext Destroys or Disrupts

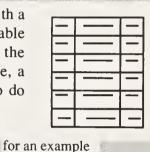
### How Information Mapping's Method Deals With These Difficulties

#### **Contrast and Similarity Cues**

Discussions of similarities and differences may be scattered over large areas in conventional text. Comparisons may cover several pages and the reader may jump into the middle of such a comparison.



Compare and contrast is done with a tabular arrangement. Either the table is put within a block, or if the compare and contrast is extensive, a complete map  $\Delta$  will be used to do the comparison.



**Pronouns as Cohesiveness Cues** 

Conventional text uses pronouns (they, he, she, we) to refer the reader back to the material the reader is assumed to have read because linear reading is assumed. Readers in hypertext may arrive in such a sequence and not know to what the pronouns are referring.

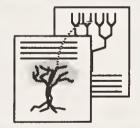


The structured nature of Information Mapping's method and the requirements of its guidelines for constructing blocks to be as self-contained as possible reduces the reference of pronouns outside of, usually, the block which is currently on display and never outside the information map. Therefore Information Mapping's method avoids this problem.



#### Metaphors

Conventional text sometimes has an extended metaphor running through many pages of text. It provides a useful organization through text but provides difficulty for readers who arrive via hypertext link into the middle of such a text.



Precise analogy blocks permit the use of extended metaphors because they can be linked by an extended example or hypertrail.

#### **Content Schemas**

Conventional text generally has an organization which is not entirely evident to the reader. So a reader arriving in the middle of such conventionally written material does not have sufficient cues to orient to the overall structure of the subject matter.

Information Mapping's method, because of its always explicit structure, enables the reader to see the major hypertrail which is organizing the content. And with appropriate facilities in the software, the reader may also be able to see other hypertrails that are available.



159

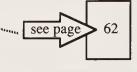
## Addressing Creation and Maintenance Issues

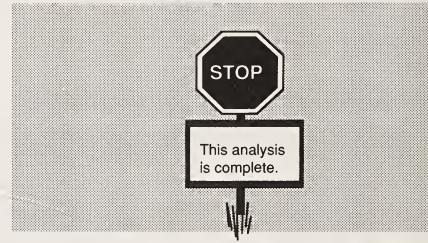
#### Introduction

We have already noted  $\Delta$  that hypertext generally increases the amount of intellectual labor needed to create and update knowledge bases. On these pages we make the case that, just as Information Mapping's method has reduced the cost of producing text on paper, it will vastly outdistance less structured approaches in the creation of hypertext knowledge bases.

#### **Careful Limits to Text Preparation**

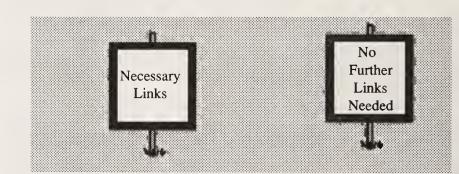
Information Mapping's methodology limits the amount of additional text that needs to be done to only that which is absolutely essential and specifiable by the well tested guidelines of the methodology.





#### **Specify Necessary Links**

Information Mapping's methodology specifies the particular places and facilitates the creation of specific links.

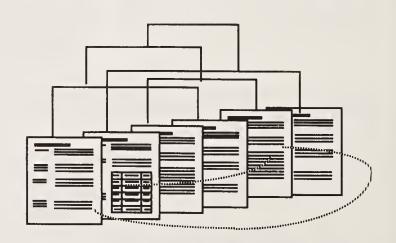


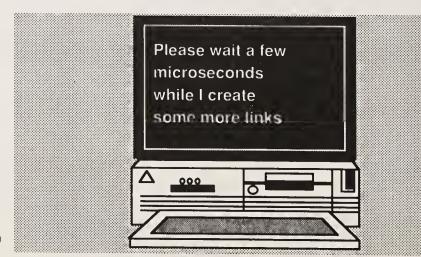
#### **Rational Boundaries on Linkage Creation**

While we have indicated that there is considerable cost from proliferating linkages, the specifications developed for Information Mapping's method limits these in commercial situations and will provide hierarchical document structures for hypertrail linkages. This puts required boundaries around the problem of overlinkage.

## Permits Greater Automation of Link Creation

The careful definition of the information blocks and information maps will permit higher automation of linkages than would otherwise be provided in automating less structured text.





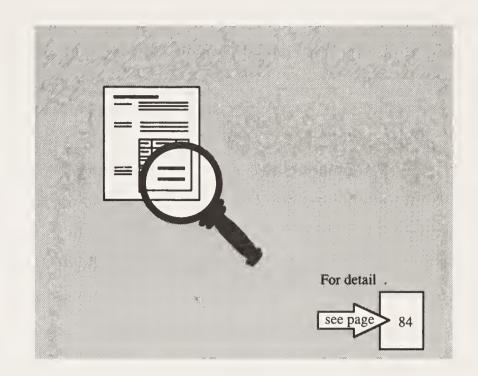


## **Additional Quality Control Requirements**

Information Mapping's method, because of its specification of quality control guidelines, makes the quality control process of creating text much more manageable.

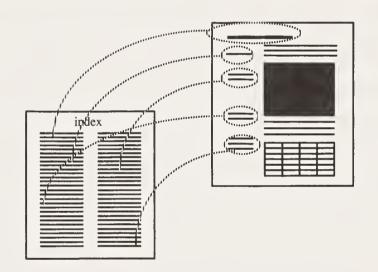
We have noted that the precise definition of components of the text permits establishment of readily determinable standards.

As the reader has noted in previous chapters, the method places a very strong value on managing the size of the message using the "seven plus or minus two" rule of thumb to limit the size of chunks. The method also recommends using strict hierarchies so that every block in a document has an identifiable place.



## **Rapid Cost-Effective Indexing**

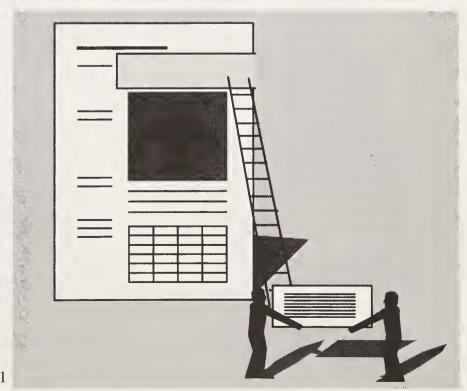
Information Mapping's method will provide the opportunity to do "quick and dirty" indexing of titles and labels, rather than full text. When these have been written according to the guidelines of the methodology, the indexing provides almost the level of quality of a professional indexer. The additional discipline of labeling and titling blocks and maps, thus, produces significant advantages in the indexing process.



## Modularity and Rationality Aids Data Base Maintenance

Because of the careful specification of types of information that belong to specific discourse domains, and because of the modularity of all material written with Information Mapping's method, the updating and revision task becomes much more manageable, efficient, and effective.

It also makes following branches and links that are connected to particular nodes rational.



## Addressing Group Analysis and Writing Issues

### Introduction

Managers have begun to recognize the importance of the many situations where many people have to contribute ideas and actually write portions of a single document. Proposals, plans put together jointly by several departments, task force reports, and documentation systems written by different design groups all share this requirement. As a byproduct advantage, Information Mapping's method provides a framework at the right level of detail for addressing many of the major problems of groups working together.

## **Major Issue**

A major difficulty in group writing projects is that members of the group do not share meanings of key concepts. The method offers assistance in this area.

## How the Information Mapping Method Helps Groups to Work Together

## Stage 1 Prewriting Stage

Enables all in a group to agree on goals, scope, etc. in advance. Provides a framework for discussion of the implications of these decisions for the document.

## Stage 2

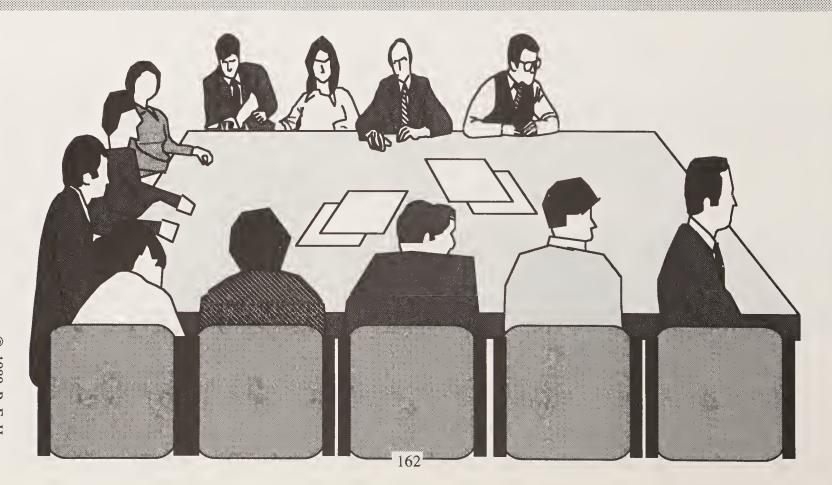
## Preliminary Information Gathering

- Different assignments are easily made for different information gathering and preliminary information block writing.
- Enables different team members to work on different parts with little overlap.
- Greater assurance of completeness.

## Stage 3

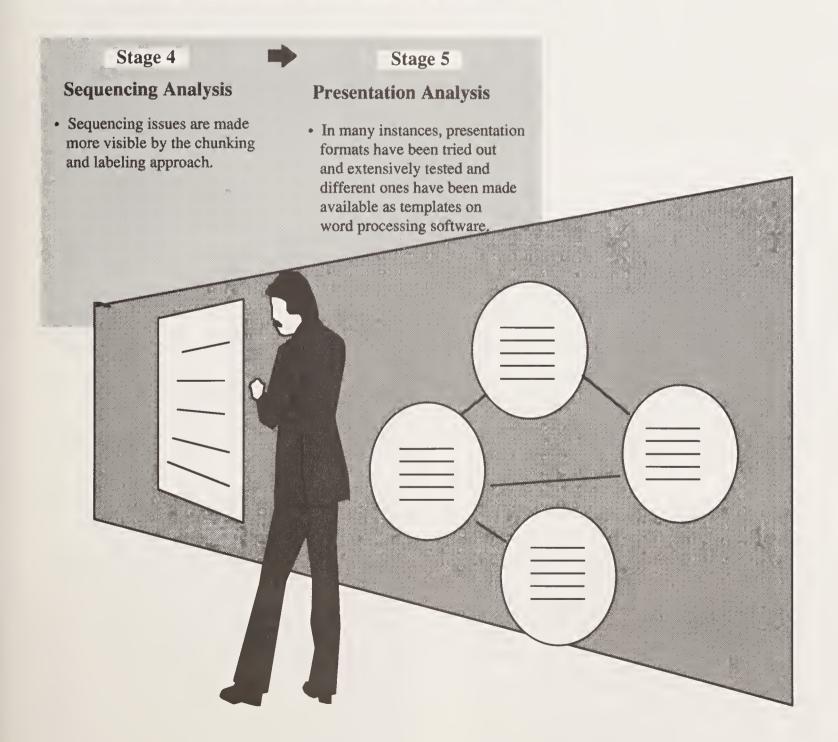
## **Organization Analysis**

- Can more easily identify quality control issues
- Can see what is missing, what needs to be done.



## Commentary: Problem Analysis

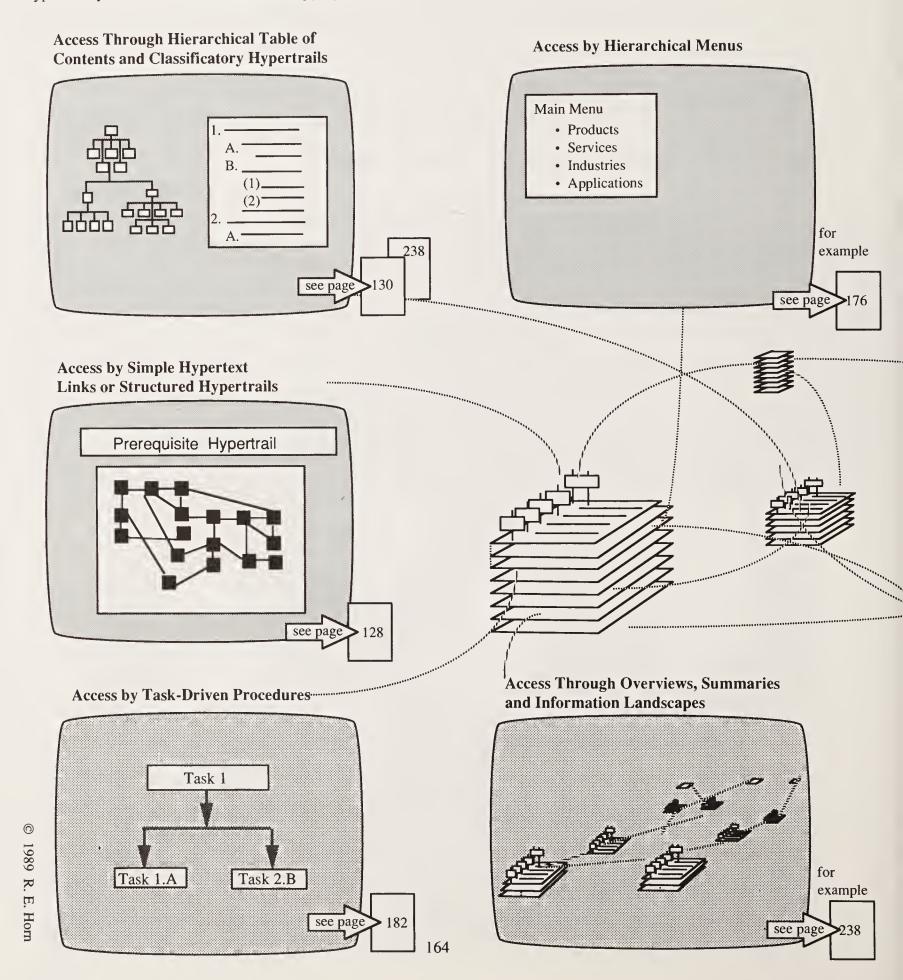
Groups generally don't have so much difficulty with agreeing on the subject matter or with agreeing at the sentence level (i.e., we can generally agree on grammar, syntax, and spelling). They have problems with style. But even more difficult are the problems of context and point of view in the early phases of group analysis projects. Then, dividing the project into parts and giving assignments with little or no overlap becomes the issue. More problems arise when the organization, sequencing and presentation stages arrive. It is here that the Information Mapping method helps the most as we illustrate below. In fact, the Information Mapping method gives the group a common way of looking at the information to be communicated and a common language to discuss that information. Therefore, the process is smoother, and the end product more consistent.



## Some Navigational Options

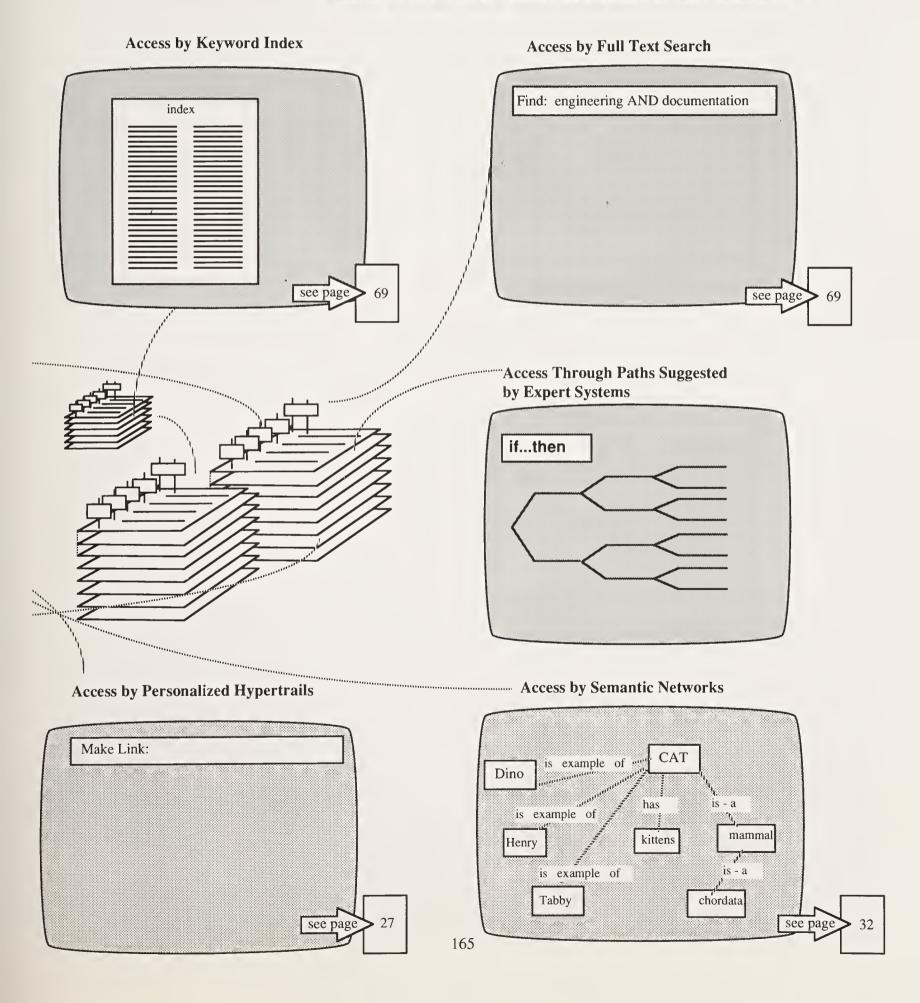
## Introduction

Depending upon the needs of the situation and the hypertext software available, the user can access information blocks and maps with many different access paths. Some or all of the access methods described on these two pages could be used in a hypertext system based on Information Mapping's method.



## Commentary -- Summary of Chapter

The ability of Information Mapping's method to address so many of the problems and issues raised by hypertext makes it a key tool in every developer's and user's tool kit. The multiple methods of access shown on these pages show how the method facilitates access because of its systematic approach.



## Chapter 6. Relatively Stable Discourse: Documentation and Training

Overview of This Chapter 168

## **Example Pages of Relatively Stable Discourse**

Operations and Technical Manuals 170
Personnel Manuals and Policy Manuals 172

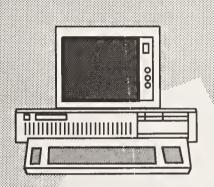
## **Product Knowledge Case Study**

Introduction to Product Knowledge Case Study 174
Product Knowledge Case Study: Main Menu 176
Product Knowledge Case Study: Specifications 178
Product Knowledge Case Study: Control Panel 180

Access by Task-Driven Procedures 182

## Chapter 6

## Relatively Stable Discourse: Documentation & Training



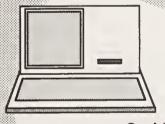
On-Line Reference Based Training



On-Line Product Knowledge



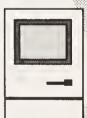
On-Line Procedures



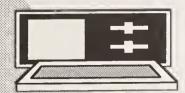
On-Line Documentation

In this Chapter
...a Series
of Applications
to Relatively
Stable Subject
Matters...

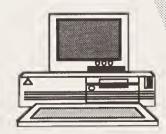




Computer-Based Training



Corporate Applications



Computer-Based Marketing Tools



## Overview of This Chapter

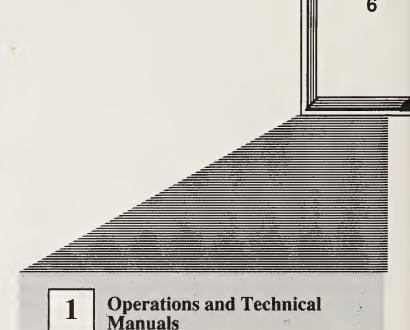
### Introduction

We defined one of the major discourse domains as that of relatively stable subject matter. In business this is where we find procedures, policies, documentation and training materials. When writing about these areas we take the stance that the subject matter is stable -- not changeless forever, but not going to change every day. In this chapter our primary aim is to present some case studies and examples of different applications of Information Mapping's method to on-line hypertext information retrieval situations. This will give the reader a more concrete idea of the method and its applications to on-line text.

## **Contrast With Paper**

To see examples of paper-based display of the Information Mapping method

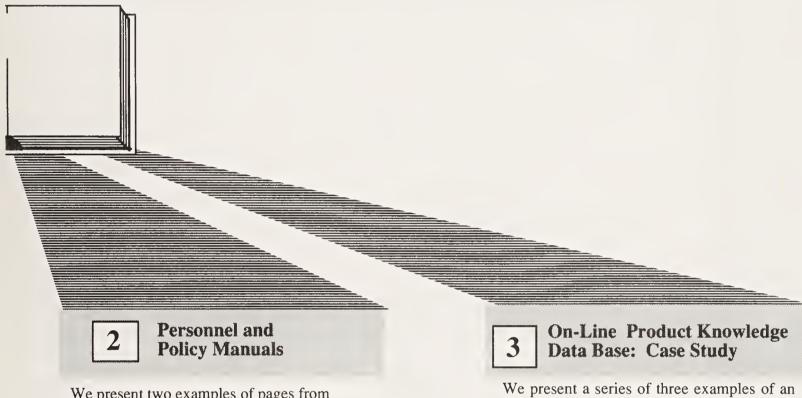
see page



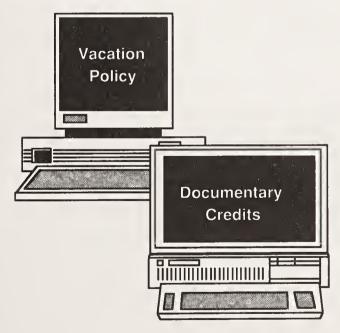
Chapter

We present two examples of pages from operations and technical manuals:





We present two examples of pages from personnel and policy manuals:



We present a series of three examples of an on-line data base from an hypothetical company:

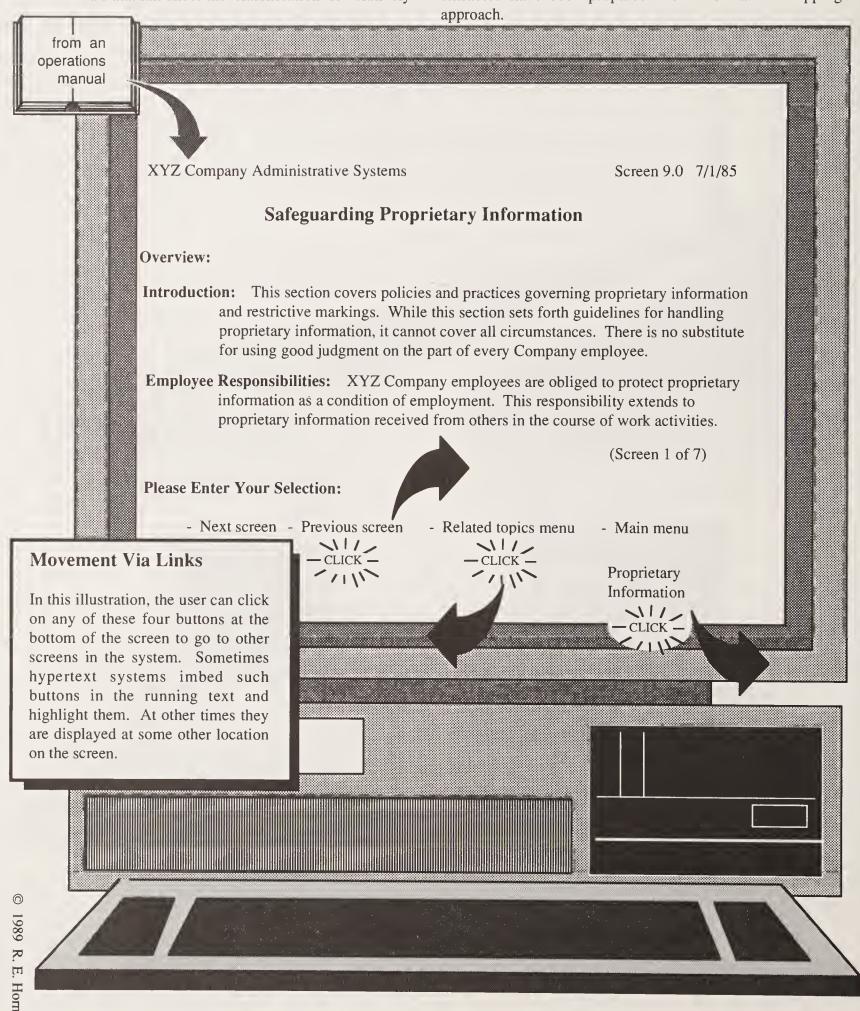


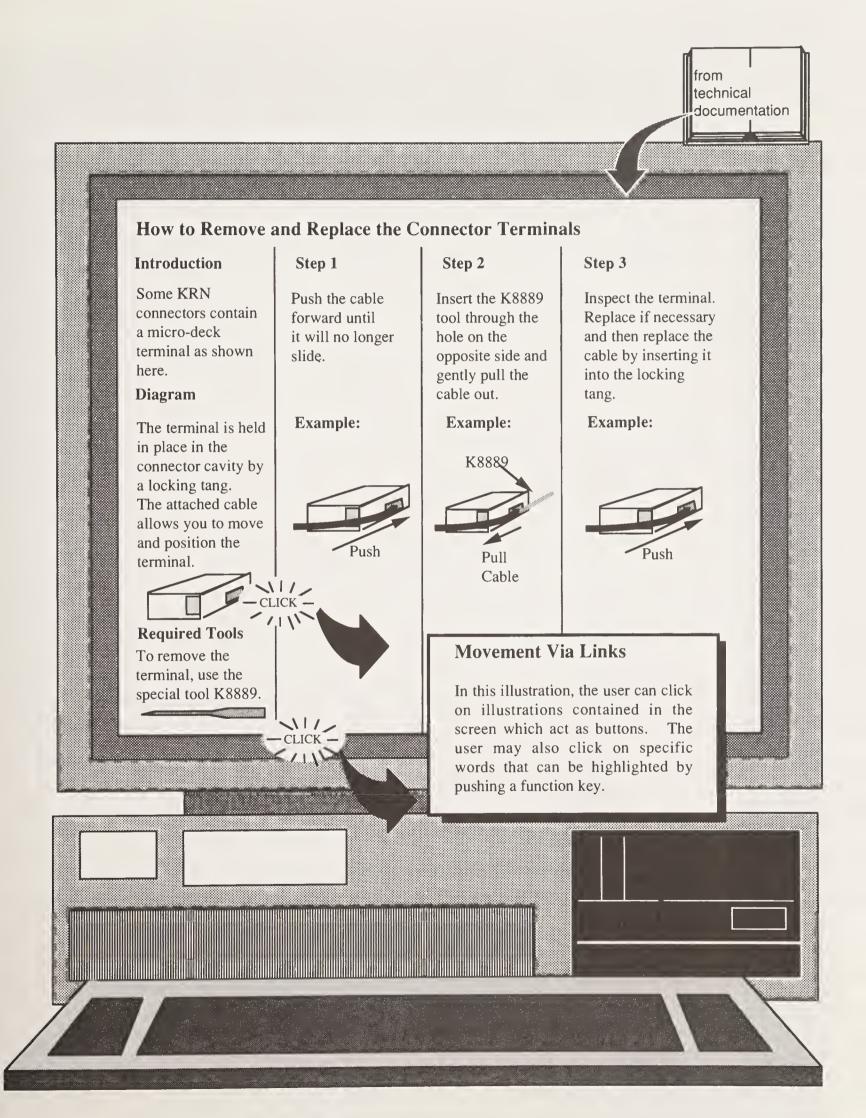
## Operations and Technical Manuals

### Introduction

On the following four pages we present examples of screens stable strom manuals that fall under the classification of relatively extracted

stable subject matter. The manuals from which they are extracted have been prepared with Information Mapping's approach





## Personnel Manuals and Policy Manuals

from a personnel manual

## Movement Via Hypertext Links

## Vacation Policy and Schedule for Exe

Company Employees may take their vac polici niversary date of hire.

On this screen we illustrate how different words or phrases can be highlighted to indicate where buttons are located. Buttons are indicated by boldface type.

Example

An employee hired on June 1, 1979 would be eligible for vacation after June 1, 1980.

Rule one

No vacation days will be accumulated from one anniversary to the next.

Rule two

No payment will be made for vacation days not taken.

Amount of vacation

Years	Exempt Employees	Nonexempt Employees
1-2	2 weeks	1 week
3-9	3 weeks	2 weeks
10-14	4 weeks	3 weeks
15-19	5 weeks	4 weeks
D+	6 weeks	5 weeks

Holidays during vacation If company paid holidays occur during a vacation period

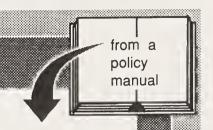
- nonexempt employees are eligible for an additional vacation day, but
- exempt employees forfeit the holiday.

Example

CLICK —

A nonexempt employee schedules his vacation during the first two weeks of July. The Fourth of July is a company paid holiday. The employee receives an additional day of vacation.

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## **Documentary Credits**

### **Definition**

A documentary credit is a conditional bank undertaking of payment for settling international commercial transactions.

## How transactions work

Briefly stated, in a documentary credit transaction

- the buyer (synonym: applicant) asks
- the bank (synonym: issuing bank) to give a written undertaking to effect a payment
- up to stated sum of money
- within a prescribed time limit
- against stipulated documents, to
- the seller (synonym: beneficiary).

The system of documentary credits provides security for both the buyer and the seller by assuring that

- all documents are in order (certificate of origin, commercial invoice, insurance policy, bill of lading, etc.)
- the seller will receive payment.

## **Important**

Payment against a documentary credit does not necessarily ensure that the shipment's contents are in order, only that the papers are in order.

## Conditions: buyer

Payment is made on behalf of the buyer against documents which give the buyer the rights to the goods.

However, according to arrangements between the buyer and the bank, and/or local laws or regulations, the buyer may have to

- make an advance deposit when it requests the issuance of the credit, or
- place the issuing bank in funds at the time that the documents are presented to the overseas banking correspondent of the issuing bank.

## Conditions: seller

The issuing bank pays the seller who does not have to rely on the buyer and the buyer's ability and/or willingness to pay.

However, the seller can demand payment only if he/she meets all the requirements of the credit.

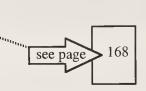
Therefore, the seller should not proceed with the shipment until he/she is

- aware of the requirements, and
- satisfied that the requirements can be met.

## Introduction to Product Knowledge Case Study

## **Background**

We have introduced the concept of relatively stable discourses  $\Delta^{\text{reconst}}$  elsewhere. It is the province of training manuals, documentation, and reference manuals. It would be well to look at this discourse to see how it is different from other kinds of discourse. The best way to do this is to examine a structured hypertext knowledge base in detail. We will do that in this chapter.



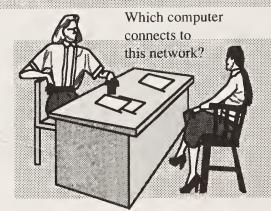
## Case Study Situation: Need for Product and Services Knowledge



## **Needs of Users**

## Salespeople

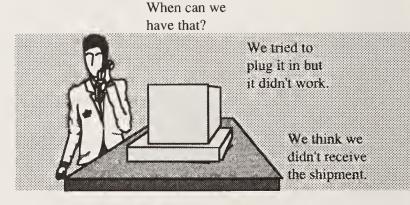
Sales people need to have information on all of a company's products and services at their fingertips so that they can work with customers to plan installations and make sales.



What are the specifications for that piece of equipment?

## **Customer Service**

The customer service people need to have all the information of a company's products and services to be able to answer questions and take orders and to provide other services in the implementation phase.

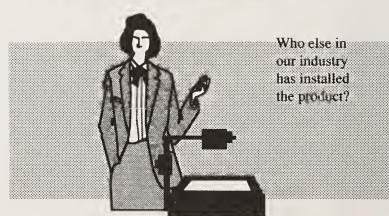


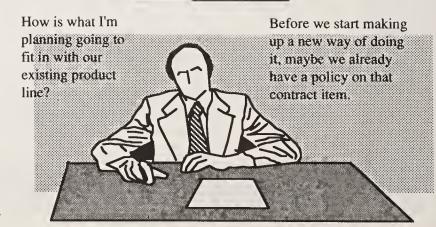
### **Instructors**

Instructors receive a lot of questions from their trainees about how the training affects various aspects of the company's products and services. They need to be able to answer them.

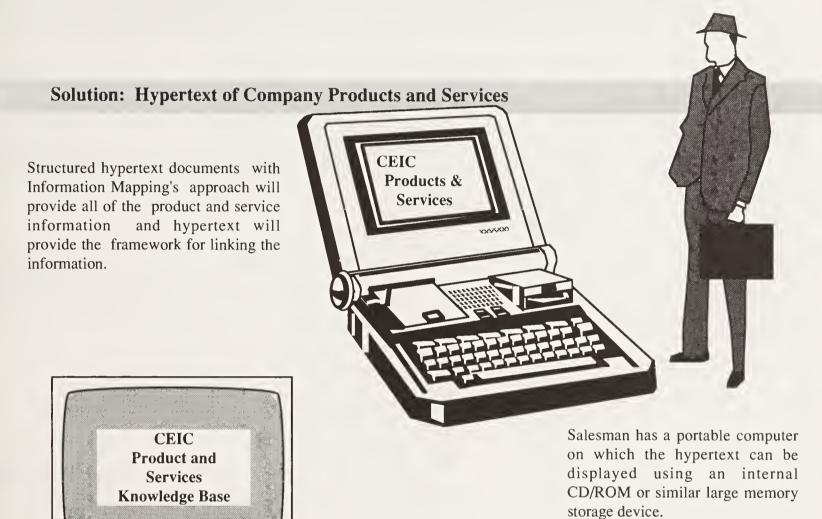


Managers in other parts of the company need information on all the company's products and services for planning and coordinating. They need to have the biggest picture possible as well as correct detail.

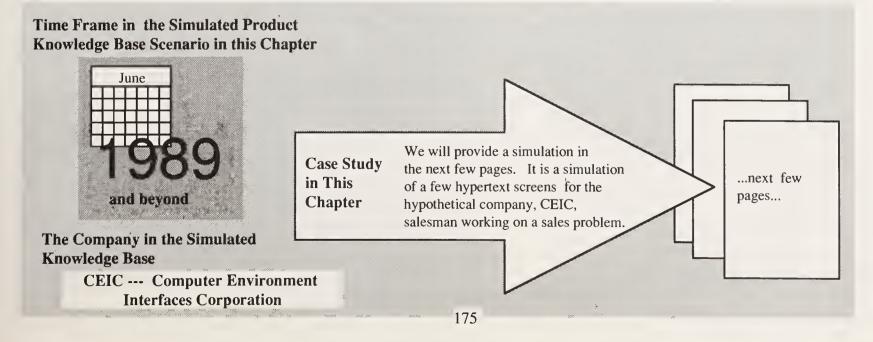




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access to the knowledge base on their personal workstations.

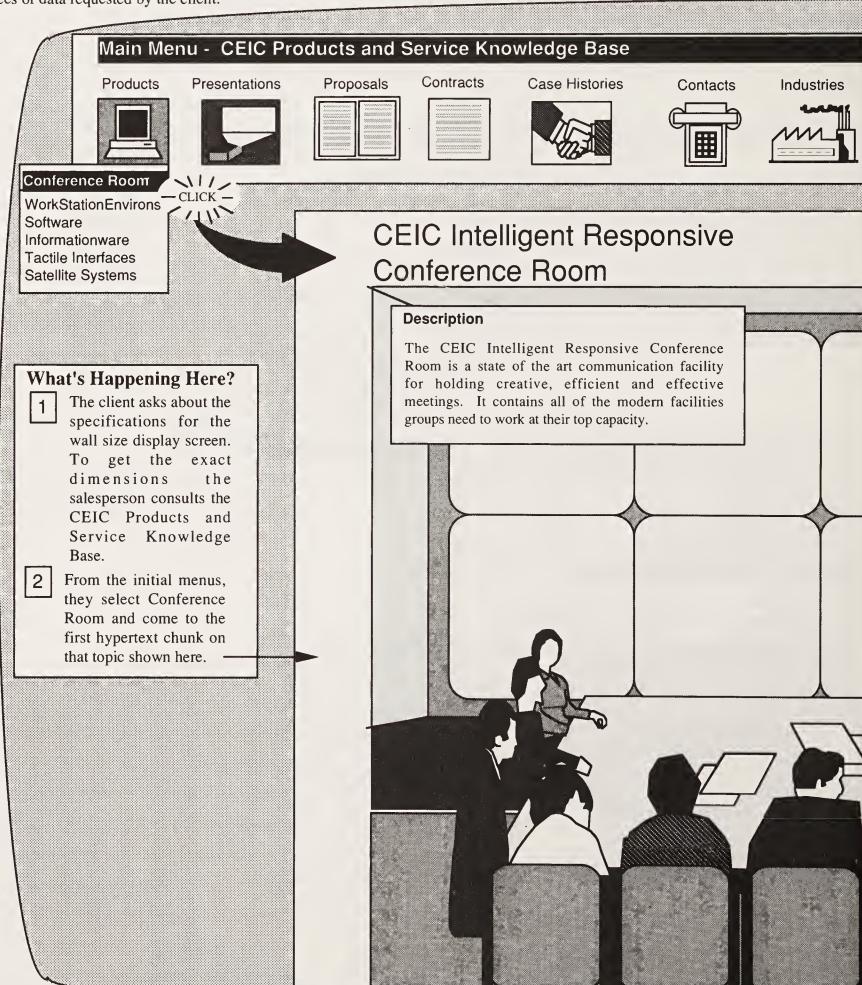


Customer service and others have

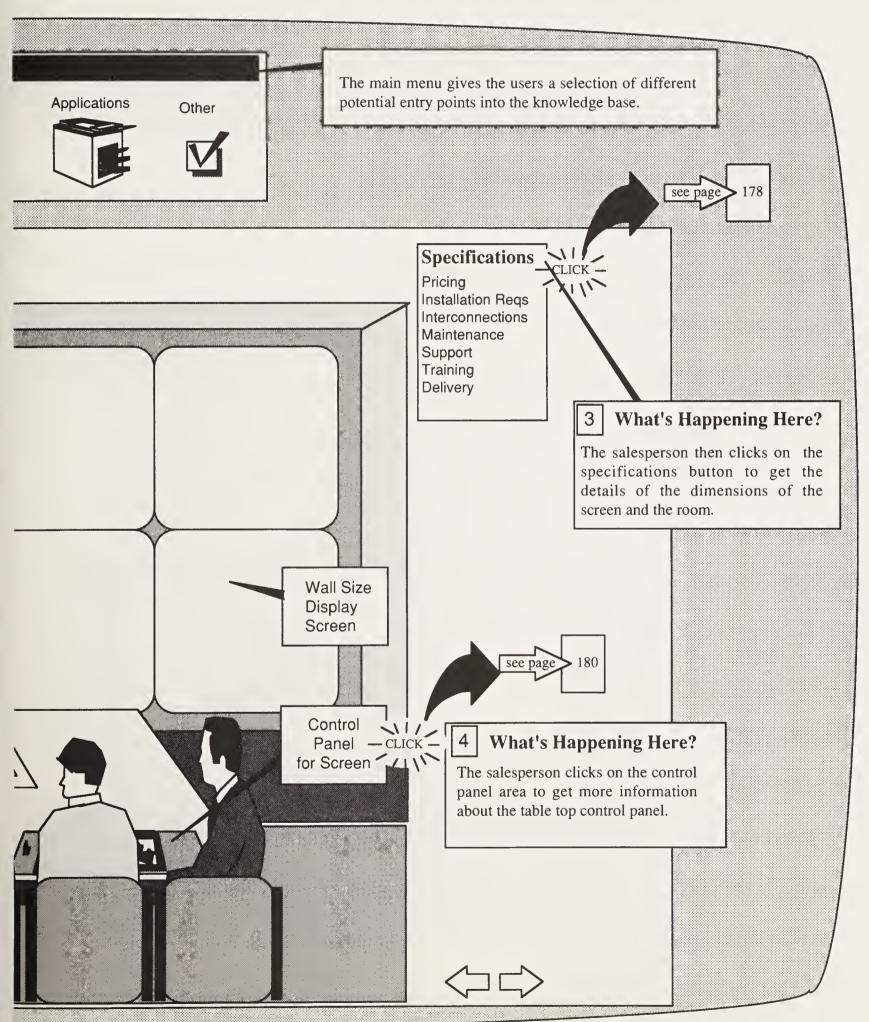
## Product Knowledge Case Study: Main Menu

## Introduction

Here we begin the case study which we described on the previous page. The salesperson is searching for specific pieces of data requested by the client.



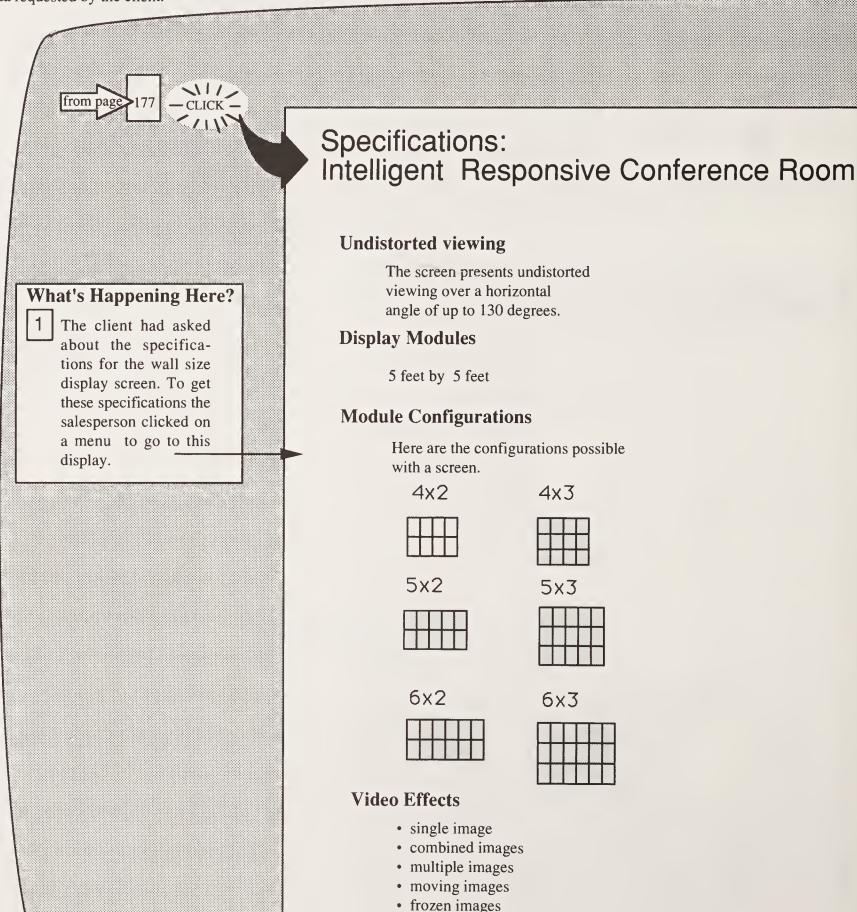
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## Product Knowledge Case Study: Specifications

## Introduction

This is the second display of the case study we began on the previous page. The salesperson here has found the specific data requested by the client.





## **Table Top Control Panel**

The screen may be controlled by a single panel or multiple control panels (up to 12).

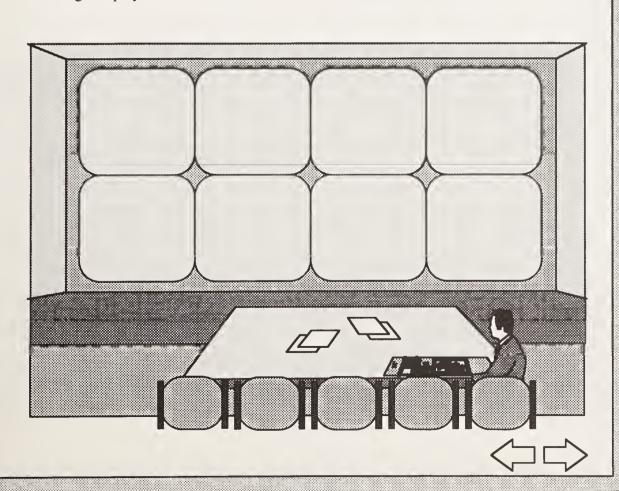
## **Accepts Signals From Video and Computer**

Displays on the screen may come from

- computer displays of any kind
- special computer displays developed on the CEIC large display controller
- any video source through the CEIC large display controller.

## What's Happening Here?

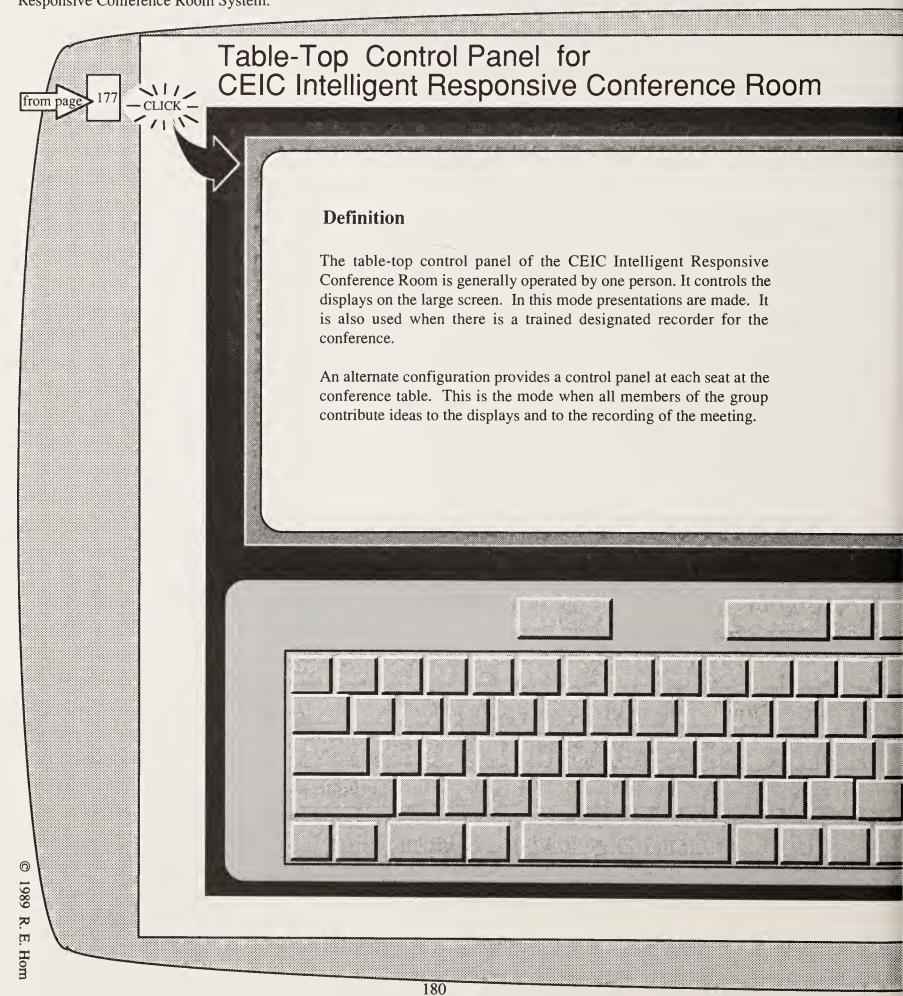
The salesperson then clicks on the control panel button to get more details of the table top control panel.

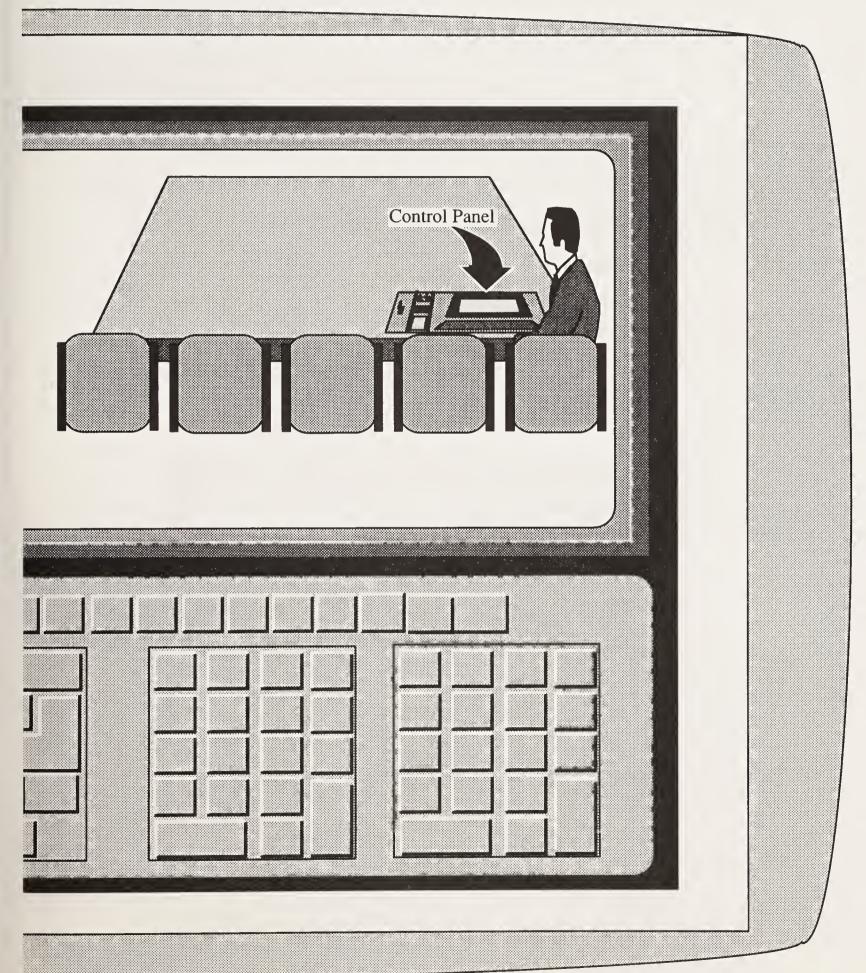


## Product Knowledge Case Study: Control Panel

## Introduction

This is the third display of the case study we described on previous pages. Here the salesperson has asked to see more information on the control panel of the CEIC Intelligent Responsive Conference Room System.

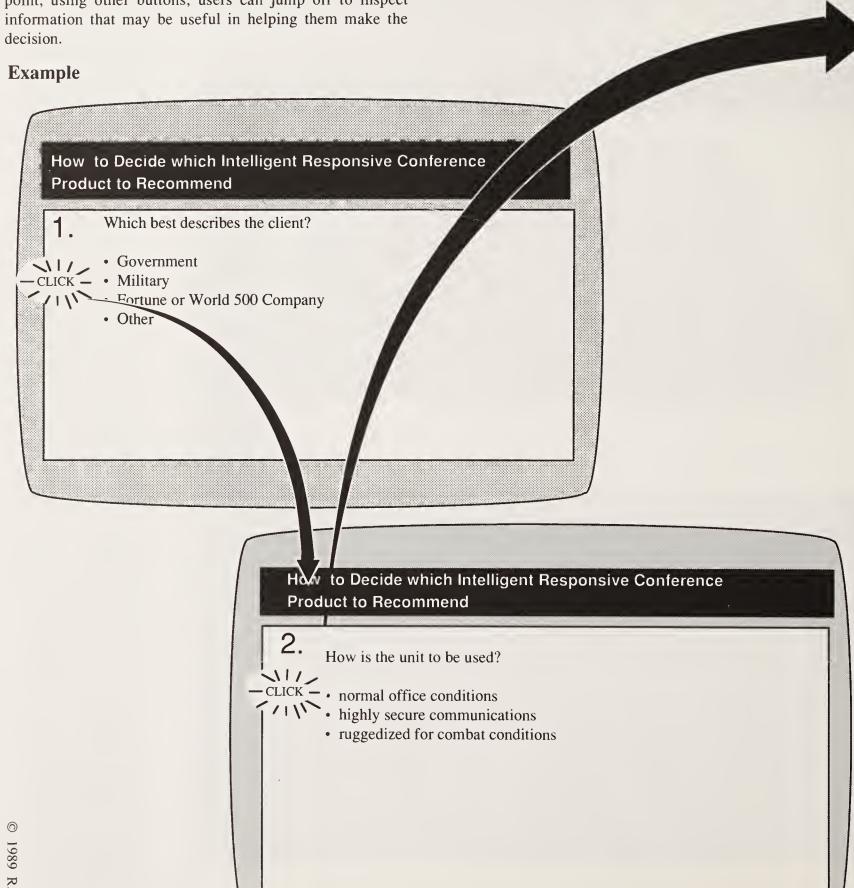


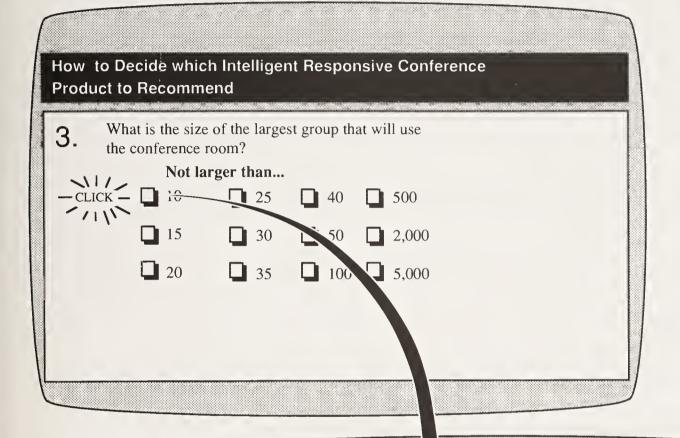


## Access by Task-Driven Procedures

## Introduction

One of the ways that the user can move around in a knowledge base of relatively stable subject matter is through task-driven procedures. The user has to do something or decide something. The hypertext system acts as a decision aid, stepping users through each part of the decision. At any point, using other buttons, users can jump off to inspect



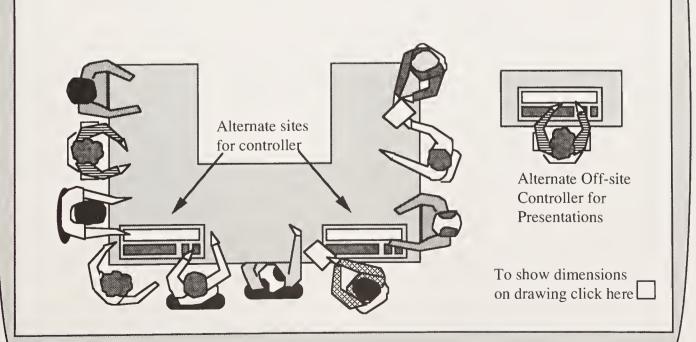


## Note:

The user can traverse hypertext links to get descriptions of parts of the knowledge base that explain details of the system.

How to Decide which Intelligent Responsive Conference Product to Recommend

4. Recommend the following layout:



## Chapter 7. Disputed Discourse: Argumentation Analysis

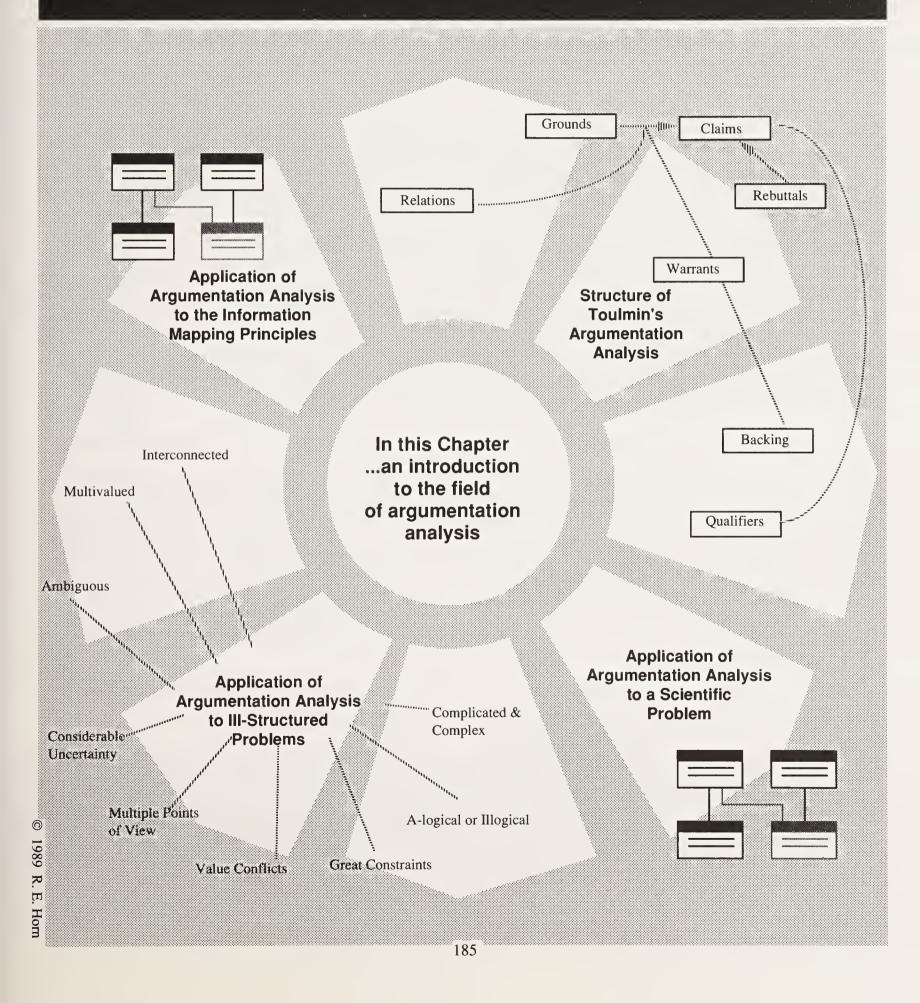
## Overview of This Chapter 186

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# Chapter 7 Disputed Discourse: Argumentation Analysis



## Overview of This Chapter

## Different Kinds of Reasoning Require Different Kinds of Analysis

The British philosopher Stephen Toulmin and the Belgians, Chaim Perelman and L. Olbrechts-Tyeca have claimed that the reasoning process involved in most discussions about policy, ethics, law, and business strategy is more complex than the three part structure of the classic syllogism (i.e., major premise, minor premise, conclusion). They have suggested a way of capturing the subtleties and overall structure of reasoning processes. In this chapter we focus on the approach of Toulmin.

## The Three Part Syllogism -- Useful But Limited

The syllogism of Aristotle's classical logic is a time-tested and still very useful way of deductive reasoning. It is, indeed, the basis of contemporary "expert systems" in artificial intelligence.



You start with the...

Major Premise
...then introduce the...

Minor Premise
Socrates is a man.

...and through deduction, reach the...

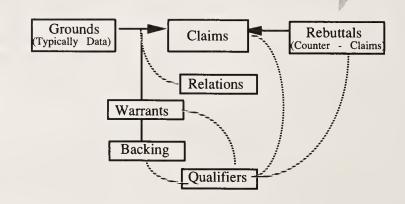
Conclusion

Therefore, Socrates is mortal.

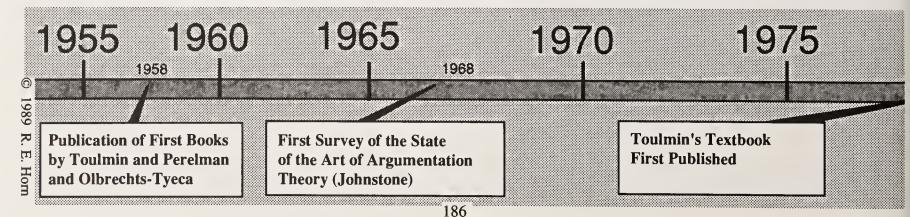
Toulmin pointed out that arguments in public policy, science, ethics, and management are much more likely to sound like this...

## **Definition: Argumentation Analysis**

Argumentation analysis is a sentence-by-sentence examination of the components of an argument or a line of reasoning in order to identify the functions performed by the different sentences. This provides a structure of the argument. In the Toulmin version of argumentation analysis the functions are typically listed as in this diagram:



## Brief History of Argumentation Analysis



Even if attacked, a superpower should not retaliate with nuclear weapons.

Why do you say that?

Because a large nuclear war could destroy most of the life in the Northern Hemisphere or even our entire species.

But how do you get to your conclusion?

Well, no reason or value is important enough to risk the destruction of our entire species.

How do you justify that conclusion?

Human beings must survive if we are to have any other values at all.

But we don't know for sure. It's only a possibility that we would destroy the entire species.

Toulmin has worked on a structure that would help us study reasoning such as this.

For example, he calls this a "claim," and this the "grounds" of the argument. And this he designates as the "warrant," that which enables you to go from the grounds to the claim.

Other parts of his framework include the "backing" which supports the warrant and various rebuttals.

see page

### Commentary: Plan of This Chapter

Argumentation analysis has a substantial history separate from hypertext. But a number of groups are computerizing it and considering the linked networks of blocks of information to be similar in intent and structure to other hypertext networks. From the standpoint of this book we place argumentation analysis in a position that helps link the two other discourse domains we deal with. We present the following two abbreviated examples of argumentation analysis in this chapter. (REH)

### Relatively well-structured problems

The rationale and research underpinning the 4 principles of Information Mapping's method.

### Relatively ill-structured problems

A portion of the current dispute over the ethics of using deterrence as a national policy in the era of nuclear weapons.

Linkage with Hypertext at Hypertext at Hypertext '87 Conference

1980
1985
1987

Publication of the First Handbook on Argumentation Analysis by van Eemeren, Grootendorst and Kruiger

Early Work on Computer-Based Argumentation Analysis at MIT and Xerox Research

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## Claims

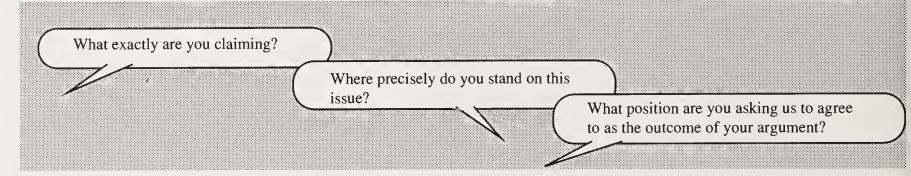
## Introduction

When we begin to examine a policy discussion or an ethical argument, there is always some "destination," some claim that one of the discussants advances.

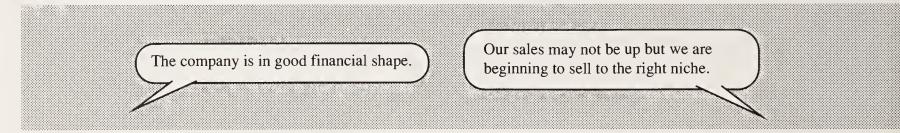
### **Definition**

Claims are "assertions put forward publicly for general acceptance with the implication that there are underlying 'reasons' that could show them to be 'well founded' and therefore entitled to be generally accepted." (Toulmin, et. al. 1979)

## Questions to be asked



## Example one: claim as fact



## Example two: claim as policy proposal



## Example three: claim as forecast

The economy will grow this year at a rate of 3.5 per cent.

Our sales forecast in the retail market is for \$25 million.

## Form of the sentences

The form of sentences for claims is often one of the following:

- We should follow policy (x).
- We should (or should not) take action (a).
- If we follow policy (x) or action (a), state (s) will follow.
- (x) is a state that exists.

## Grounds (Data)

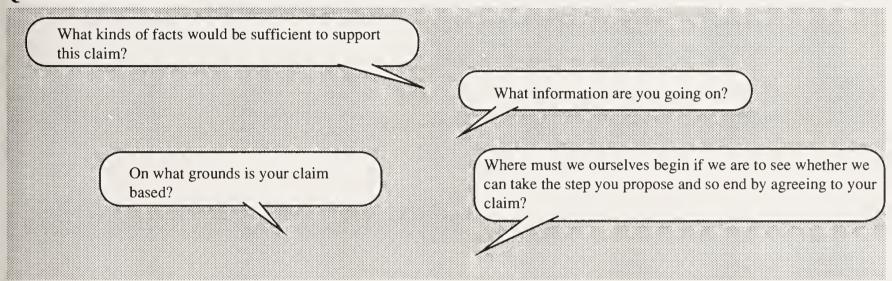
## Introduction

As we try to understand why somebody believes something, we may ask them exactly why they are making that claim and what they have to go on. Often their reply is in the form of data or facts that they believe to be true.

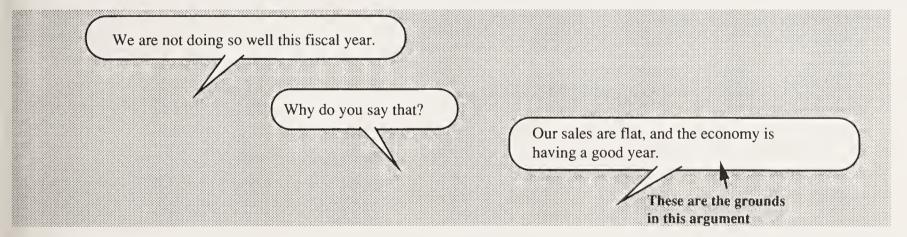
## **Definition**

"The term 'grounds' refers to the specific facts relied on to support a given claim." Toulmin (1979)

## Questions to be asked



## Example one



### Form of the sentences

The form of sentences in grounds is often the following:

- Situation (s) exists.
- (x) is a measurement that is (y).
- (x) is a conclusion drawn from the data collection methods we've used.

## Warrants

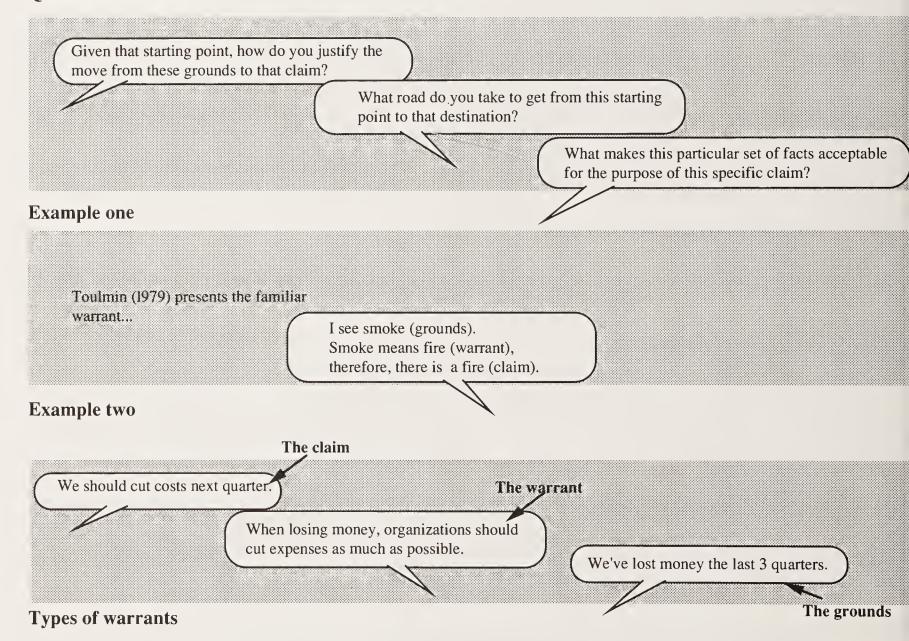
## Background.

"Historically speaking," the warrant "has always had close associations with the notion of a license or permit and also with that of a warranty or guarantee." Toulmin (1979)

### **Definition**

The warrant is the assertion that entitles you to interpret or link the grounds (facts) as support for the claim.

## Questions to be asked



Warrants usually "take the form of laws of nature, legal principles and statutes, rules of thumb, engineering formulas," moral commandments or principles.

### Form of the sentences

The form of sentences of warrants is often one of the following:

- Situation (s) indicates the presence of condition (c).
- When condition (c) exists, do action (a) to obtain goal (g).
- When situation (s) exists, follow policy (p).

## Backing

### Introduction

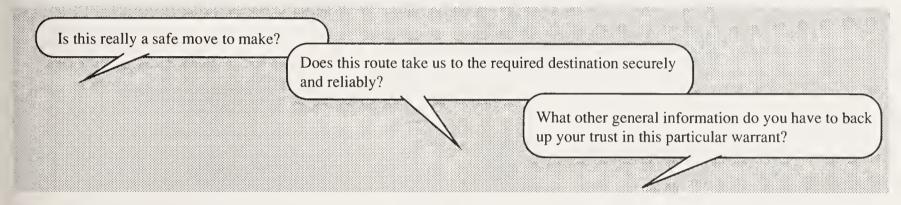
Sometimes we are not satisfied with the mere assertion of the warrant. We want more information. We want to understand why that warrant can hold in this situation.

## **Definition**

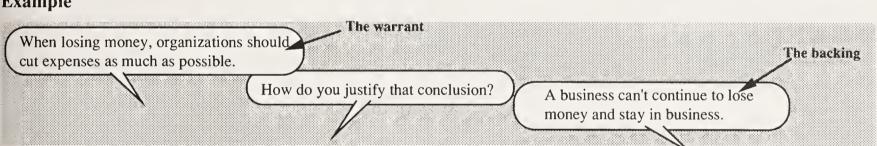
"The Backing consists of a very general set of background assumptions which, in effect, legitimize the basis for believing in the Warrant. That is, if the Warrant is not accepted on its surface, then the Backing is called into play to add deeper support to the argument."

(Mitroff and Mason, 1980)

## Questions to be asked



## Example



## Different kinds of backing

"The warrants relied on to authorize arguments in different fields of reasoning require correspondingly different kinds of backing: legal statutes must have been validly legislated; scientific laws must have been thoroughly checked out..." Toulmin (1979)

Mitroff and Mason (1980) list four types of backing:

- 1. Cause-effect (given the truth of the evidence, the claim must follow)
- 2. Analogy (this situation is sufficiently like another to apply the same argument)
- 3. Belief in authority (someone powerful or credible argues that he or she believes (x) to be the case where (x) is a warrant)
- 4. Logical necessity (it is logically inconceivable or impossible that the claim would fail to occur given the evidence)

## Rebuttal

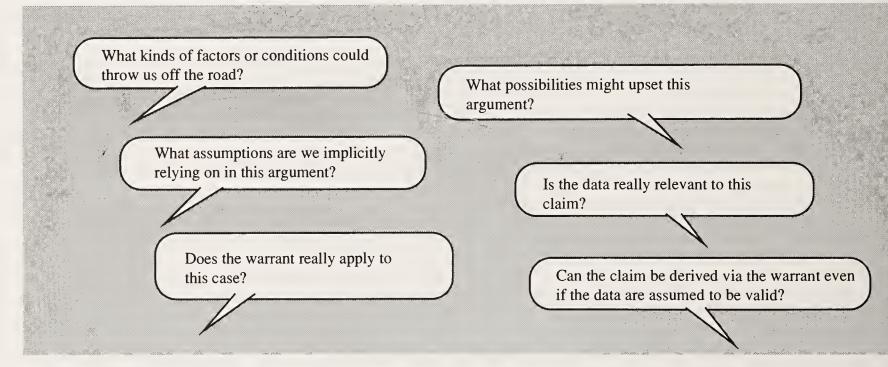
## Introduction

Rarely are we faced with an "airtight" situation or argument. Therefore, we need to know under what circumstances the current argument might not work.

## **Definition**

The rebuttal presents the possible exceptions or objections as to why the claim, the grounds, the warrants, or the backing may not hold for the situation under discussion.

## Questions to be asked



## Example

That may be true in general, but not with our customers. Besides that, times have changed; the economy has changed; the dollar has fallen in value.

Rebuttal

## Types of rebuttal

There are several types of rebuttal:

- 1. Grounds. The facts are wrong (Situation (s) is not the case.).
- 2. Warrants. The warrant does not apply.

  (The warrant is wrong. E.g., do something else.)
- 3. Backing. False analogy or false belief.
- 4. Claims. We should take action B, not action A.

  (Situation (s) is not the case, so do some other action that is not-A.)

## Qualifiers

### Introduction

Every argument has a degree of certainty. We often refer to the limits of an argument. We cite its plausibility or degree of certainty.

## **Definition**

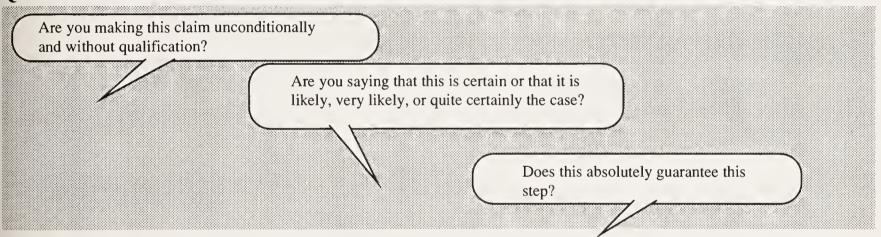
Qualifiers are those words that indicate how strongly the claim is being asserted, or how likely that something might occur.

## **Examples of qualifiers**

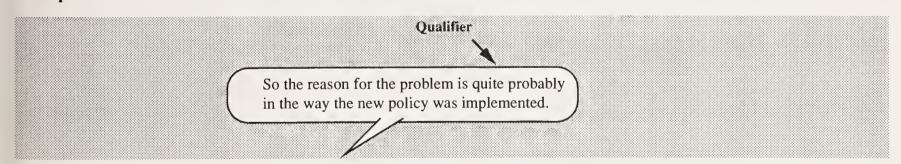
Here are some qualifiers that one frequently encounters in arguments:

- presumably
- certainly
- very likely
- · very possibly
- in all probability
- plausibly
- always

## Questions to be asked



## Example



## Argumentation Analysis for Four Principles

**Application: Some Principles of Information** Mapping's Method

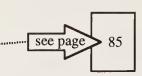
1979)

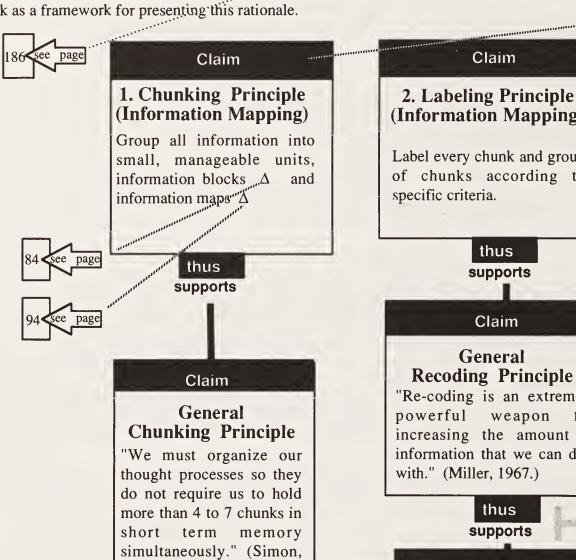
thus

supports

Grounds

We present on this page an analysis of the rationale for using the four principles  $\Delta$  that we have claimed to be the foundations of Information Mapping's methodology. We use the argumentation analysis methodology.  $\Delta$  presented in this book as a framework for presenting this rationale.





## (Information Mapping)

Label every chunk and group of chunks according to

## General

"Re-coding is an extremely weapon increasing the amount of information that we can deal with." (Miller, 1967.)

## supports

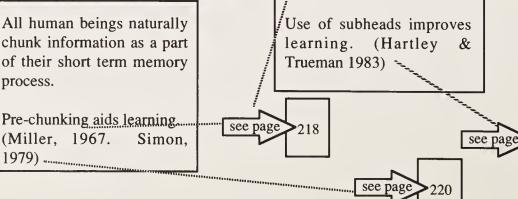
### Grounds

Recoding is a natural way that humans handle the limitations of short term memory. Data used include learning tones, colors, tastes, and points. (Miller, 1967)

## Warrant

If it works across several types of human information processing, then it should work across the types coded in text, graphics and combinations them in each document that we create.

**Notes** 



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## Four Principles of Information Mapping

### Claim

## 3. Relevance Principle (Information Mapping)

Include in one chunk only information that relates to one main point based on that information's purpose or function for the reader.

thus supports

### Grounds

## Gedänken Experiment 🕰

Think of an experiment where we deliberately and randomly mislabel chunks of information.

Prediction: Tests of speed and error rate in retrieval would be slower for mislabeled information than for systematically labeled group.

## Grounds

see Jonnason experiment (1980) and Shaffer (1982)

### Comment

Also indirect evidence from the six dissertations with experimental data done on the whole methodology although the factors of relevancy and consistence were not specifically isolated and controlled in the experiments.

### Claim

## 4. Consistency Principle (Information Mapping)

For similar subject matters, use similar words, labels, formats organizations, and sequences.

## Warrant

It is not necessary to conduct every experiment in science that may be possible, particularly if in doing a Gedunken experiment, you can feel relatively certain of the results.

## Definition

## Gedanken Experiment

From the German, literally a "thought" experiment. A term used in science to describe experiments that are planned in thought but not carried out because of inherent limitations or because science proceeds upon the basis of critical experiments.

## thus supports

### Grounds

## **Summary of Research**

"For any particular type of data display, maintain consistent format from one display to another... For displayed data and labels, choose words carefully and then use them consistently... Ensure that wording is consistent from one display to another." (Smith and Mosier, 1986; see also Stewart, 1980, Pakin and Wray, 1982)

### Note

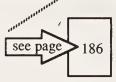
In the grounds blocks we have typically provided descriptions of one or more papers. Usually there is further research that supports these claims. The reader may consult other sources provided in the bibliography.

## Argumentation Analysis for Three More Principles

## **Application: Information Mapping's Method**

On the previous pages, we have presented an argumentation analysis framework supporting the four basic principles that we used to construct all information blocks & We present on this page three more principles that we used to guide development decisions in formulating Information Mapping's We use the argumentation analysis methodology. methodology " D presented in this book as a framework for presenting this rationale.





### Claim

## **Hierarchy of Labeling** and Chunking Principle (Information Mapping)

Organize all small, relevant units of information into a hierarchy and provide the larger group(s) with label(s).

## Claim

## **Integrated Graphics Principle** (Information Mapping)

Use diagrams, tables, pictures, etc. as an integral part of the text, not as an afterthought added on when the writing is complete.

## thus supports ທີ

### Grounds

## Chunking Research

All human beings naturally chunk information as a part of their short term memory process. Pre-chunking aids learning. (Miller, 1967. Simon, 1979)<sub>₹</sub> Δ

see page

### Grounds

### **Hierarchy Research**

Readers construct hierarchical representations of the text they read. (Van Dijk and Kintsch, 1983)

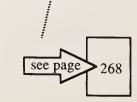


supports

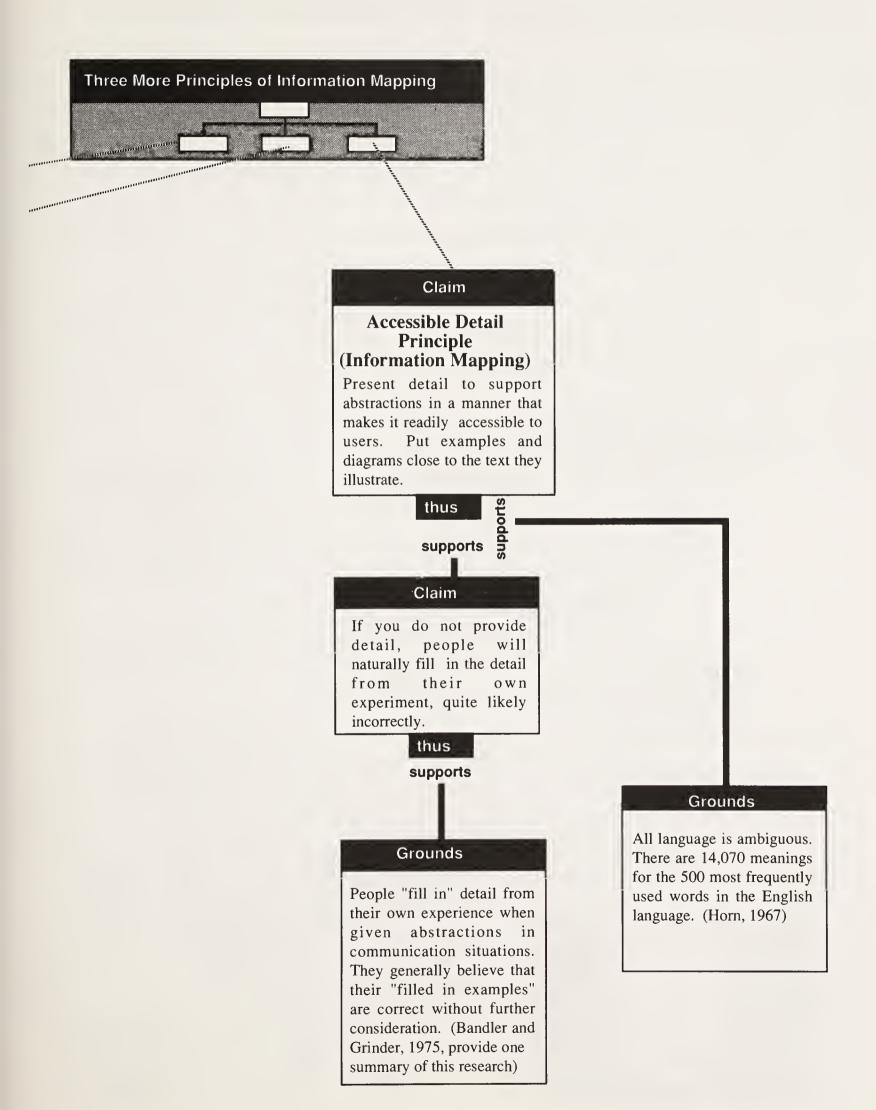
## Grounds

Some graphic information structures are better than prose in conveying the same information. (Reid and Wright, 1973)  $\Delta$ 

Survey of graphic research literature (MacDonald-Ross and Smith, 1977, Smith & Mosier, 1985)



0 1989 R. E. Horn



# Useful in Representing III-Structured Problems

#### Introduction

Only recently have researchers begun to study what can be called ill-structured problems, problems that defy easy definition and boundaries, and have little consensus as to their nature.

### **Definition: Ill-Structured Problems**

Ill-structured problems are those about which different people have very different perceptions and values concerning their nature, their causes, their boundaries, and their solutions. They are the problems that bring out two or more points of view from the first mention of them.

### **Definition: Well-Structured Problems**

Well-structured problems are textbook problems, problems which are most often used in training of scientists and engineers. There is widespread consensus as to their nature. They are logically coherent and consistent.

### Characteristics

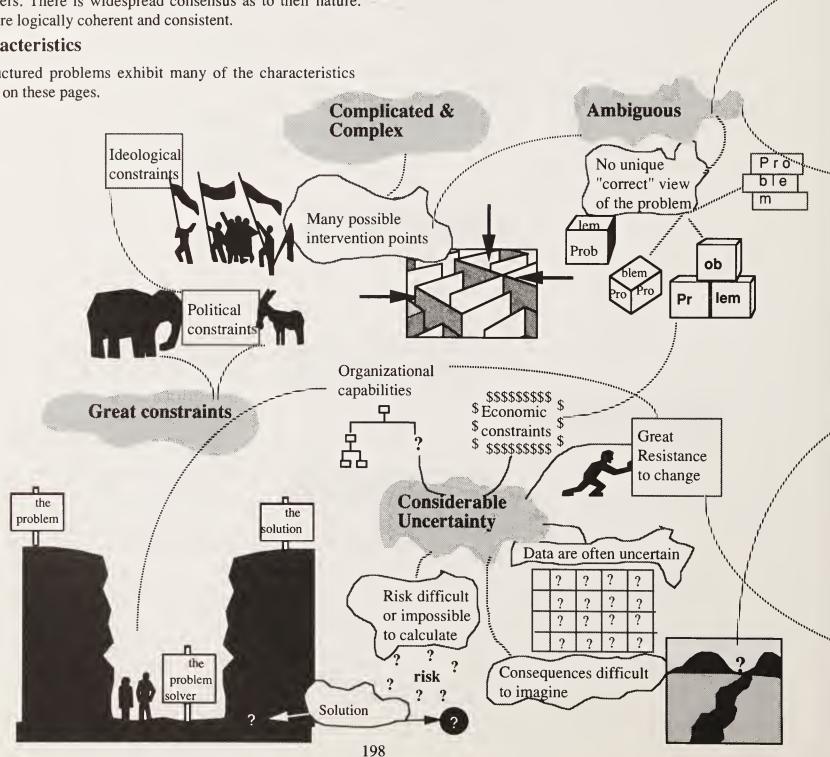
Ill-structured problems exhibit many of the characteristics shown on these pages.

# Example of the Analysis of Part of an **Ill-Structured Problem**



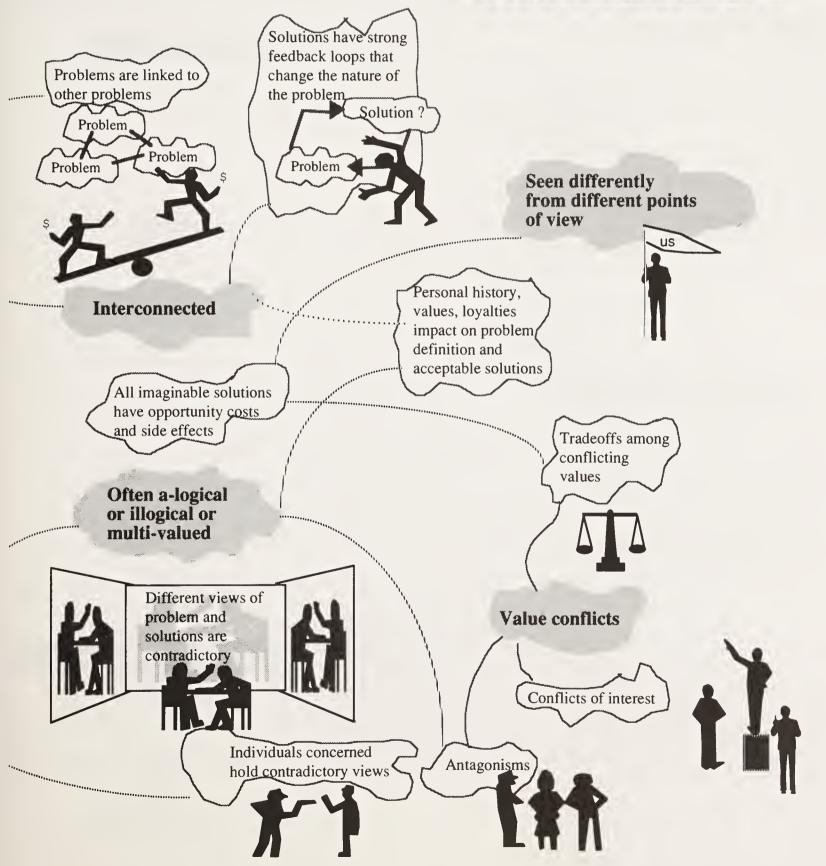
On the next few pages we present part of a case study in the ethics of using nuclear weapons. This is a field that is ill-structured. It meets many of the characteristics noted on this page.





# Commentary: Visual Structure

On this page I tried to illustrate visually how difficult it is to comprehend an ill-structured problem. I did that by making the visual elements very tangled and disorderly. I hope you get the "feel" of what I am trying to convey about ill-structured problems from this visual device. (REH)



# Case Study of a Poorly-Structured Problem

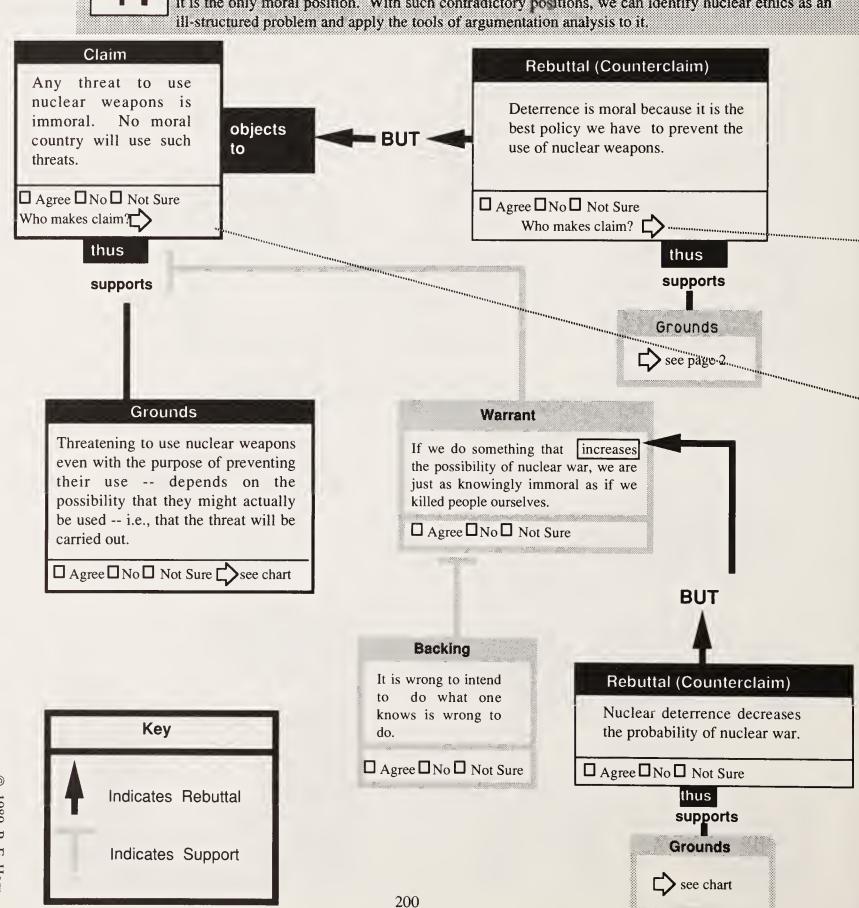
### Introduction

We present on the following pages the basic arguments that were argued in the 1980's over the ethics of the policy of nuclear deterrence to illustrate the application of argumentation analysis to ill-structured problems.

# chart 1

# Deterrence Ass an Immoral Policy

The current debate about nuclear ethics is focused in large part on a re-examination of the policy of deterrence. For some people, threatening to use nuclear weapons is an immoral policy. For others, it is the only moral position. With such contradictory positions, we can identify nuclear ethics as an ill-structured problem and apply the tools of argumentation analysis to it.



#### Definition

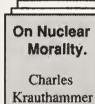
## **Nuclear Deterrence**

1. a condition of the modern age of nuclear powers such that each superpower realizes that, if they started a nuclear war, the other superpower has sufficient invulnerable weapons to retaliate and potentially destroy their military forces, culture and cities. 2. any policy of a nuclear nation that tends to promote or continue the condition of nuclear deterrence. It is a policy in which both superpowers think: "We will not start a nuclear war because the other side threatens to retaliate and destroy us and we think they could and would do that."

### Who Makes This Claim?

"It makes no sense to reject deterrence simply because it may not be infallible; it makes sense to reject it only if it proves more dangerous than the alternatives."

-- Charles Krauthammer



#### Who Makes This Claim?

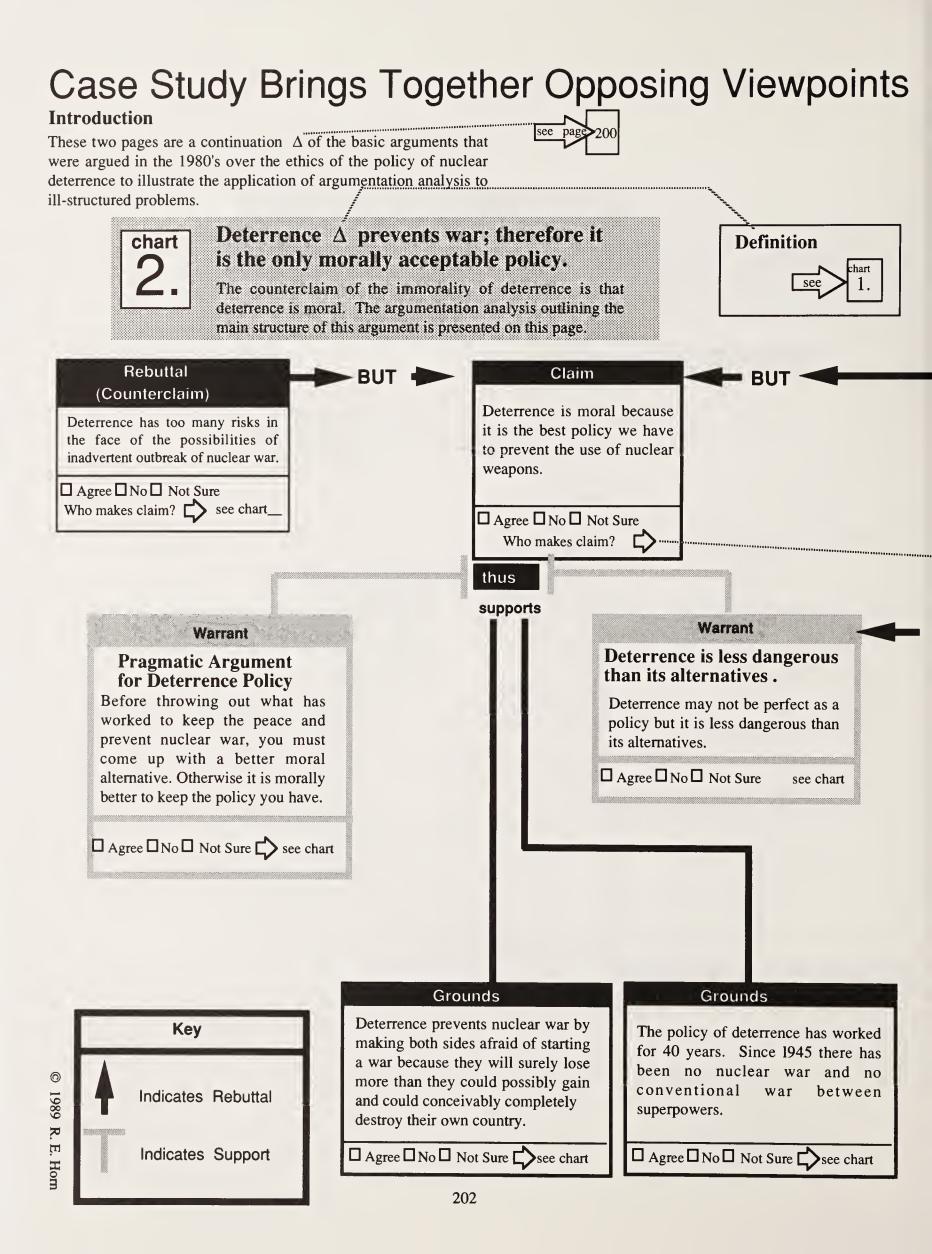
In Defense of
Creation: The
Nuclear Crisis
and a Just Peace

By
The Council of

Bishops of the United Methodist Church

(1986)

The Bishops of the United Methodist Church said in their pastoral letter (1986): "We have said a clear and unconditional 'no' to nuclear war and to any use of nuclear weapons. We have concluded that nuclear deterrence is a position which cannot receive the church's blessing...the ideology of deterrence must not receive the churches' blessing, even as a temporary warrant for holding on to nuclear weapons. The lingering possession of such weapons for a strictly limited time requires a very different justification: an ethic of reciprocity as nuclear-weapon states act together, in agreed stages, to eliminate their nuclear weapons."



# Rebuttal (Counterclaim)

Any threat to use nuclear weapons is immoral. No moral country will use such threats.

☐ Agree ☐ No ☐ Not Sure
Who makes claim? ☐ see chart 1

# BUT Rebuttal (Counterclaim)

Nuclear war risks the future of the human species and risking the future of human species is not worth protecting the values claimed to be protected.

☐ Agree ☐ No ☐ Not Sure
Who makes claim? ☐ see chart

# Who Makes This Claim?

"Nuclear war is such an emotional subject that many people see the weapons themselves as the common enemy of humanity. Nuclear weapons are intrinsically neither moral nor immoral, though they are more prone to immoral use than most weapons. But they can be used to accomplish moral objectives and can do this in ways that are morally acceptable. The most obvious and important way is to use them or their availability to deter others from using nuclear weapons. The second -- of much lower, but still significant priority -- is to use them to help limit the damage (human, social, political, economic, and military) that could occur if deterrence fails. Anything that reduces war-related destruction should not be considered altogether immoral."

Thinking
About the
Unthinkable

By
Herman
Kahn

for other
quotes
chart
1.

# Comparing III-Structured and "Tame" Problems

# Introduction.

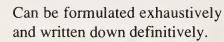
Ill-structured problems can best be seen if we look at them in comparison with "tame" or "well structured" problems, as in the chart below.

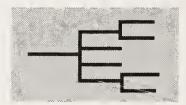
### Characteristics

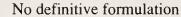
### **Tame Problems**

# **Ill-Structured Problems**

# **Ability to formulate** the problem



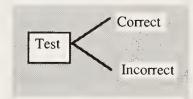




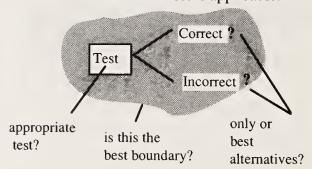


# Ability to devise and conduct definitive tests

Can be tested. Mistakes and errors can be identified.

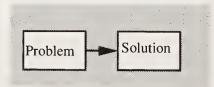


No single criterion to determine correctness. Difficult to determine when a solution is a solution or even whether a test is applicable.



# Relationship between problem and solution

Problems can be formulated separately from solutions.



Solving the problem is synonymous with understanding it in the first place.



Each formulation of an ill-structured problem contains a definition of the solution.

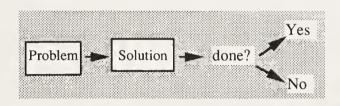
# Characteristics

# **Tame Problems**

# **Ill-Structured Problems**

Ability to determine whether problem has been solved

Have a clear ending point and a determinable solution.



A clear rule or test can be stated to determine completion. No stopping criteria...the problem may be ongoing and continuously changing, so there is no way of determining completion.

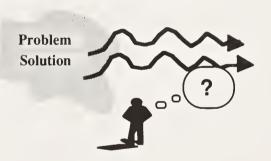


# Tractability

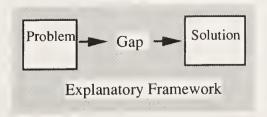
Exhaustive list of operations used to solve problem exists.

Step	Procedure
1	
2	
3	
4	

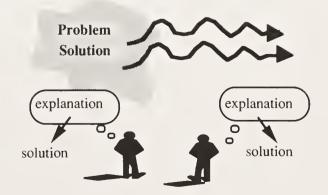
No list of operations exists for solving ill-structured problems.



Relationship between explanation and solution Can be stated as a discrepancy between what is and what could or ought to be, and an explanation exists for every gap.



Many possible explanations and each one "contains" or "implies" a different solution.



# Comparing III-Structured and "Tame" Problems

continued

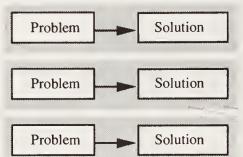
### Characteristics

### **Tame Problems**

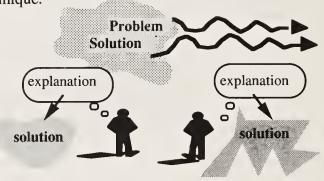
# **Ill-Structured Problems**

Uniqueness or reproducibility of problem

Problems can be abstracted from the real world and similar solutions can be found.

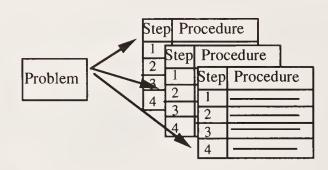


Each problem and each solution is unique.

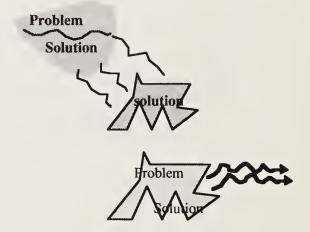


Repeatability of solutions

Attempts to solve can be made repeatedly until one works.

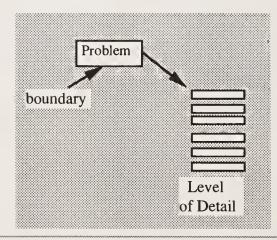


You cannot undo what you have tried, so that each solution is unique and changes the nature of the problem.

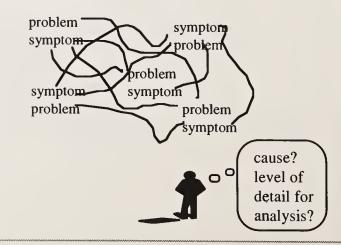


Level of analysis

Identifiable, "natural" form with high degree of certainty...level of detail for solving the problem can be found...and boundaries for the problem are reasonably easy to agree upon.



No identifiable causes...every "symptom" is a problem and vice versa...level of detail and approach are not easy to define...little agreement on setting boundaries of the problem.



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# Conclusions: Argumentation and Hypertext

# **Summary**

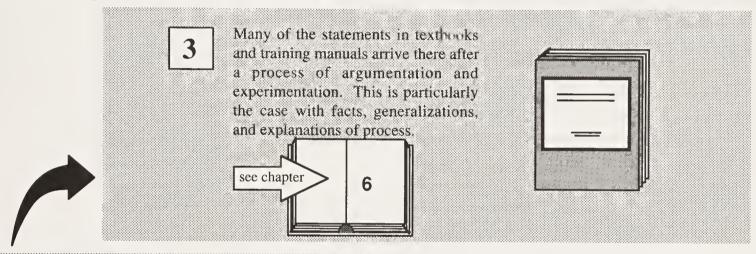
Argumentation is a different kind of discourse from relatively stable subject matter. We have seen in this chapter that it is useful to clarify the components of a disagreement by identifying exactly what the claims, grounds, warrants, etc., are. And it is useful to use a more graphic way of displaying these components.

# **Connection With Other Types of Discourse**

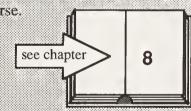
How does argumentation analysis relate to the other major types of discourse we have presented in this book? On this page we show the major connections with other types of discourse discussed in this book.

# Commentary: Usefulness of Argumentation Analysis

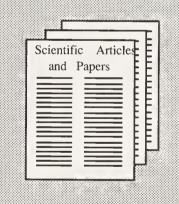
It is quite possible that argumentation analysis, as described in this chapter, will provide a method for slowing down disputes and looking very carefully at the merits of different points of view. Obviously, many disputes can be conducted without it. In other disputes we will be able to use argumentation analysis as a kind of "microscope" to look at the argument quite closely for any flaws or weaknesses. For that, it will become a significant tool. (REH)



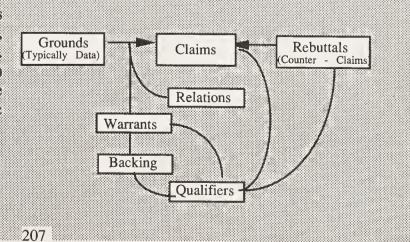
After a scientific experiment has been planned and carried out, it is written up in articles which we describe in the domain of experimental discourse.



These results may provide the grounds for new claims that clarify the argument and may provide clear facts or generalizations that find their way into the documents of relatively stable discourse.



Disputed discourse arises when individuals disagree with either the claims, grounds, warrants, or backing of a given argument. They propose a rebuttal (or counter claim) which may become the subject of more systematic observation or a scientific experiment.



# Chapter 8. Experimental Discourse: Scientific Information

# Overview of This Chapter 210

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# Case Study: Scientific Abstracts

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Simon's Tests Show Chunking Size to be 5 to 7 220
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# Other Potential Benefits of Hypertext in Science Information

Facilitate Identifying Problems at Science Frontiers 228 Linked Comments Will Highlight Deficiencies 230

# **Chapter 8**

# Experimental Discourse: Scientific Information



May Be Able to Point the Way to Advances



The Science Information System



Application to Scientific Reports



May Be Able to Identify Problems In this Chapter
...a Group of
Scientific Abstracts
on Presenting
Information

Application to Scientific Abstracts



Abstract of
Reid and Wright
on Graphic
Communication
Structures



Abstract of Simon's Paper on Chunking

5 ± 1 chunks

Abstract of Miller's Paper on Chunking

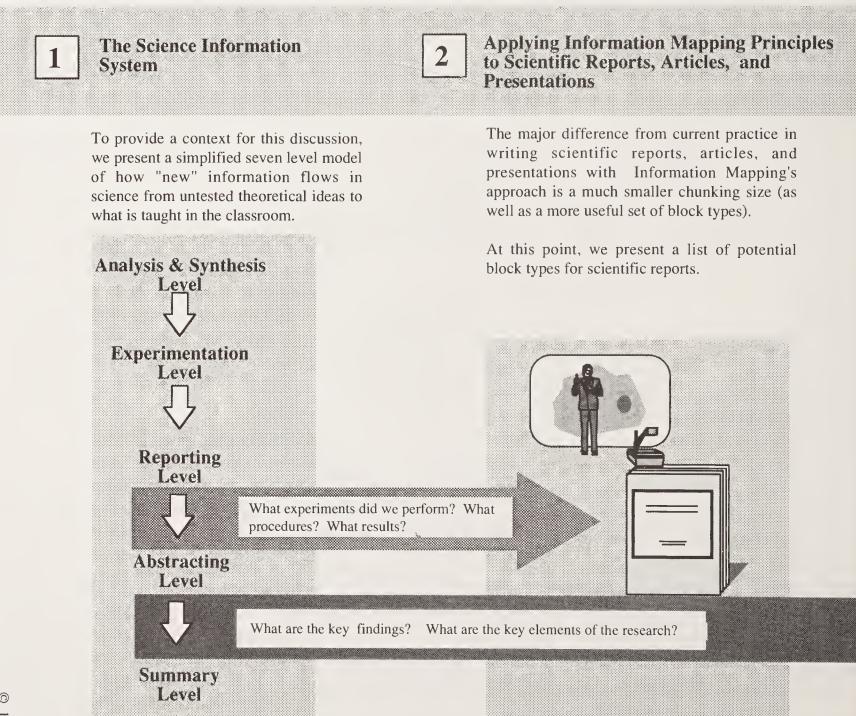
 $7 \pm 2$  chunks

# Overview of This Chapter

### Introduction

Unlike the relatively stable discourse domain (Chapter 6) which has seen literally tens of thousands of applications of Information Mapping's method, our applications to the discourse of experiment is somewhat speculative and theoretical. We propose that the approach of structured hypertext with Information Mapping's method could be used to approach scientific abstracts and other elements of the science

information system. We do this by showing prototype abstracts. It is speculative in that we have only tried this on a pilot basis in our own lab with documents on human factors research and a few other small projects. By extension, we suggest that scientific articles may be written with many of the guidelines and principles of Information Mapping's method, and be accessed through associative hypertext networks.



210

Teaching Level

# Definition: Discourse Domain $\Delta$ of Experimental Knowledge

The domain of experimental knowledge discourse consists of descriptions of scientific experiments and the discussion of the results of these experiments in abstracts, state of the art reviews and theoretical papers.



# 3

# Applying Information Mapping Principles to Abstracts of Scientific Papers



# Futuristic Possibilities Suggested by Hypertext and Information Mapping

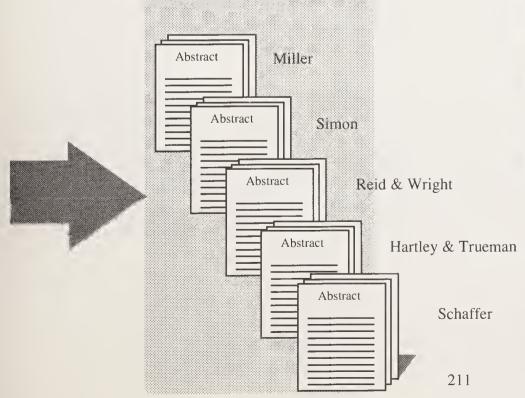
Writing informative abstracts about scientific abstracts is quite similar to the process for scientific papers.

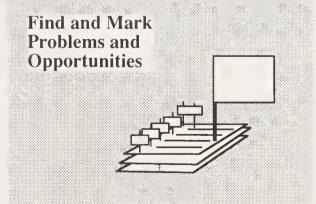
We first present an overview of the kinds of blocks that might be expected in such abstracts.

And then we present five examples of such abstracts on psychological research related to the subject of this book.

Hypertext and Information Mapping may help us explore the frontiers of science and identify the most productive problems and flag them in more visible ways.

We present an outline of one way of looking for productive problems in science and then consider how that might look in a hypertext system.





# The Science Information System

# Introduction

To provide a context for this chapter, we will review on these pages the general structure of the international scientific information system. It is substantially similar for most of the scientific disciplines and subspecialties.

## The Levels of Scientific Endeavor

Path of "New" Information

# Analysis and Synthesis Level

At this level of work the scientist is asking questions, formulating new ideas for research, and putting together results from other workers to form new theories.



**Experimentation Level** 





At this level of work the scientist carries out the experimental procedures formulated at the previous stage, preparing notes, collecting and processing data.



3

At this level of the science process, the scientist writes up the results of experiments and presents the data and conclusions in papers and reports.



**Abstracting Level** 





At the abstracting level of the science information process, professional writers prepare abstracts and summaries of the reporting level documents.

Summary Level



This is the level at which books and articles summarizing advances in the field are written.



Teaching Level





At this level the textbooks and other teaching materials are developed.

# Documents that are Used at Each Level of Science



# **Proposals**

- Identify Problem
- Suggest Experiment(s)
- Request Funding



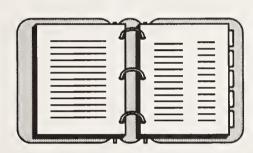
# **Theoretical** Article

- · Reinterpret Data
- · Critique Theory
- · Analyze Problems

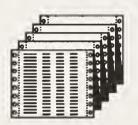


# Speculative Article

- Identify Problems
- Suggest Ways of Approach
- Present New Theory



- · Lab Notes
- Documentation of Experiments
- Data

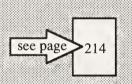




- Conference Papers and **Proceedings**
- Journal Articles
- Reports
- Summarize Experiments
- Present Data
- Offer Conclusions



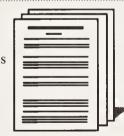
For examples of the Information Mapping hypertext approach applied to scientific reports.





### **Abstracts**

Summarize articles and papers



For examples of the Information Mapping hypertext approach applied to scientific abstracts





### Advances in The Field

In a limited area

- · What do we know?
- What hase been done?
- What remains unexplained?
- · What might be done?



# Science News



Announce most significant results

# Textbooks and Handbooks

Integrate what is known in didactic or handbook format

This is the domain of relatively stable subject matter.



# Application: Scientific Reports and Articles

# Introduction

If you walk into the offices of most research scientists, you see large piles of scientific papers. When I ask the scientist about the contents of the stack of reports, I usually get the reply that each pile represents what they have to read before going on to the next experiment or writing the next proposal. These piles are not small. They often contain 50 or 100 papers. How many papers can a scientist read in a week? Not many if they are doing other things, writing, doing experiments, and teaching. There would be a great advantage to a million scientists and engineers if we could improve the scannability of basic scientific reports. If scientists could quickly determine which of the 50 or 100 reports contained information that they needed to read carefully, they could do their jobs better. The principles of Information Mapping's approach are specifically aimed at improving such communication situations. would that work?

### What is the situation now?

When we look at contemporary primary scientific reports today, we typically see five main divisions: background, method, data, conclusions, and discussion. Compared to the amount of information in the report, this is not enough chunks. There are typically too few labels to provide rapid scanning.

# A preliminary analysis

On these pages, we present our preliminary analysis of reports that contain experimental data. We suggest a group of information blocks that would provide the working scientist with better guidance for rapidly scanning scientific reports. When we applied the chunking principle, we divided the information in each report into much more fine-grained pieces. The labels focus on a content-independent set of categories that working scientists are interested in.

#### Status of this work

We should point out that, unlike the results we presented in Chapter 3 for relatively stable subject matter, this information block analysis is preliminary. We have not extensively tested it either deeply in one field or broadly across several fields of science and technology. We believe that many of the categories would hold up well in such an evaluation, but there are likely to be additions to the set of information blocks from such a test.

# **Background Information Leading Up to the Research**

- Argument (leading up to hypothesis development, background)
  - Related Research
  - Theoretical Propositions
- Experimental Evidence
- Implications (for this project)
- Bibliographic Citations
- Definitions (of novel key terms)
- Definitions of Abbreviations & Notation
- Examples (of novel key terms)
- Prerequisite Technical Terms
   (not defined but used in this report)
- Main Questions
- Theoretical Model
- Assumptions
- Formal Hypothesis
  - What is New About Hypothesis?
  - Parameters of Theoretical Model to be Varied
  - Independent Variable(s)
  - Dependent Variable(s)
- Controls
  - Conditions of Testing
  - Subjects
  - Selection Procedures

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# Preliminary Analysis of Blocks Needed for Reporting Experimental Data

# **Procedure for Conducting the Experiment**

- Site
- Year
- Experimental Setup
- Equipment or Apparatus
  - New Apparatus
  - Unusual Aspects of Apparatus
- Experimental Design
- Procedure (Methods of Data Collection)
  - Measures Used
  - New Techniques
  - Unusual or Significant Aspects of Procedure
- Subjects
  - Age
  - Sex
  - Race
  - Income
  - etc.

# Outcomes of Experimentation

- Data Collected (results)
- Data Reduction(s)
  - Sample Size
- Mathematics Used for Data Reduction
- · Computer Program Used
- Main Conclusions
- Secondary Conclusions
  - Unexpected Findings
  - Intuitive Grasps of the Data or Process
- Significant Negative Results
- Implications
  - Important (to whom?)
  - Utility (for what?)
- Limitations and Shortcomings
  - Limits of Generalization of the Study
  - Technical Flaws Discovered in Doing the Experiment
  - Possible Errors
  - Critical Comments
- Theoretical Implications
- Research Which Needs to be Done as a Result of This Experiment

# Bibliographic Information

- Title
- Author(s)
- Affiliation and Location of Author
  - Address (complete, zip)
- Phone
- Journal
- Citation
- · Presentation at Meeting
- Contract Number(s) and Acknowledgement of Financial Support
- Acknowledgements of Assistance
- Document Identification Numbers
- Suggested Indexing Terms

# Applying Information Block Analysis to Abstracts

### Introduction

On the previous page we provided the results of a preliminary examination of scientific reports. Here we examine, in similar fashion, the scientific abstract. We ask, what types of blocks are essential to restructuring the scientific abstract? If standard block types can be developed for different types of scientific abstracts, the abstracter will be able to provide information that can be easily scanned and summarized by investigators who use the abstracts. Our research in this area is preliminary, but suggestive of how we might proceed.

# Standard Information Blocks for Scientific Abstracts

On these pages we present a list of the information blocks that appear to be important for all scientific abstracts presenting experimental data. We would encourage the abstracter to use them unless there are overriding reasons for not doing so. To be regarded as fully following the principles of Information Mapping's method, we would have to develop and test specific standards, guidelines, and rules for construction for each of the twenty-five or thirty blocks that abstracts might contain.

# **Examples**

On the following pages we present examples of several abstracts developed with this approach.

# About the experiment

- Purpose
- Method
- Results (Findings)
- Conclusions

These blocks also appear to be important in describing the experiment in longer abstracts

- Implications
- Data (i.e., a simplified data table, chart or graph of the data collected)
- Limits of Study
- Instrumentation Modification
- New Techniques or Equipment
- Controls
- Other Observations
- Background (theoretical or other setting for experiment)
- Caution
- Consequences
  - Benefits
  - Safety
  - Cost
  - Convenience

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# **Information Blocks for Abstracts**

- Risk
- Status
- Criteria
- Recommendations
- Installation Requirements
- Environmental Factors
- Advantages/Disadvantages
- Trade-offs
- · Feasibility
- Promising Lines of Research

# For Specific Specialties

Specific scientific specialties would require blocks for important information items that always or frequently appear. For example, in psychology or education the following would be useful:

- Subjects (with additional sub-blocks such as number and characteristics)
- Time Span
- Task
- Treatment of Groups

# **Bibliographic Information**

- Author
  - Affiliations
- Address
- Title of Publication
- Citation (include citation in the convention of the field)

# **About the Abstract**

- Abstracter
- Data

# **Next Level of Detail**

Examples of abstracts written using this approach

# Miller: Short Term Memory Limits and Chunking

### **Problem**

What are the limitations on the amount of information that we can receive, process, and remember?

# **Background**

### **Psychology and Information Theory**

Information theory can provide a quantitative approach to questions raised in the psychology of communication. What psychology calls experiments in absolute judgment, information theory calls experiments on the capacity of people to transmit information. In a communication system, the term "amount of information" is used to express what psychology would call the "variance" in either input (stimuli) or output (response). "Amount of transmitted information" is the term used for the relationship between input and output.

#### **Information Measurement**

In experiments on absolute judgment, the capacity to transmit information, the experimental problem is to increase the amount of input information and to measure the amount of transmitted information. Input can be increased in rate or in amount. An increase in the amount of information is an increase in the number of alternative stimuli. The observer is considered a communication channel, and has a "channel capacity" -- the upper limit on the extent to which the observer can match response to stimuli. That is, there is a limit to the capacity to accurately transmit received information. As information input is increased, the observer's transmitted information will at first increase, then level off at some asymptotic value as errors in transmission increase.

#### Bits

To test accuracy of transmission, the observer is given a discrimination task; a judgment must be made between alternatives. To describe this judgment quantitatively: The amount of information needed to make a decision between two equally likely alternatives is one bit. For instance, to decide if a man is less than 6 feet tall or more than 6 feet tall, if we know that the chances are 50/50, requires one bit of information.

2 alternatives require 1 bit of information

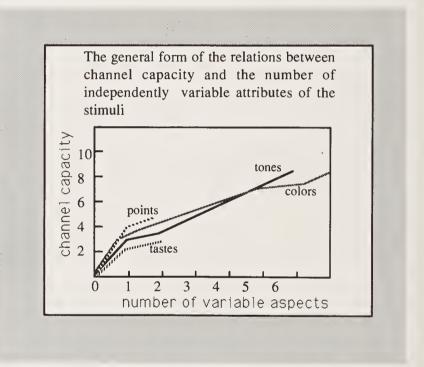
4 " 2 bits 8 3 16 4 32 5

Each doubling of alternatives requires one additional bit of information.

### Research

In experiments of absolute judgment using unidimensional stimuli -- pitch or loudness of auditory tones, saltiness, position of a pointer on a line -- channel capacities had a mean of about 2.6 bits, or about 6.5 alternative categories. Channel capacity increases when dimensions are added. In experiments for two-dimensional stimuli -- dots in a square, saltiness and sweetness, loudness and pitch -- capacity was about 3 to 5 bits. For multidimensional stimuli, capacity varies; capacity for colors that vary in size, hue, and brightness was around 4 bits; for 6 different acoustical variables, capacity was about 7 bits.

While adding variables increases total capacity, it decreases the capacity for any particular variable. In other words, we can make relatively crude judgments of several things simultaneously.



### **Analysis**

The number seven recurs in various experiments. The "span of absolute judgment" (limit to accuracy in identifying the magnitude of a unidimensional stimulus variable) is about 7 alternatives. The span of immediate memory is about 7 items in length. The span of attention encompasses about 6 items. While it is easy to postulate that a single process underlies these three spans, that is not the case. There appears to be a difference between the process of absolute judgment and the process of immediate memory. Absolute judgment is limited by amount of information, or bits. Immediate memory is limited by number of items, or chunks. A chunk is a coding unit which groups bits. The span of immediate memory seems to be almost independent of the number of bits per chunk, though chunks themselves are limited to about 7.

# Importance of Miller's Paper

Miller's paper is a classic and changed the way of studying short term memory.

 $7 \pm 2$  chunks

### **New Definition: Chunks**

Chunks are familiar units -- a word is a chunking of phonemes. In Morse code, dit and dah can be separate chunks for the beginner, but they are only part of larger chunks -- letters, words, phrases -- for the experienced operator. In communications theory such ordering of information is called recoding. Input is recoded into another code that contains fewer chunks, with more bits per chunk.

### **Conclusions**

The span of absolute judgment and the span of immediate memory impose severe limitations on the amount of information that we are able to receive, process, and remember. By organizing the stimulus input simultaneously into several dimensions and successively into a sequence of chunks, we manage to break (or at least stretch) this information bottleneck.

The process of recoding is a very important one in human psychology and deserves much more explicit attention than it has received. Information concepts have already proved valuable in the study of discrimination and of language; they promise a great deal in the study of learning and memory. It has even been proposed that they can be useful in the study of concept formation. There may be something deep and profound behind the "magical number seven," or there may only be a "Pythagorean coincidence."

#### Author

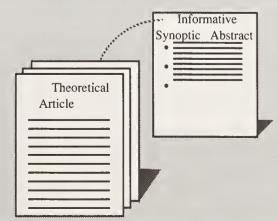
George A. Miller

# Citation

"The Magical Number Seven, Plus or Minus Two: Some Limits on Our Capacity for Processing Information" *Psychological Review*, Vol. 63, No. 2, March 1956, pp. 81-89

# Comment: Type of Abstract

This abstract is an example of an informative synoptic abstract of a paper we would classify as a theoretical paper. The abstract was developed using Information Mapping's approach



# © 1989 R. E. Hom

# Simon's Tests Show Chunking Size to be 5 to 7

### **Problem**

How can the parameters of the human information processing system be determined?

# **Background**

Shift in Experimental Approach to Memory: examination of problem-solving processes is part of the attempt to understand complex cognitive behaviors. Short term memory and the transfer of information to long term memory (fixation) is crucial to problem solving. To examine memory, experimental psychology is taking a new view of experiments. Traditionally, an experiment tests a hypothesis by focusing on the relation of a dependent variable to independent variables manipulated over a set of experimental Such an experiment produces one bit of conditions. information for instance, that the ease of learning nonsense syllables is related to their meaningfulness. It does not give the strength of the relation -- the parameters that tell whether running up the scale of meaningfulness from 0 to 100 reduces learning times by 5%, 50%, or 100%.

Now experiments are shifting from hypothesis testing to parameter estimating.

# **Analysis**

#### The Chunk

Studies cited by George A. Miller in 1956 pertaining to short term memory were mostly of the parameter estimating type. He postulated the "chunk" as the unit held by short term memory, and found that the capacity of short term memory, measured in chunks, appears constant. The capacity is also apparently independent of the content of the chunks -- whether words, digits, colors, poetry, or prose. However, unless chunk size can be measured independently of memory span, the assertion of a fixed chunk span loses all empirical content. Instead, there is a definition: a chunk of any material is what short term memory will hold five of.

### **Determining the Size of the Chunk:**

The chunk is then not a directly observable quantity. However, if the hypothesis of the unobservable chunk is combined with a hypothesis of an observable quantity, such as learning time, empirical evidence for the chunk can be derived.

1st hypothesis: The span of immediate recall is a constant number of chunks.

2nd hypothesis: Learning time is proportional to the number of chunks to be assembled.

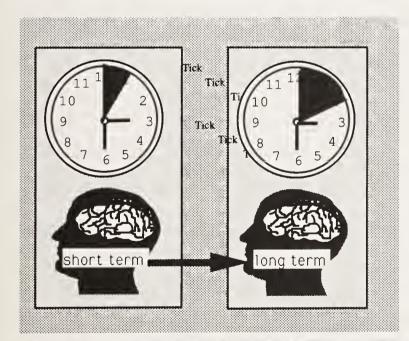
For instance, take the short term memory span for a particular test situation, e.g., for nonsense syllables, and compare it with the memory span for another test situation, e.g., simple words. Using Brener's data, the ratio of word span to syllable span is 2.2. This ratio can then be compared to learning-time ratios for the same materials. It is commonly observed that there is a 2.5 to 1 advantage in learning simple words over nonsense syllables, for fixation of information in long term memory. The near agreement of these ratios lends support to the hypothesis that there is a chunk of constant size underlying the process of short term memory and the process of fixation of information in long term memory. Not all experiments show such agreement, however; e.g., the comparison of nonsense syllables with the digits.

# **Quick Summary**

Simon's work essentially confirms Miller's hypothesis. The exact number of chunks is less important than that we know that the size of short term memory is approximately 5.

5 ± 1 chunks

# 5 to 10 seconds per chunk to fix in long term memory.



# **Implications**

The chunking hypothesis has implications for the increase in digit memory span with age (possibly due to shortening of encoded strings by use of learned chunks). The chunking hypothesis has been used to explain the ability of chess grand masters to reproduce the pattern of pieces on a chessboard after a brief exposure. This may not be an extraordinary perceptual ability, but a "vocabulary" of chunks similar in size to an educated adult's vocabulary in his native language. The chunking hypothesis can be related to the strategy of using paradigms estimated for simple tasks to predict performance on complex tasks.

# **Conclusions**

To summarize, the estimates of relative chunk size for nonsense syllables, words, and prose obtained from immediate recall experiments agree very well with the estimates obtained from rote learning (long term memory) experiments. There is serious disagreement, however, between the two estimates of digit chunk size; data for estimating chunk size for colors and geometric figures are apparently not available from the rote learning paradigm. The psychological reality of the chunk has been fairly well demonstrated, and the chunk capacity of short term memory has been shown to be in the range of five to seven. Fixation of information in long term memory has been shown to take about five or ten seconds per chunk. These two basic constants organize, systematize, and explain a wide range of findings about both simple tasks and more complex cognitive performances that have been reported in the psychological literature over the past 50 years or more.

#### Author

H. A. Simon

### Citation

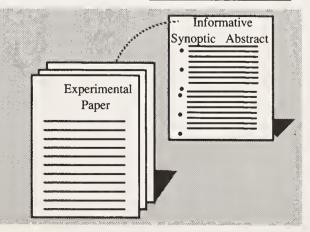
"How Big is a Chunk?" in Models of Thought, New Haven: Yale University Press, 1979 pp. 50-61

### Biographical Note

Herbert Simon won the Nobel Prize in economics for his studies in decision making.

# Comment: Type of Abstract

This abstract is an example of an informative synoptic abstract of a paper we would classify as an experimental paper. The abstract was developed using the Information Mapping approach.



# Hartley and Trueman: Headings Aid Retrieval

# Problem

How does presence or absence of text headings affect recall, search, and retrieval?

#### **Definitions**

Recall -- amount of information recalled.

Search -- time taken to find information in an unfamiliar text. Retrieval -- time taken to retrieve information from familiar text.

#### **Material Used**

Text was adapted from the Sunday Observer Magazine, approximately 1,000 words. Topic was television viewing habits in the United Kingdom. Text was a report on a questionnaire, and contained a large number of facts and figures. Text was typed with one and a half spacing on about 3 1/2 pages. There were 2 versions: one with headings and one without. Both versions had 12 paragraphs. Text with headings had either marginal or in-text headings approximately every 2 paragraphs. Headings were either questions or statements. Flesch reading ease score of text: 55, regarded as "fairly difficult" or suitable for 15- to 17-year olds.

#### **Theoretical Model**

"... work... conducted from an a-theoretical position."

# Task

To read text and answer questions about it on a short-answer test with 12 items. Task was structured toward either recall, search, or retrieval.

#### **Evaluative Criteria**

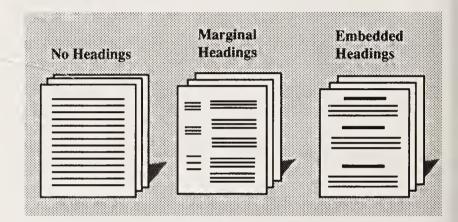
Test questions required specific answers: "What percentage of viewers were dissatisfied with BBC 1 programs?"

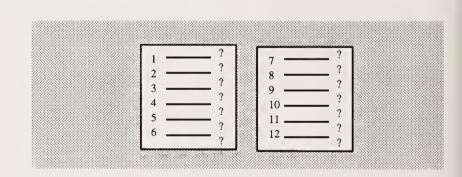
# **Method of Presenting Task**

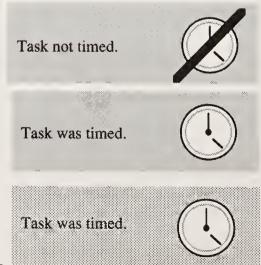
**Recall studies:** Participants read through material carefully once, and then answered test questions without referring back to the text.

**Search studies:** Participants first did a practice task as a group and then did the main task individually. Task in both cases was to find and circle in the text the answer to each of the test questions.

**Retrieval studies:** A practice task preceded the main task. Both times, participants *read the material first*, found and circled the answers to each of the test questions in the text.







# **Subjects**

1,270 fourth-year British comprehensive school students, 14 and 15 years old, male and female.

Experiments took place in classes, usually "organized by the school into different ability groups." No remedial students took part. Participants were allocated randomly, but approximately equally by sex, to each condition of the experiment.

### Results

Headings aided recall, search and retrieval.

**Headings or not:** The average participant who read material with headings "performed better than 66 percent of the participants in the no-headings groups."

General or specific effect of headings: Could not be determined for search and retrieval. For recall tasks, effects were general.

**Position of headings:** Whether marginal or embedded had no significant effect.

**Kind of heading: questions or statements.** Could be directly compared in only 1/3 of the experiments. No significant effect.

# **Other Findings**

**Ability:** "... a suggestion that different tasks might have produced different results with the low-ability participants." Data inconclusive.

#### Conclusions

"Headings thus proved effective for aiding recall, search and retrieval. This was the case whether or not headings were embedded in the text or positioned in the margin, and whether or not headings were written in the form of statements or in the form of questions."

#### Authors

J. Hartley and M. Trueman, Department of Psychology, University of Keele

### Citation

"The Effects of Headings in Text on Recall, Search and Retrieval," *British Journal of Educational Psychology*, 1983, 53, pp 205-214,

#### **Comment**

In later studies, (Hartley 1989, personal communcation) the results with low-ability participants was *not* confirmed. (REH)

# Schaffer: Information Mapping's Methodology

#### **Problem**

What is the value of a "structured modular writing technique (Information Mapping)" in the utilization of instruction?

# **Background: Information Mapping**

"Information Mapping (IM) is a structured modular writing technique." Informational needs of users, content specification, and guidelines for writing and formatting are essential components of the method.

# Purpose

To determine the "potential benefit" from the revision of an instruction by trained professionals utilizing IM.

# **Subjects**

Ten subjects: 7 female, 3 male

Age: Average 38.6

Job Type: 5 clerical, 4 management Average Length of Employment: 10.2 years

Knowledge of Tasks: Subjects were screened to prevent inclusion of individuals familiar with the specific time

reporting instruction tested on IM.

# **Materials Used**

"The selection was based upon the high quality of the existing document, its technical complexity, and the size of the user population. The current version has few errors in content and an exceptionally clear writing style. Also, the widespread use of the instruction multiplies the importance of the human performance characteristics of the document."

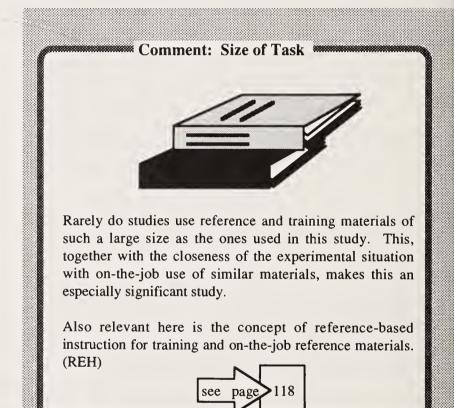
**Information Mapping Version** "185 page revised version" developed by Information Mapping, Inc.

### **Tasks**

"The tasks were generated by randomly selecting time reporting deviation codes from a pool of codes that are not generally known. The selected codes were then inserted at random into one of two formats. One question format involved the determination of a code's meaning using a multiple choice presentation. The other question format involved the determination of the appropriate code for a given situation. After each item a space was provided for the subject to record the time. In this way, two equivalent sets of tasks were developed, each containing three multiple choice items followed by three code determination items."

# Other Tasks

A pre- and post-semantic differential evaluation form to assess perception of task format and feelings about the material.



# Method of Presenting Task

Group testing: Subjects were asked to evaluate two different versions of the materials.

1st phase: "Equal numbers of the two versions of the instruction were then distributed in a random fashion."

2nd phase: First semantic differential.

3rd phase: "A second trial was then conducted following the above procedure with each subject evaluating the other version of the instruction and performing the second set of tasks."

# **Analysis**

Time and error data compiled. Semantic differential scaled on 1-7 scale.

#### Results

Time: "The instruction version had no significant effect on the time required to complete the tasks."

Errors: "Subjects made 54.5% fewer errors in the tasks when using the Information Mapping version of the instruction."

**Subjectivity rating:** The Information Mapping version was reported to be more 'modern,' 'clear,' 'not frustrating,' 'friendly,' and 'good.'

"Of the 25 items on the final evaluation instrument, 12 revealed significant differences between the versions of the instruction (P<.05)."

"The Information Mapping version was described as . . .

- text rambles less
- more broken into logical parts
- table of contents easier to use
- type font less 'too small'
- more 'trustworthy' and 'friendly'
- made subject feel more 'satisfied,' 'confident,' and 'in control'
- · more 'easy to use'
- more 'easy to learn from'
- more of a 'good quick reference."

#### **Conclusions**

"Although the current version is generally considered by management to be in 'good shape' the Information Mapping version was significantly superior. Although the scope of the study is limited the importance of writing quality is clearly demonstrated."

#### Author

Eric M. Schaffer

#### Citation

"The Potential Benefits of the Information Mapping Technique" NSPI Journal, February 1982, p. 34 - 38.

# Reid and Wright: Superiority of Visual Structuring

# Introduction

To what degree can we make an abstract visual? And will addition of visual material aid in the rapid comprehension of the abstract.? We present an experiment here for readers to judge.

# **Problem**

How do alternative ways of presenting technical information affect reader ability to determine the outcome of complex contingencies?

# **Materials Used**

Examples

The same basic instructional information was presented in four formats:

- bureaucratic prose
- algorithm (flow chart)
- list of short sentences
- row and column table.

"Fictitious material was invented so that subjects had no option but to read the written information to solve each problem; the problems could not be solved from any previous knowledge."

### Prose

When time is limited, travel by Rocket, unless cost is also limited in which case go by Space Ship. When only cost is limited an Astrobus should be used for journeys of less than 10 orbs, and a Satellite for longer journeys. Cosmocars are recommended, when there are no constraints on time or cost, unless the distance to be travelled exceeds 10 orbs. For journeys longer than 10 orbs, when time and cost are not important, journeys should be made by Super Star.

# **Short Sentences**

Where only time is limited
travel by Rocket.

Where only cost is limited
travel by Satellite if journey
more than 10 orbs.

Travel by astrobus if journey
less than 20 orbs.

Where both time and cost are
limited, travel by Space Ship
Where time and cost are not limited
travel by Superstar if journey
more than 10 orbs.

Travel by Cosmocar if journey
less than 10 orbs.

**Task** 



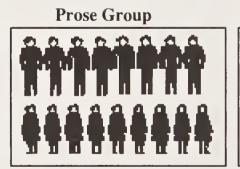


# **Typical Problem**

Determine the appropriate mode of travel, given information on the traveler's available time, affordable cost, and the journey's distance.

# **Subjects**

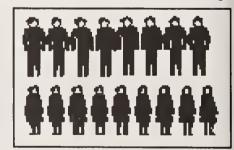
68 adults, 17 in each of the 4 experimental groups. 32 were male, 36 female.



# **Short Sentences Group**



# Algorithm (Flow Chart) Group



#### Data

#### **Errors**

	Type of Problem	Prose	Algorithm	Short Sentences	Table
© 1989	Straightforward	34.4	18.1	19.1	14.7
R. E. Hor	Difficult	41.7	26.0	41.7	35.8

# Conclusions

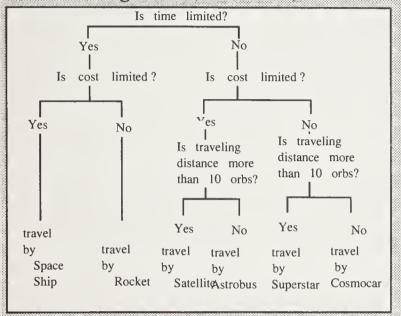
More Errors with Prose on Straightforward Problems



# Commentary: Conclusions about graphic communication

Does such evidence hold across different kinds of visual communication devices? Yes. (See Smith and Mosier, 1986, for a summary of many of the research findings.) (REH)

# Algorithm (Flow Chart)



### Table

Tuble		
	If journey less than 10 orbs	If journey more than 10 orbs
Where only time is limited	travel by Rocket	travel by Rocket
Where only cost is limited	travel by Astrobus	travel by Satellite
Where time and cost are not limited	travel by Cosmocar	travel by Super Star
Where both time and cost are limite	d travel by Space Ship	travel by Space Ship

# **Method of Presenting Task**

"An independent group design was used, each subject working with only one of the information formats. Subjects were tested individually." For each of the three sections of the experiment, problems were given at two levels of difficulty. Simple problems gave information on time, cost, and distance directly; difficult problems gave the information implicitly.

# Judgment Criteria

Success of subjects was judged according to the accuracy of their problem-solving, since "Clearly the most important datum is error rate. If information cannot be used accurately there is little value in it being used speedily."

#### Table Group



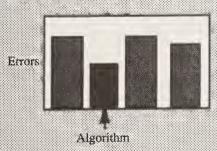
#### Author

Reid, F., and Wright, P.

#### Citation

"Written Information: Some Alternatives to Prose for Expressing the Outcomes of Complex Contingencies," *Journal of Applied Psychology*, 1973, Vol. 57, No. 2, 160-166

# Fewer Errors with Algorithms on Difficult Problems



#### Note

This summary covers one of two experiments reported in this paper.

# Commentary: Conclusions about Abstracts

In this section, we have presented five scientific abstracts. They demonstrate how Information Mapping's method can be used to improve the scannability and ease of use of this kind of document. (REH)

# Facilitate Identifying Problems at Science Frontiers

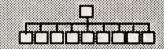
# Introduction

Science advances by identifying "productive problems" on which experimental or theoretical work can be accomplished. Scientists ask: What are the big problems now? What are the "tractable" problems on which we can work? What are the frontiers that appear a little beyond our capabilities now? An important property of a fully useful scientific hypertext would be the ability to describe the frontiers of science.

### **Problem of Problems**

Root-Bernstein (1982) describes the following nine types of problems as ones which characterize opportunities for advances in science.

# Nine Types of Potentially Fruitful Problems



# (1) problems of definition

How shall we classify the phenomena?

# (2) problems of theory

How well does a given theory explain the data?

# (3) problems of data

Do we have sufficient data in sufficient quality to verify the hypothesis?

# (4) problems of methodology or technique

How adequate are the tools and techniques of data collection?

# (5) problems of criteria

How adequate is the "interpretation, meaning or validity" of items 1 through 4 of this list?

# (6) problems of integration

How can we integrate two or more theories or collections of data?

# (7) problems of extension

How can we borrow ideas, data, techniques or tools from other branches of science for this problem?

# (8) problems of comparison

How comparable are two or more definitions, theories, or data collection techniques?

# (9) artifactual problems

Are the tools and methods used in an experiment appropriate to the question being asked?

# **Hypertext Application**

Structured hypertext may help in providing the facilities for individuals and groups to analyze and communicate the frontiers of particular scientific problems through webs of text and graphics such as the logical trees linked to abstracts as shown in this chapter.

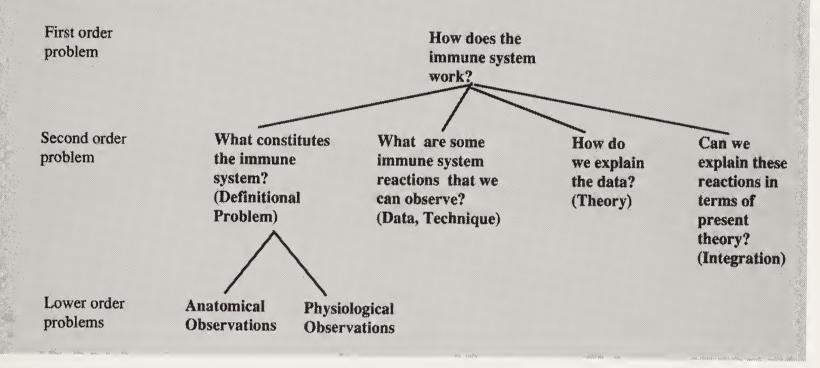
# **Example of Annotations of Frontiers**

What would a survey of the frontiers of science look like?

# Logical Tree Technique for Visualizing Problem Linkages at Scientific Frontiers

Root-Bernstein is interested in how to pick "big problems" to work on, i.e., those which have major implications or which include several problems at once. He suggests that scientists build "logical trees" of problems (rather than solutions) that will better give them a picture of the strategic selection of problems.

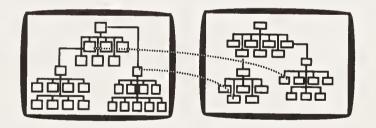
# Example of a Logical Tree (Immune System)



# Get the Right Tree

Scientific "problems may only be solved when the techniques, data, theories, or concepts exist for solving them," says Root-Bernstein. "The trick of problem solving, then, becomes the ability to propose a tree of logically connected (i.e., 'nested') problems so constructed that one or more branches or twigs connect with the known. The solution of one or more subproblems may then provide the basis for the solution of the problem next in the 'order.' In a very well-connected 'logical problem tree,' the solution of a single minor problem may create a 'domino effect' or 'chain reaction' leading to the solution of an entire problem area."

### **Graft Trees**



"Logic is not sufficient to the resolution of problems... To resolve one problem requires knowledge that raises another problem that requires knowledge that raises another problem...In such instances, infinitely regressing 'problem trees' will only be useful if the 'tree' may be grafted at some point onto another 'tree' that connects to the known. One way of making such grafts is by analogy: 'This problem, about which we know nothing, is like that problem which can be solved; perhaps, therefore, the solution to that problem provides an analogy by which this problem may be resolved."

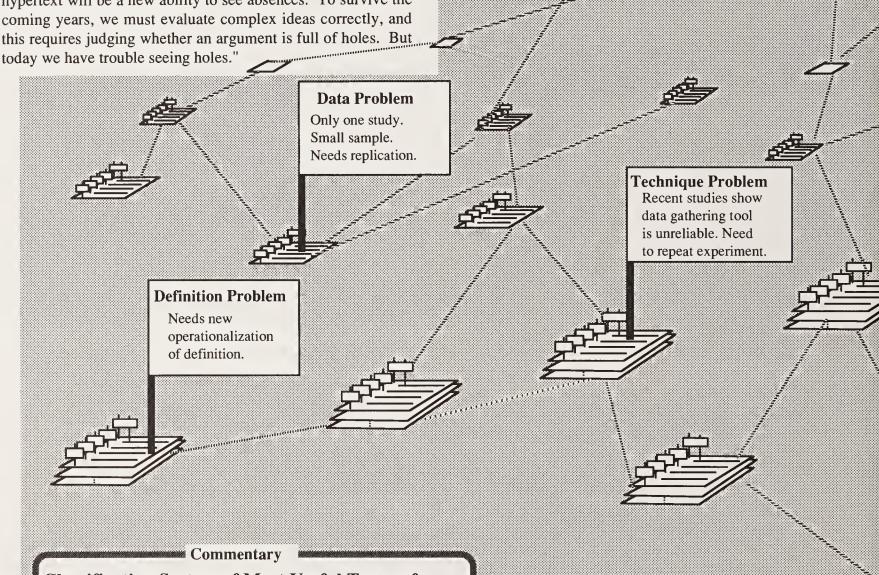
# Linked Comments Will Highlight Deficiencies

# Introduction

Scientists advance knowledge by noticing the deficiencies, errors, omissions in particular theories, data, technique, interpretations. One of the most powerful capabilities suggested for hypertext facilities will be the ability for analysts to add comments to other workers' presentations. On these pages we present a schematic which shows a portion of a subfield of science with annotations attached to the Information Mapped hypertext.

# **Ability to See Holes in Arguments**

"Perhaps the most important (yet least vivid) benefit of hypertext will be a new ability to see absences. To survive the coming years, we must evaluate complex ideas correctly, and this requires judging whether an argument is full of holes. But

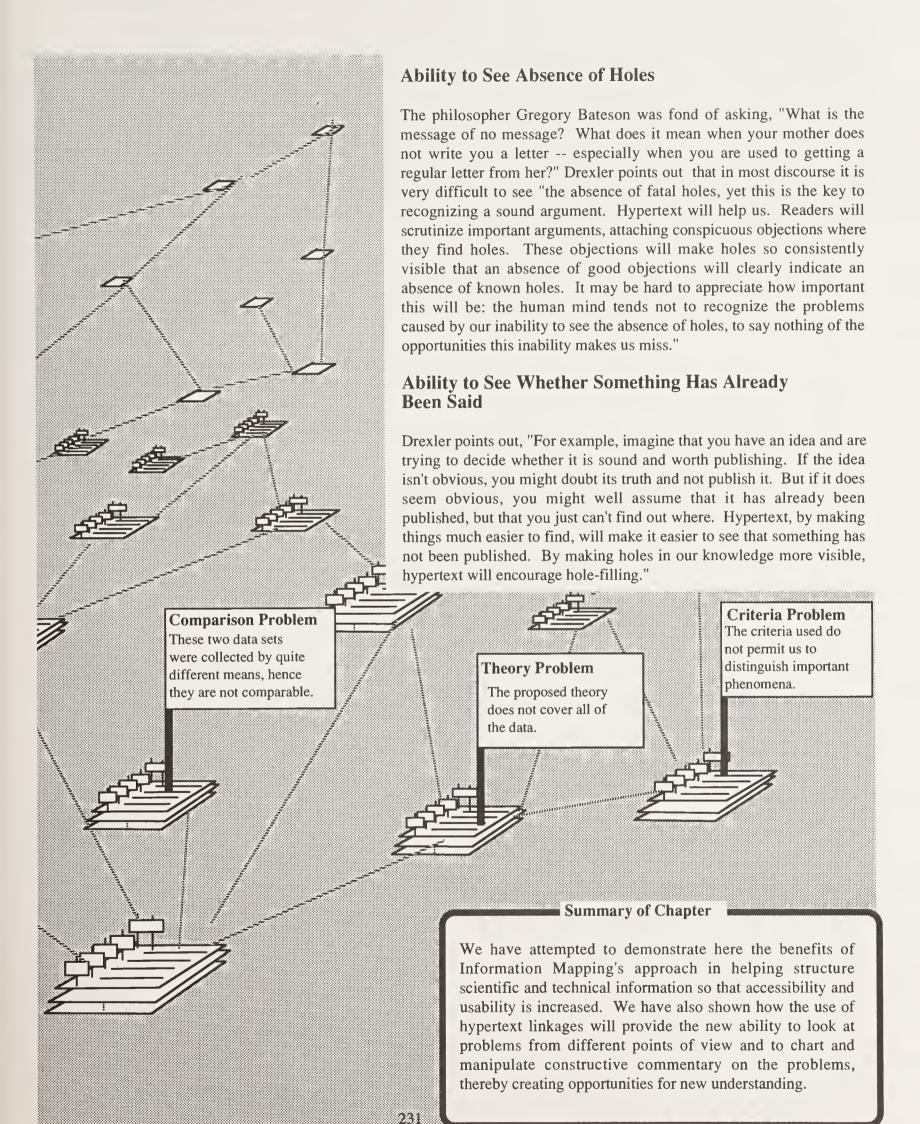


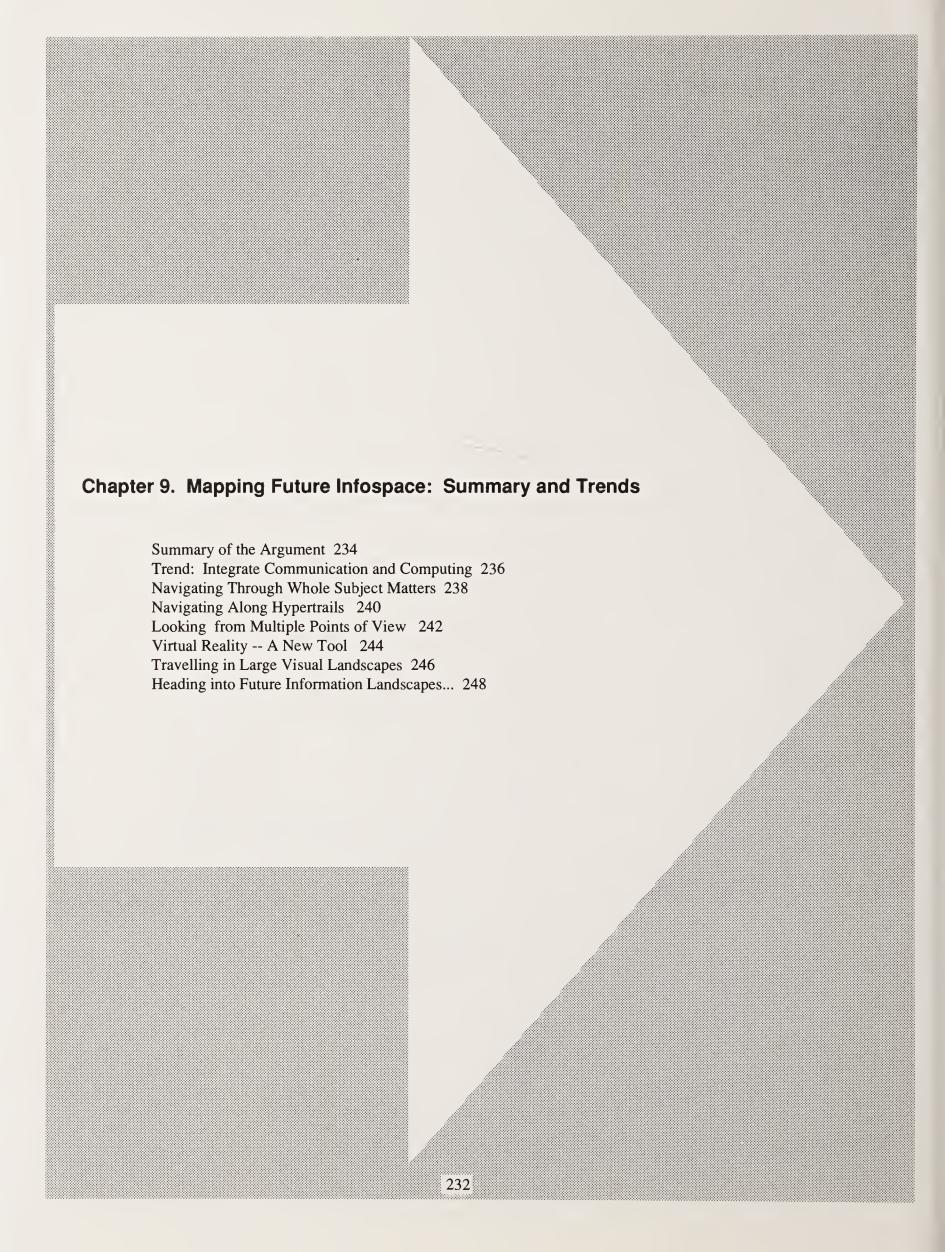
# Classification System of Most Useful Types of Comments

It is quite possible that we will need a classification of comments and suggestions along the lines of what we have suggested for frontier scientific problems.

# **Example: Trigg's Typology of Comment Links**

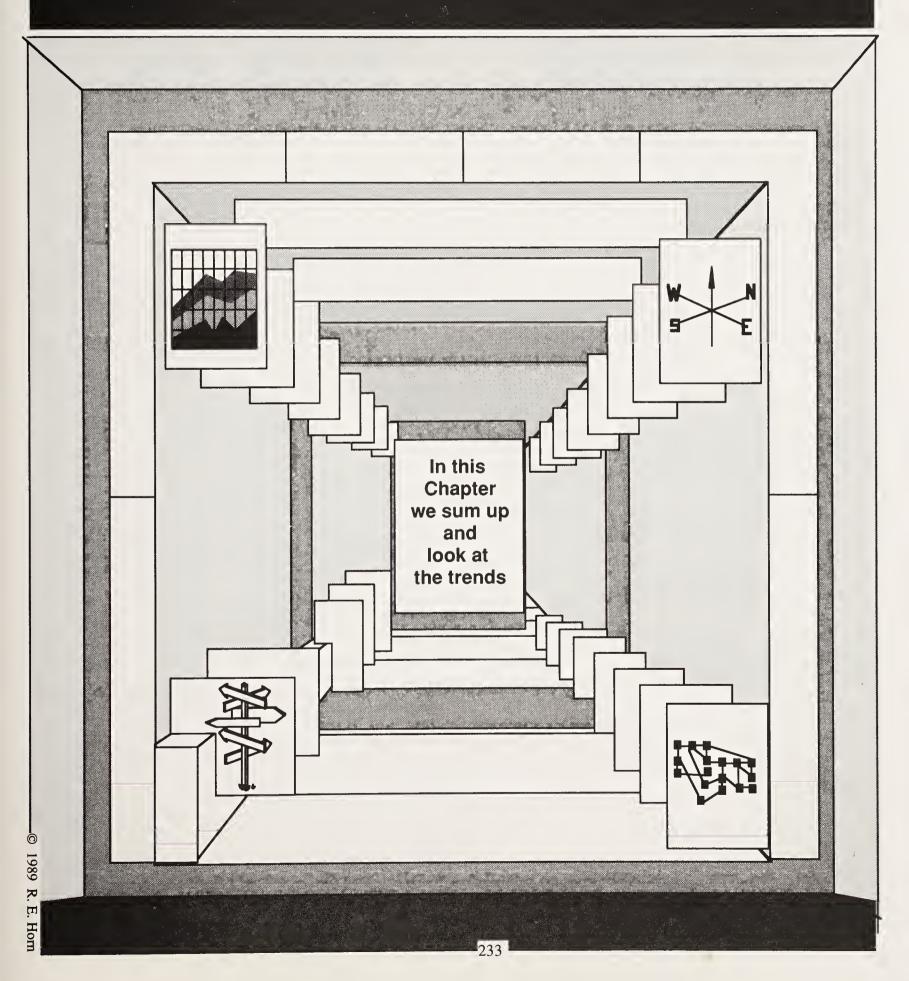
Trigg (1983) has suggested a typology of comment type links. (REH)





### **Chapter 9**

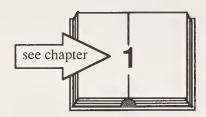
# Mapping Future Infospace: Summary and Trends



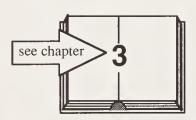
Summary of the Argument

We have made the case in this book that

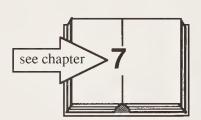
Hypertext will help us get our on-line text organized in a new way, following associative trails that are more like the way human memory operates.



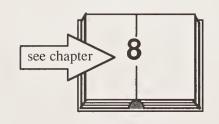
Information Mapping's method is mature technology for analyzing, organizing, writing, sequencing and formatting of information. We have shown how it forms an appropriate rhetoric for the writing of hypertext and hypermedia databases.

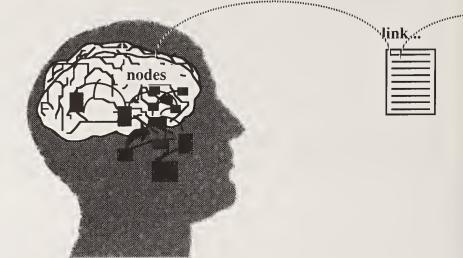


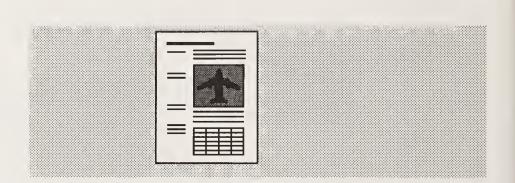
Argumentation analysis, a still evolving methodology of understanding disputes, helps in particular ways when we are looking at important issues.

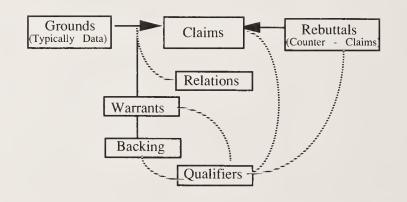


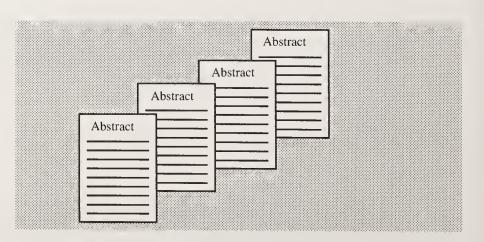
Putting these three emerging technologies together may very well help the science information system with its problems of complexity and information overload.

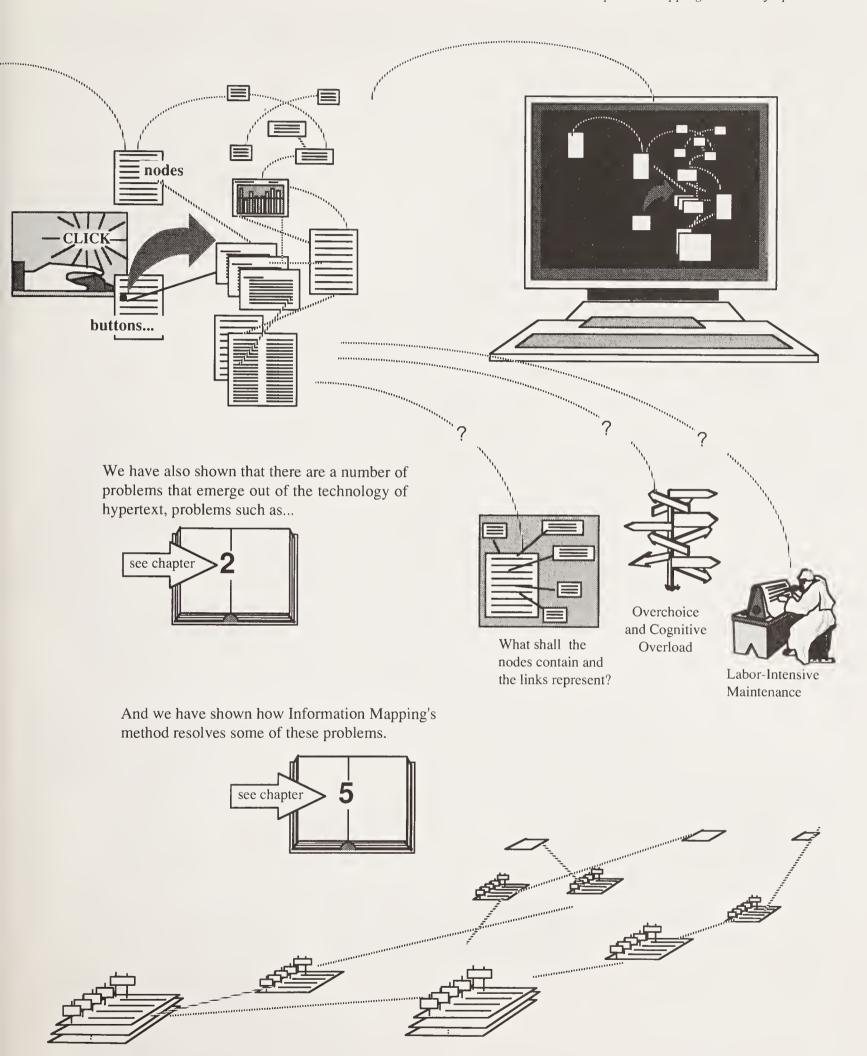








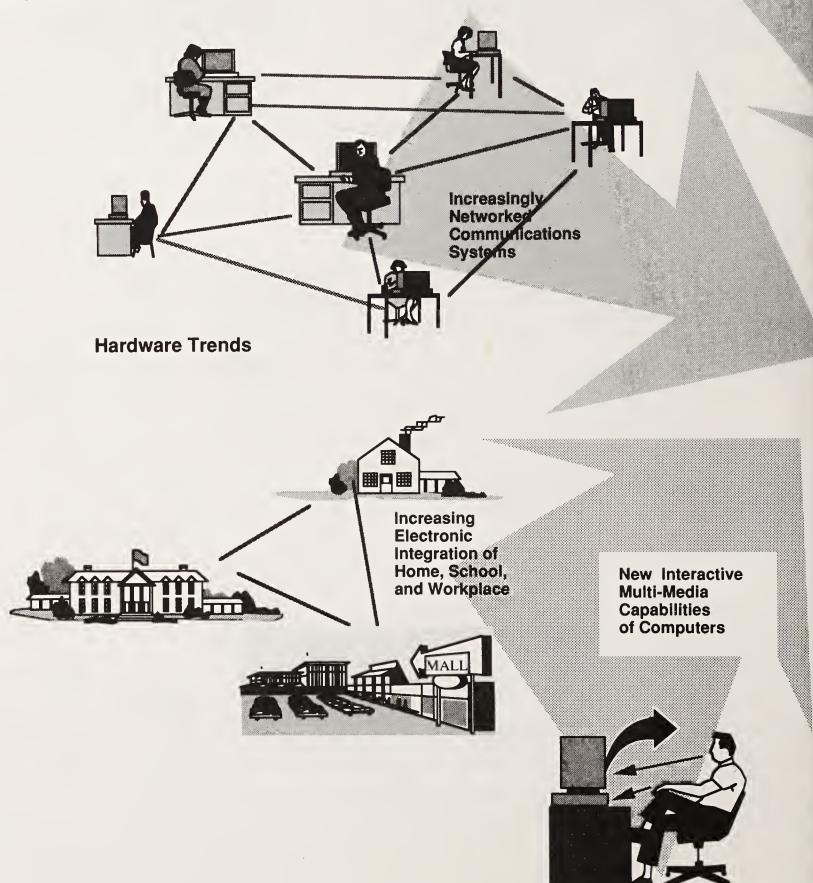




# Trend: Integrate Communication and Computing

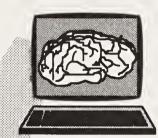
#### Introduction

We can see the increasing integration of a number of technologies, hardware, software, and "mindware" that will bring about a much more flexible, convenient, and fertile medium for knowledge workers in the next decade and beyond. Much of the discussion in this book has been about the "mindware" aspects of these developments. But they all interact. What visionaries have "seen" twenty or thirty years ago is coming to pass.



Increasingly Powerful Workstations and Personal Computers

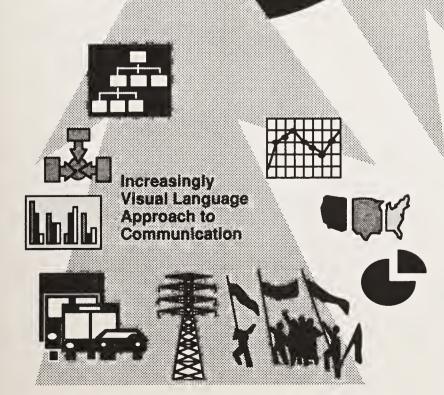
#### **Software Trends**



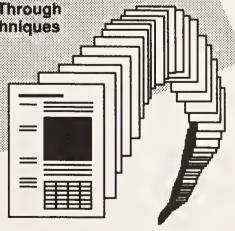
Increasingly "Intelligent" Software Better Understanding of How Computer Screens and Interaction Can Be Designed to Make Them Easier to Use



Everything Needed for Widespread Use of Hypertext and Hypermedia

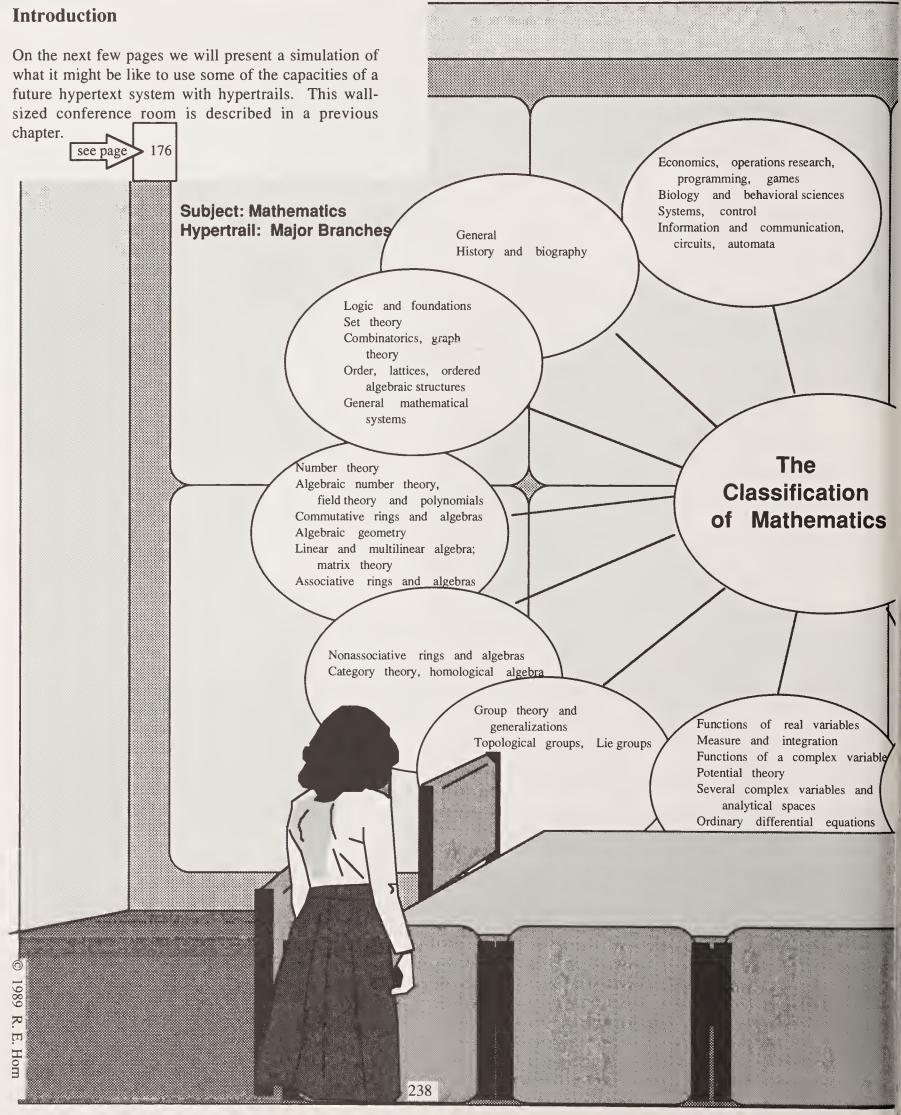


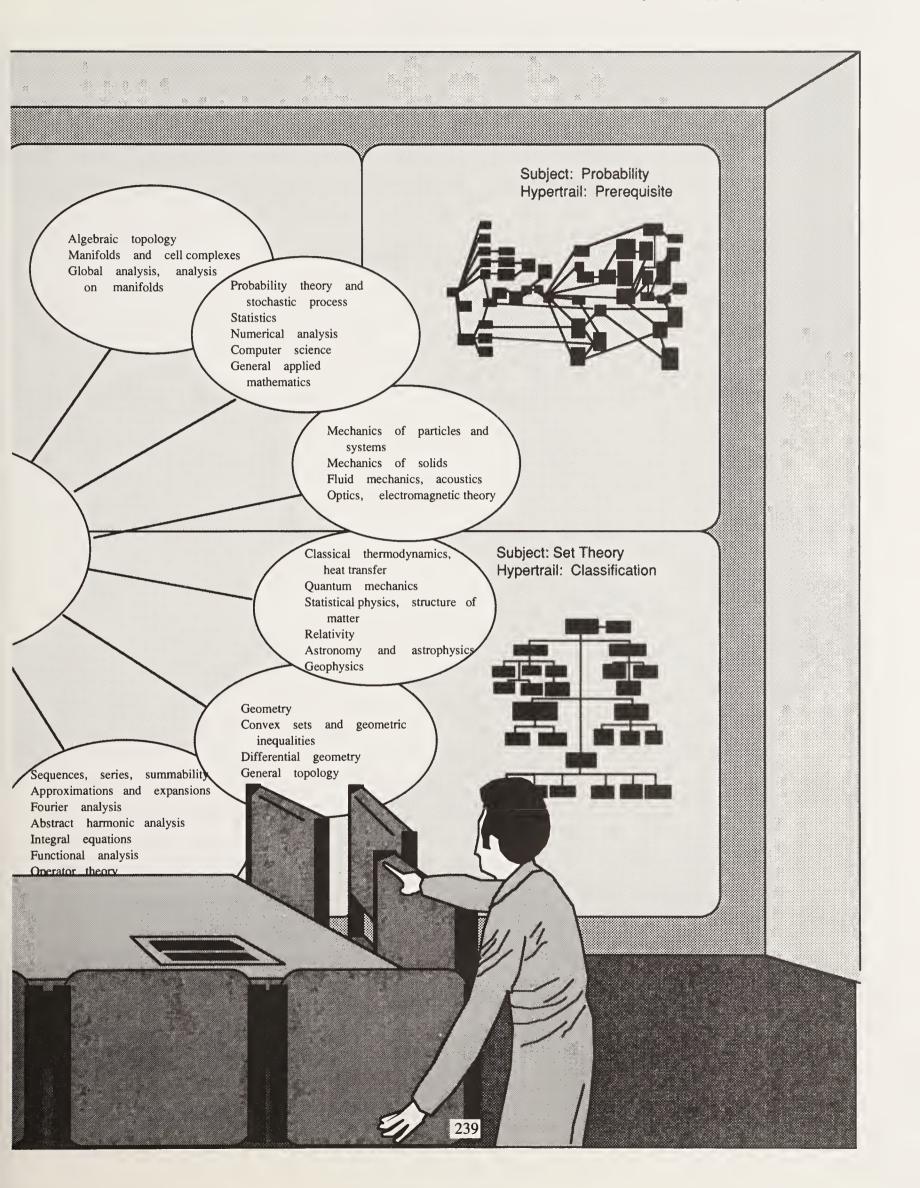
Ability of Knowledge Workers to Manage Large Amounts of Information Through Analytic Techniques



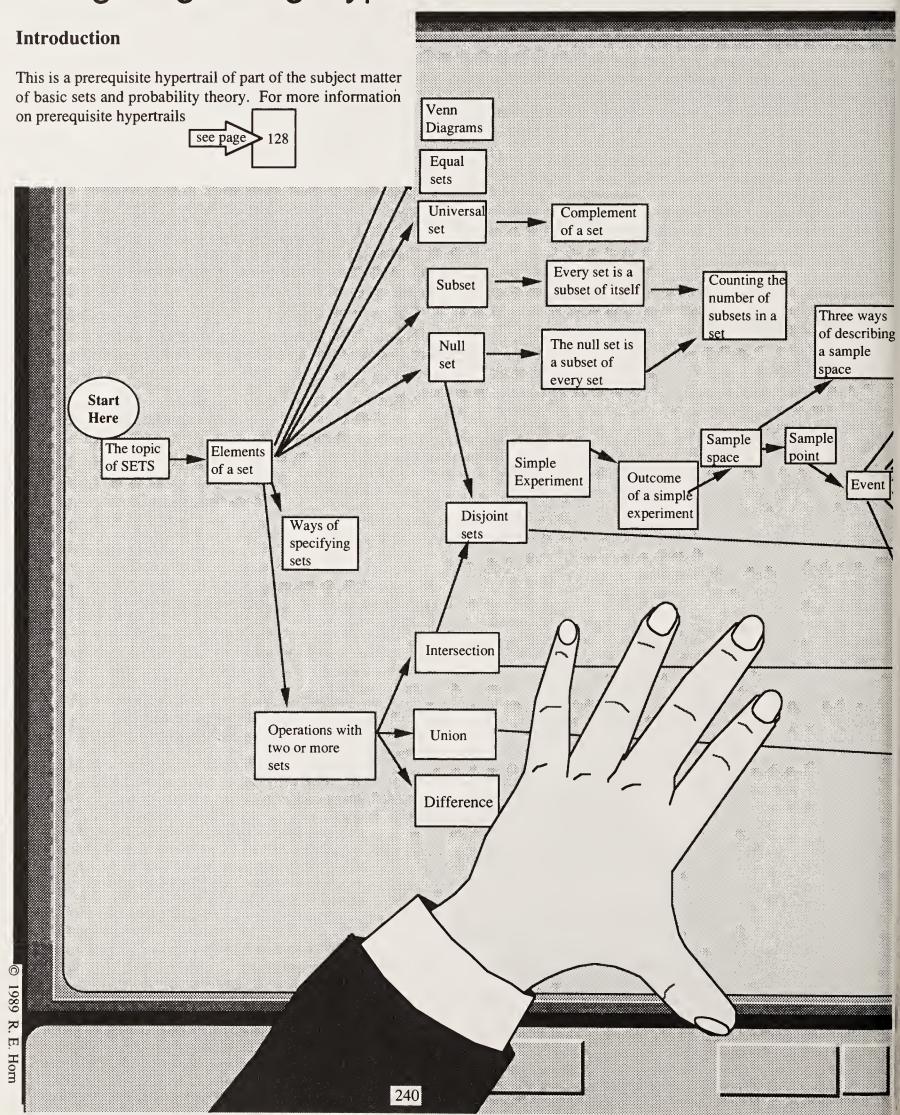
**Mindware Trends** 

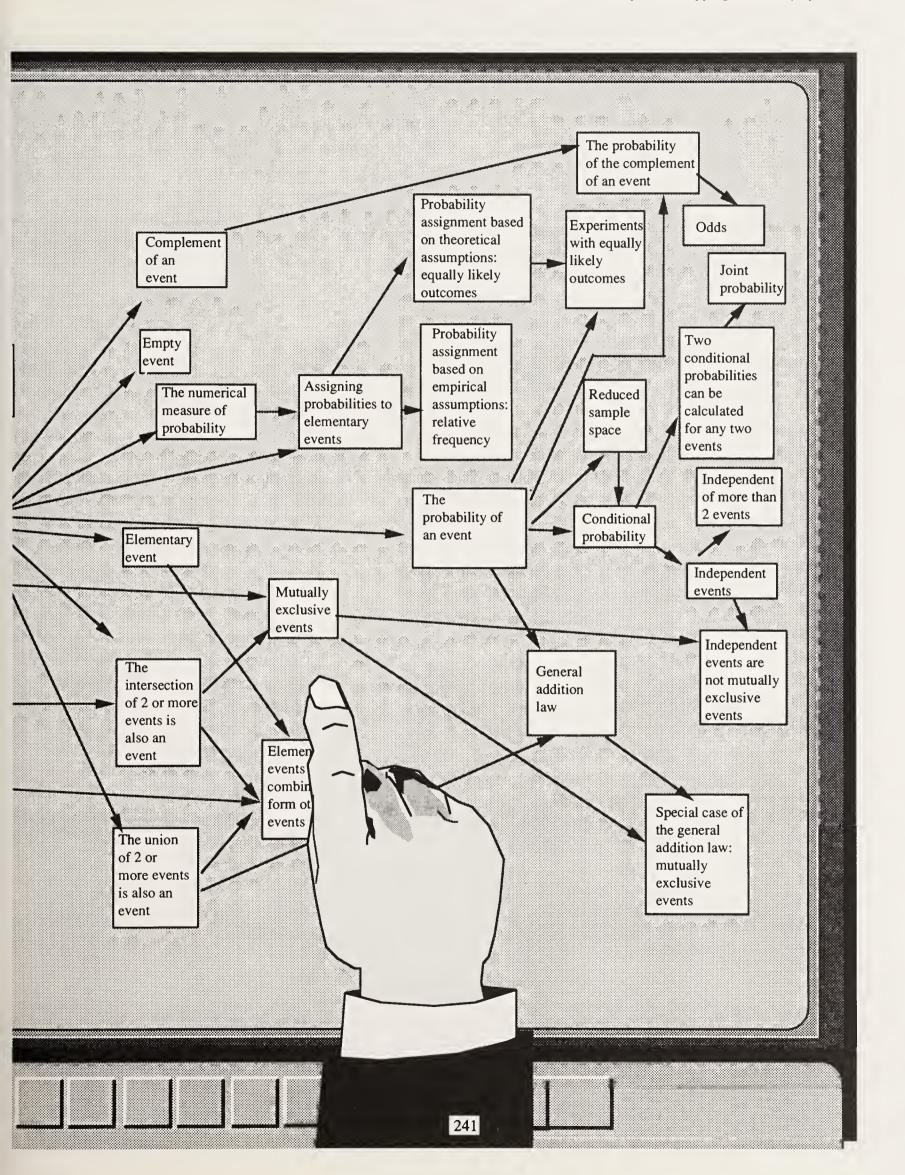
# Navigating Through Whole Subject Matters



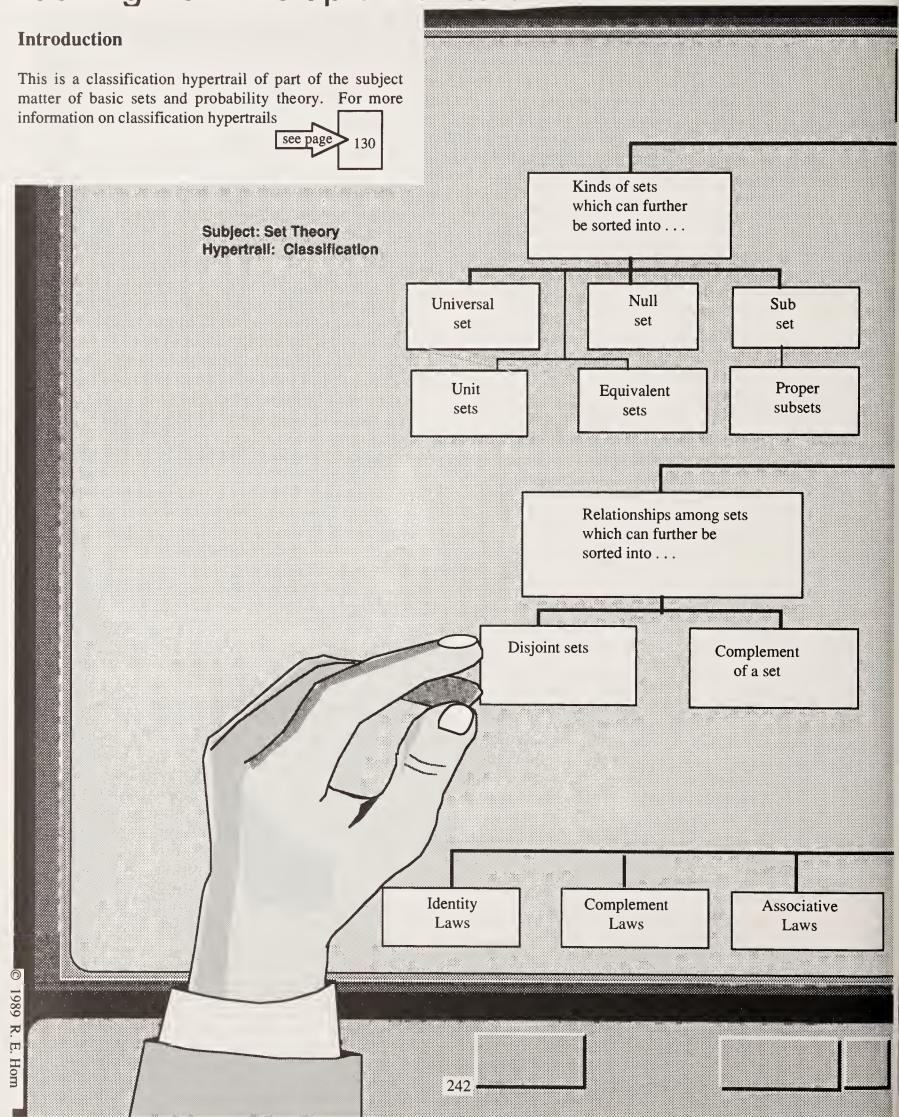


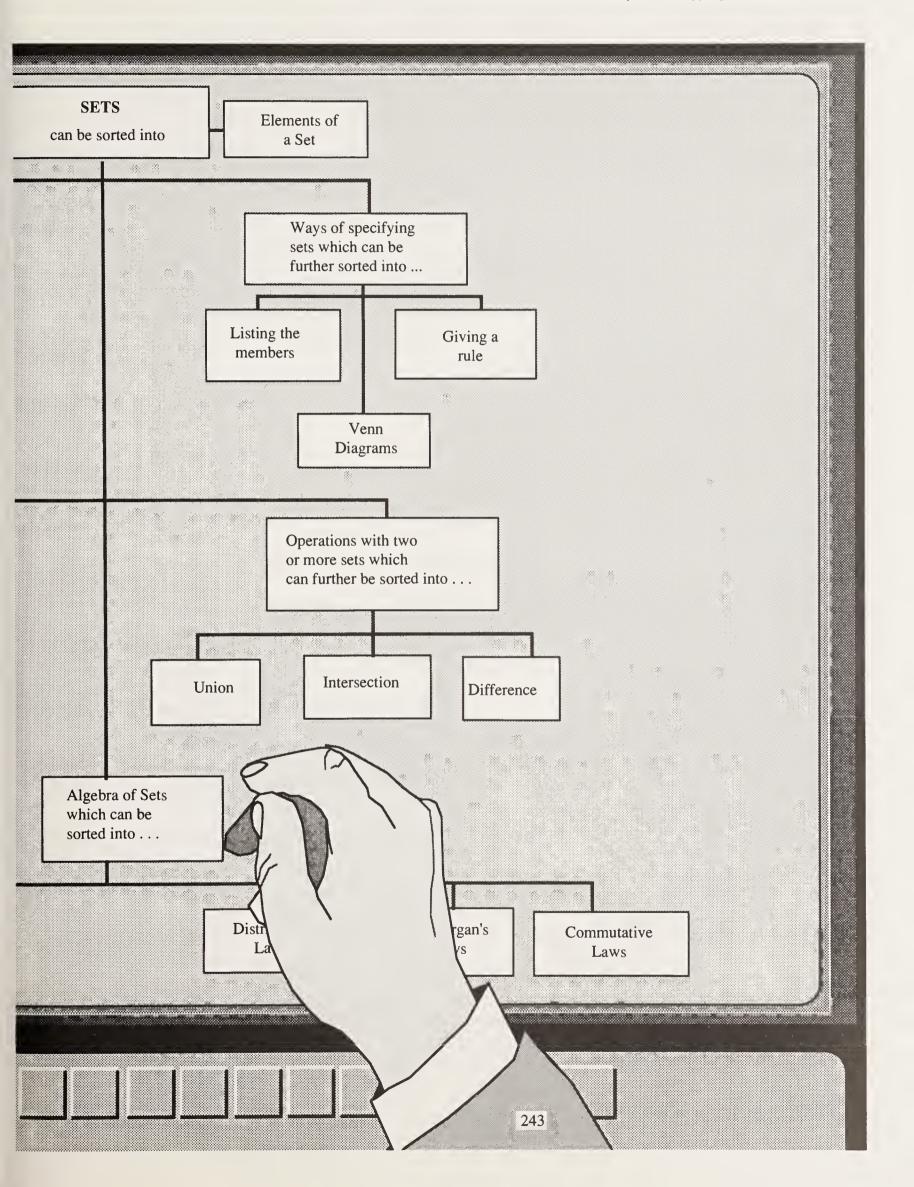
# Navigating Along Hypertrails





Looking from Multiple Points of View





# Virtual Reality -- A New Tool

#### **Human-Computer Interaction**

Virtual reality is another newly emerging technology which will significantly change the way people interact with computers. Still in the prototype stage, virtual reality interfaces will impact the design of hypertext and hypermedia systems.

#### Virtual Reality -- The Basics

Virtual reality provides the illusion to users that they are inside a three dimensional world rather than observing an image. The minimum virtual reality hardware-software system consists of

- stereoscopic screens mounted in front of the eyes that project computer created images in 3-D
- a sensing system that recognizes the user's head position and as the head turns, rapidly updates the picture
- some means of interacting with virtual objects that appear in the virtual space (in one such system a gesture glove is worn by the user and appears as a hand-like object moving in virtual space). Several versions of virtual reality hardware are available today. Illustrated here are the helmet and the glove.
- a navigational system which can be as simple as pointing gestures with the glove.

Inexpensive displays of reality currently are "wire frame" representations (shown here). But technicolor geometric shaded solids are also available in much more expensive versions.

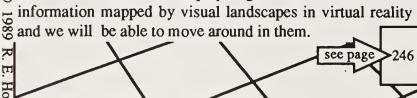
#### Virtual Reality -- The Next Step

You put on goggles, earphones, and a glove and you are suddenly transported into another reality. Whatever you can imagine can be made to seem real ... literally anything. As John Walker, a founder of Autodesk, the CAD firm says, virtual reality "is an amusement park where anything that can be imagined and programmed can be experienced. The richness of the experiences that will be available ... can barely be imagined today."

And these virtual realities can be shared by more than one person interactively, the so-called "reality built for two" experience. We will experience Alice in Wonderland and beyond!

#### Examples

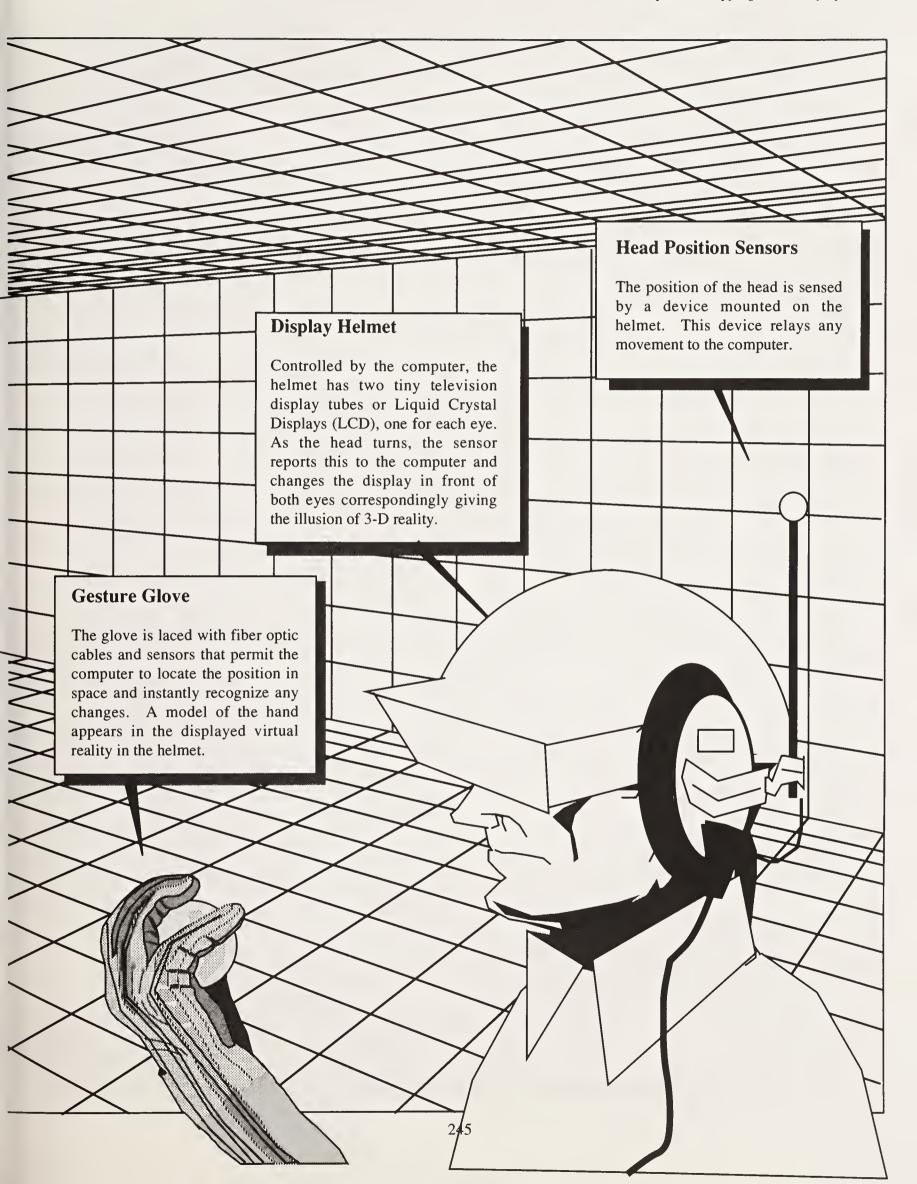
© We will soon be able to display large networks of structured information mapped by visual landscapes in virtual reality



#### What the User Experiences

The user wearing the helmet and glove sees today a kind of wire frame reality with a simplified representation (in 3D) of the glove and other objects. Here we have shown the background as a room in wire frame and a solid box in it, which is the capability of the low end experimental models developed today. The displays can be much more complex and interactive.





### Travelling in Large Visual Landscapes

#### Complex Systems Require Adequate **Displays**

Comprehending the important interrelationships of complex systems requires increasingly more sophisticated display. Virtual reality spaces that portray 3-D models of projects, organizations, development of product lines, markets and processes will be developed.

Such visual landscapes will enable us to see the bigger picture of what we are doing, its context and its details. They will enable us to unfold in a quasi-animated fashion how a process has developed over time.

#### Example

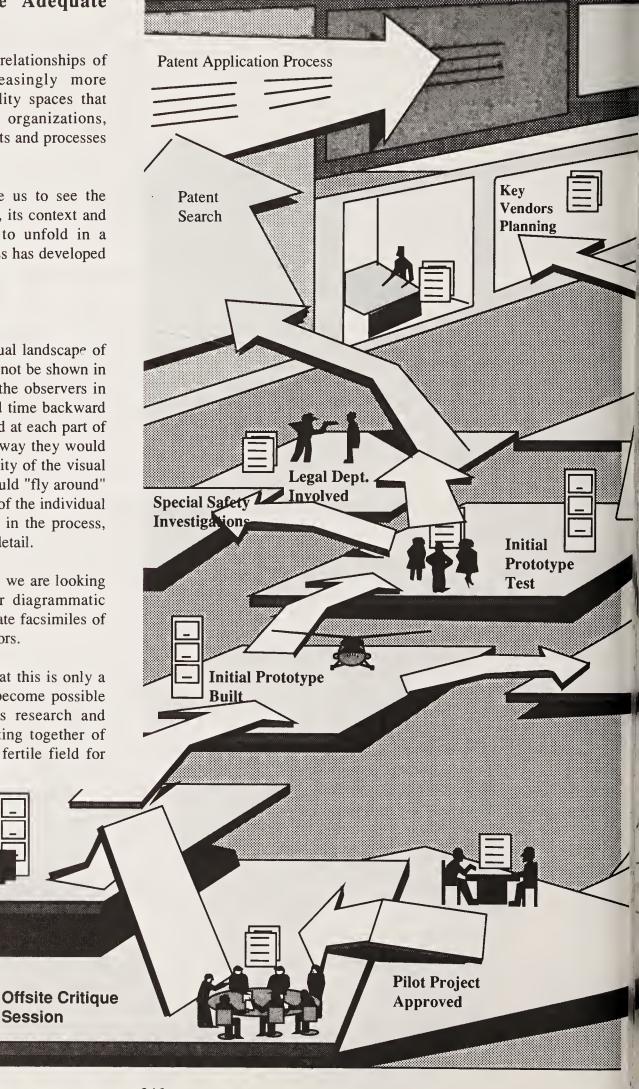
Shown on these pages is a large visual landscape of how a project is unfolding. What cannot be shown in a fixed printed page display is that the observers in virtual reality might well have rolled time backward to when the project began and looked at each part of the process as it developed. In this way they would not be overwhelmed by the complexity of the visual structure. The virtual reality user could "fly around" in the display to inspect detail. Any of the individual locations, which are distinct phases in the process, could be opened up and looked at in detail.

We might note that, in this example, we are looking at a 3-D version of a cognitive or diagrammatic reality, rather than attempting to create facsimiles of actual realities such as building interiors.

We should also remind ourselves that this is only a very simple example of what may become possible with the virtual reality goggles as research and implementation continue. The putting together of hypermedia and virtual reality is a fertile field for creativity.

> **Pevised Pilot Project Approved**

1989 R. E.



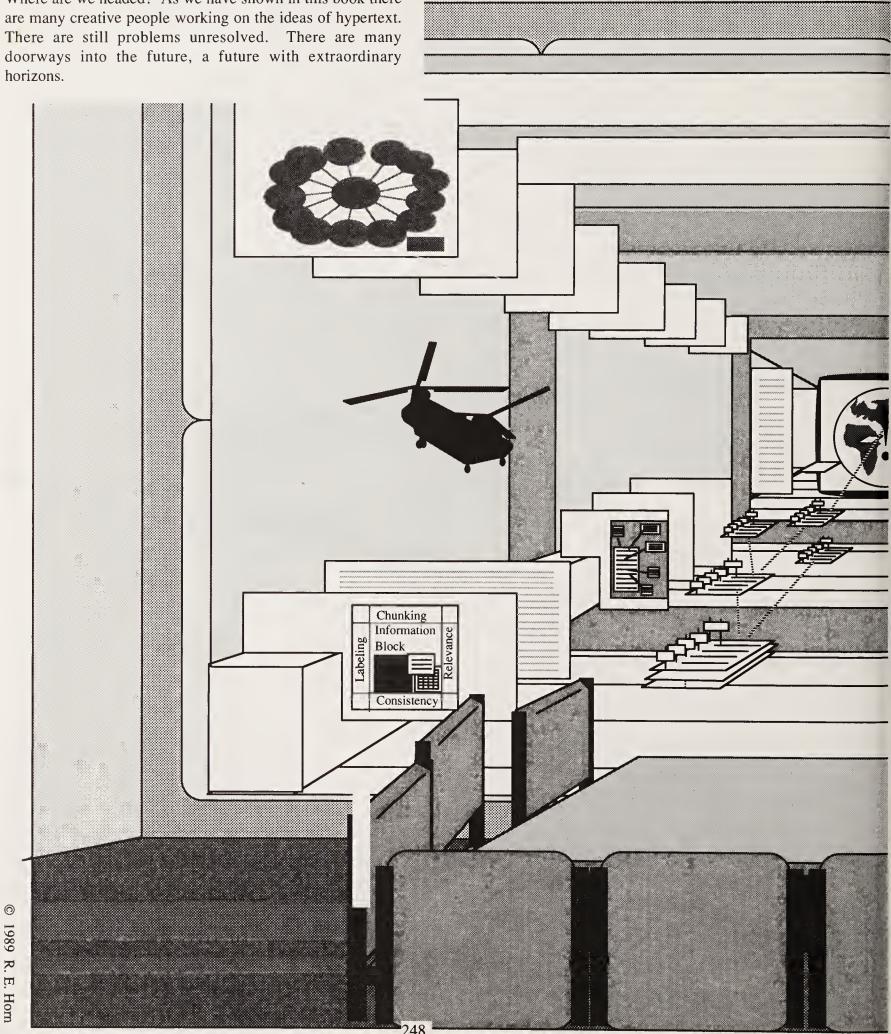
Session



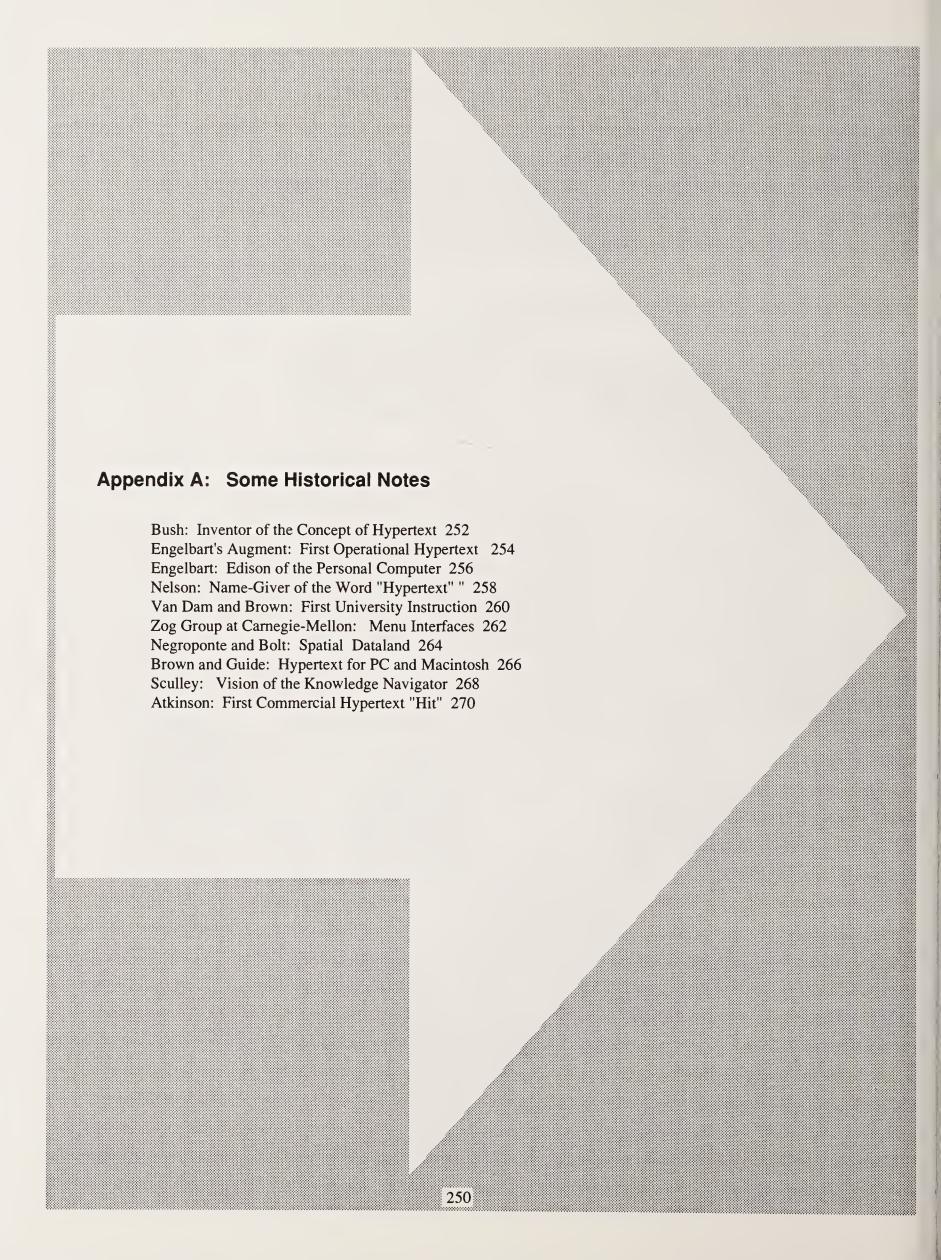
# Heading into Future Information Landscapes...

#### Introduction

Where are we headed? As we have shown in this book there are many creative people working on the ideas of hypertext. There are still problems unresolved. There are many doorways into the future, a future with extraordinary

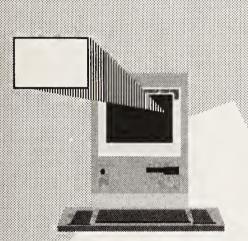




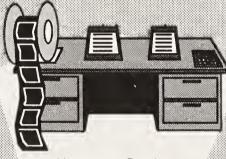


### Appendix A

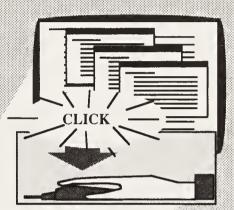
# Some Historical Notes



Bill Atkinson
Developer of
First Commercial
Hypertext "Hit"



Vannevar Bush Inventor of the Idea of Hypertext Systems

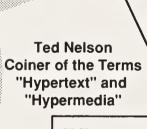


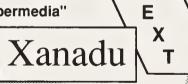
Doug Engelbart First Implementer of Hypertext



John Sculley
Corporate Visionary
of the
Information Navigator

In this
Appendix We
Introduce Some
of the Historical
Figures of
Hypertext

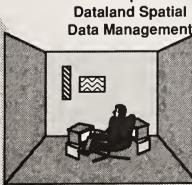




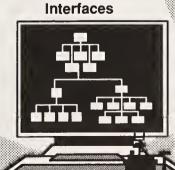
R

T

Nicholas
Negroponte
and Richard Bolt
Developers of
Dataland Spatial
Data Management



The Zog Group at Carnegie-Mellon and Menu-Driven Hypertext Interfaces



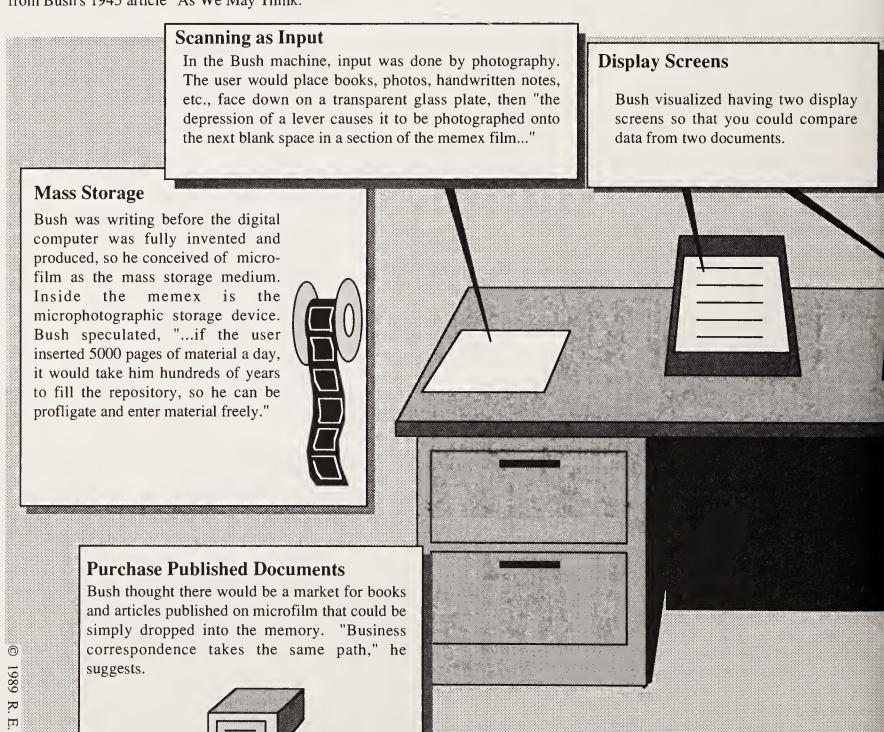
Andries van Dam and the Brown Univ.
Developers of Instructional Uses of Hypertext



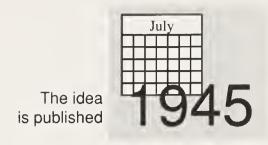
# Bush: Inventor of the Concept of Hypertext

#### Introduction

World War II is over. The Director of the U.S. Government's Office of Scientific Research and Development, science advisor to the President, writes an article in the *Atlantic Monthly* in which he sketches his vision of a tool that will aid individual knowledge workers. "Consider a future device for individual use, which is a sort of mechanized private file and library. It needs a name, and, to coin one at random, memex will do. A memex is a device in which an individual stores all his books, records, and communications, and which is mechanized so that it may be consulted with exceeding speed and flexibility. It is an enlarged intimate supplement to his memory." With these words, Dr. Vannevar Bush describes what is to become the personal computer and hypertext systems of today and tomorrow. All quotes are from Bush's 1945 article "As We May Think."



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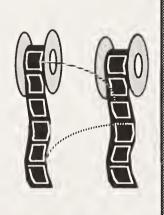
Vannevar Bush

#### **Rapid Browsing**

Part of the attractiveness of the idea of the memex for Bush was rapid access to the scientific and technical literature. "There is, of course, provision for consultation of the record by the usual scheme of indexing. If the user wishes to consult a certain book, he taps its code on the keyboard, and the title page of the book promptly appears before him... On deflecting one...lever...to the right he runs through the book before him, each paper in turn being projected at a speed which just allows a recognizing glance at each."

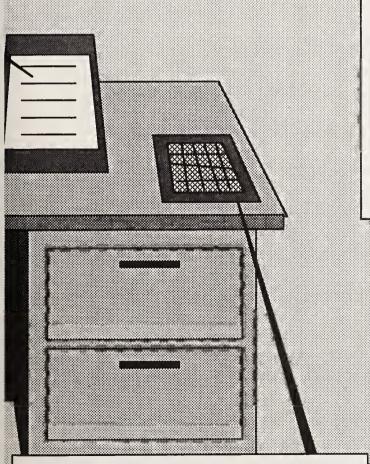
#### **Adding Personal Links**

Bush also foresaw the idea of user-created links. "A special button transfers him immediately to the first page of the index. Any given book of his library can thus be called up and consulted with far greater facility than if it were taken from a shelf. As he has several projection positions, he can leave one item in position while he calls up another. He can add marginal notes and comments, taking advantage of one possible type of dry photography..."



#### Retrieving Trails of Links

Bush had a vivid idea of how the retrieval of links would take place. He wrote, "...associative indexing, the basic idea of which is a provision whereby any item may be caused at will to select immediately and automatically another....When the user is building a trail, he names it, inserts the name in his code book, and taps it out on his keyboard. Before him are two items to be joined, projected onto adjacent viewing positions... The user taps a single key, and the two items are permanently joined... Thereafter, at any time, when one of these items is in view, the other can be instantly recalled merely by tapping a button... Moreover, when numerous items have been thus joined together to form a trail, they can be reviewed in turn, rapidly or slowly, by deflecting a lever...."



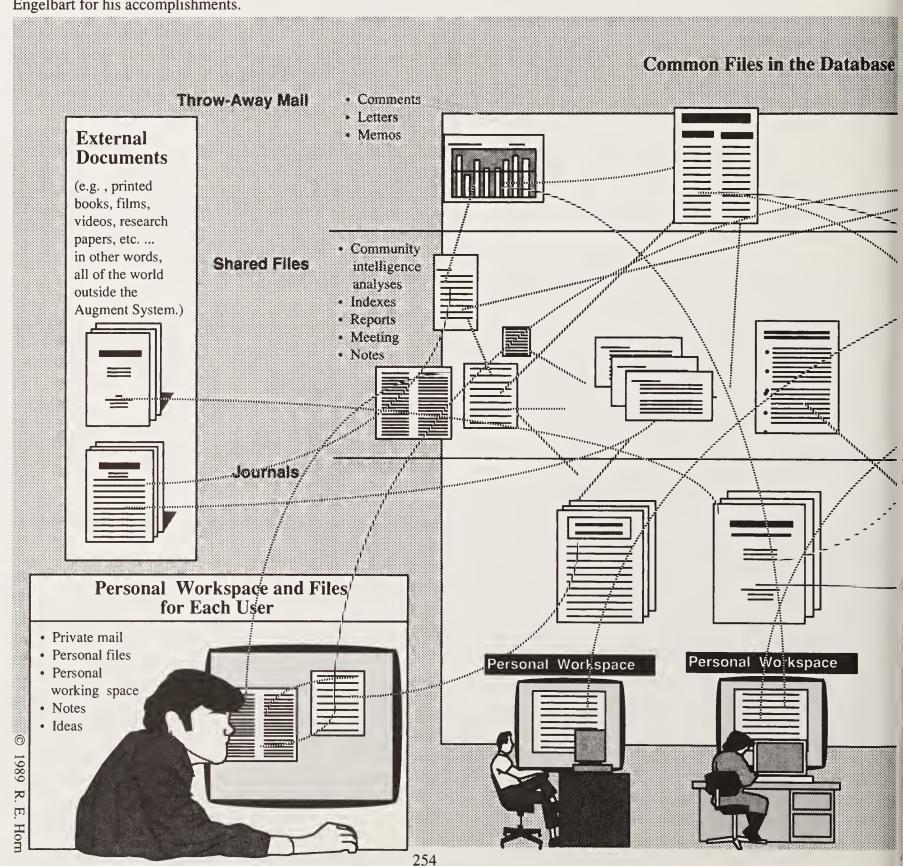
#### **Keyboard Input**

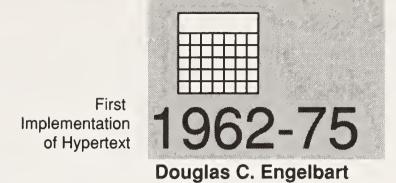
"There is a keyboard, and a set of buttons and levers. Otherwise it looks like an ordinary desk."

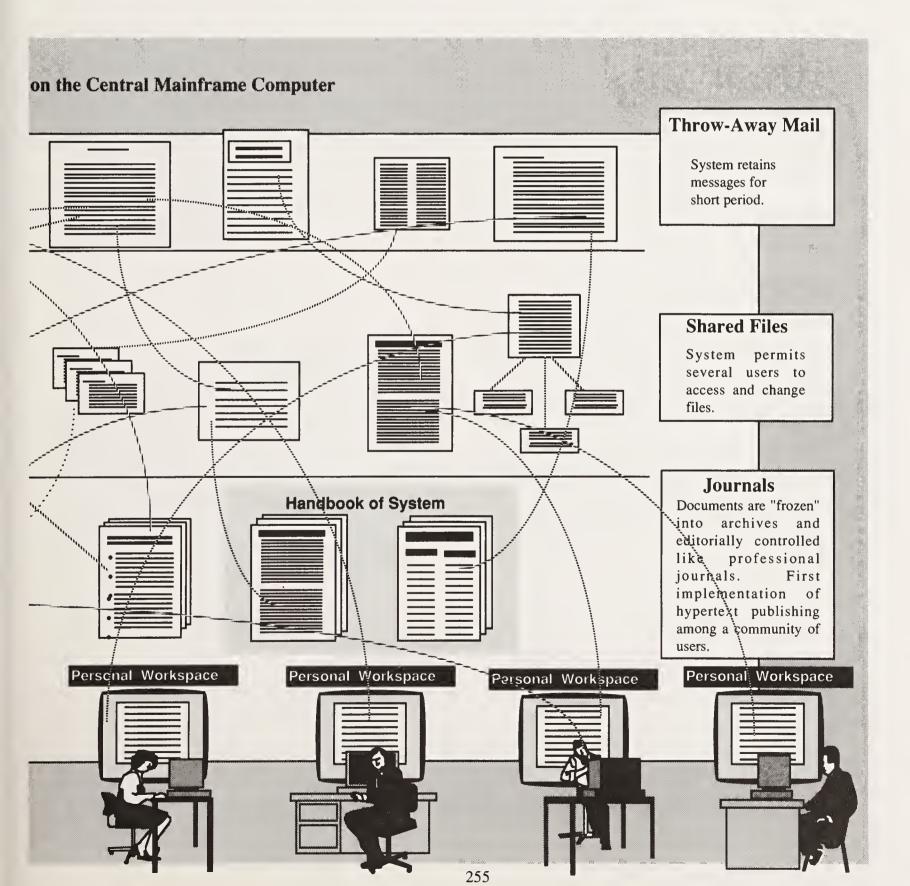
# Engelbart's Augment: First Operational Hypertext

#### Introduction

Douglas C. Engelbart, then with Stanford Research Institute, built the first working and usable hypertext system. His Augment hypertext system, currently marketed by McDonnell Douglas, has supported a group of a thousand or more knowledge workers over 20 years. It provides the most sophisticated demonstration of the structured hypertext principles as well as the idea of an on-line community of knowledge workers that has been implemented. Here we present a brief overview of the Augment system and salute Engelbart for his accomplishments.







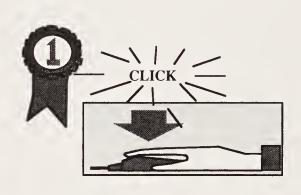
## Engelbart: Edison of the Personal Computer

#### Introduction

Doug Engelbart is the Edison of the personal computer. He not only invented many of the familiar devices we have on our PC's and workstations, but also was the first builder of a working hypertext system. His research program was built on an extraordinarily broad vision of "augmenting human intelligence." Here we record just some of the major

accomplishments of Engelbart and his colleagues at Stanford Research Institute. His Augmentation Research Laboratory began in 1962 and had a working personal computer with the hypertext system and on-line group work environments by the mid-sixties. Among the accomplishments of Doug and the Laboratory are the following:

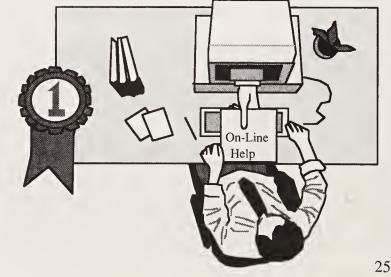
#### **Invention of the Mouse**



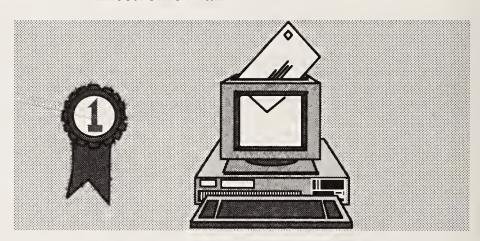
**Invention of Multiple Window** on Computer Screen



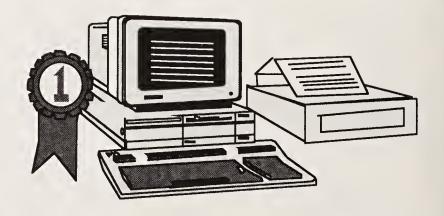
**Invention of On-Line Integrated Help Systems** 



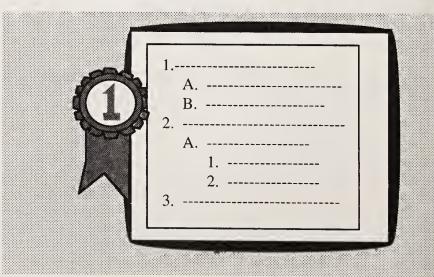
First Major Implementation of **Electronic Mail** 



First Implementation of **Word Processing** 

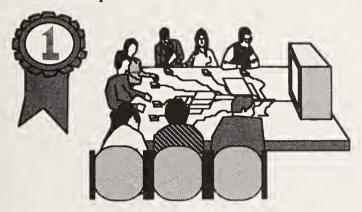


**Invention of Outlining Software And Idea Processors** 

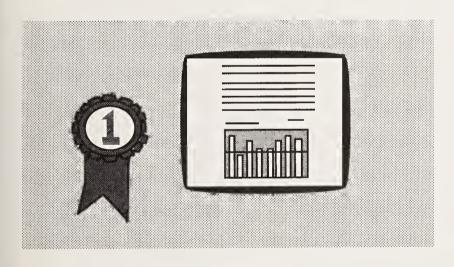


1989 R. E. Horn

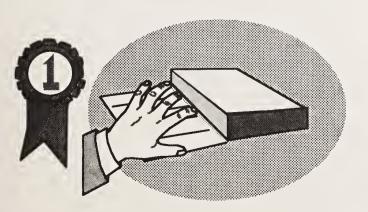
**Invention of Computer Supported Group Conferences** 



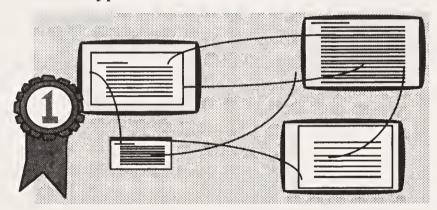
**Invention of Composite Text- Graphic Files** 



Invention of Many Interface Elements Including a Very Efficient 5-Finger Input Device



First Implementer of Hypertext Links and Nodes



**Invention of Shared Screen Teleconferencing** 



Invention of Remote Procedure Call Protocol for Efficient "Reach Through" Integration of Functions



# Nelson: Name-Giver of the Word "Hypertext"

#### Introduction

Ted Nelson coined the terms "hypertext" and "hypermedia" in 1965 and has acted as an evangelist for the concepts ever since. His definition of hypertext is "computer-supported non-sequential writing." His visionary idea of a "docuverse" containing all of humankind's documents linked has inspired a generation of researchers and educators.

#### The Xanadu Vision

Xanadu® is Nelson's plan for a "world-wide network, intended to serve hundreds of millions of users simultaneously from the corpus of the world's stored writings, graphics, and data."

"Xanadu is not a large centralized software system but rather an idea for software for running a decentralized network." As Nelson says, "It is a design for a new literature and a system of order to make such a network understandable, usable, and readily expansible to any degree...."

#### **Storage System**

Xanadu is a concept of a storage system that permits documents to be stored only once in a "universal data structure to which all other data may be mapped."

#### **Address and Linking System**

The address and linking system permits "any spans of bytes in any document or file, on any server, (to be) linked to any other spans of bytes, in any document or file, on any server, by a link type which is unique or used elsewhere in the system."

#### Authoring

The system would permit

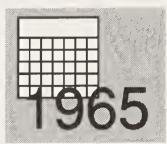
- 1. allocation of credit of authorship and publishing
- 2. allocation of payment of royalties based on the reader's use of documents
- 3. quotability of any document, yet easy tracing to the source of the quotation via hypertext links.

"Imagine everything available and tied together. Grand visions come to mind of what things will be like when 'it's all there and linked.' The thought of that great body of material calls to us, calls to us like the ocean."

"But the ocean of universal hypertext is not enough: we want free sailing on it.... A world of open hypertext publishing promises extraordinary new freedom for the mind, a new empowerment of humanity."

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The Words Hypertext and Hypermedia



**Theodor Holm Nelson** 

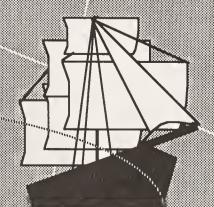
### "Everything is deeply intertwingled."

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"Imagine making your own notes and connections any way you choose in this great interconnected corpus; so that any time you want to reopen this great hypertext world at any of these private annotations that make it your own, it will be like opening a book to a bookmark."

"Universal or grand hypertext, then, means a new publishing system -- an accessible great universe of linked documents and graphics (and audio recordings and video and movies). This is an idea many people now share -- the idea that we can get to everything, keep track of everything, add to everything, tie everything together, that we can have it all."

"By 'hypertext'
I mean
non-sequential
writing."



# Van Dam and Brown: First University Instruction

#### Introduction

Since the late 1960's, Andries van Dam and a team at Brown University have created several generations of experimental hypertext and hypermedia systems. Their focus has been on the use of these systems in college instruction.

#### **English Poetry**

One system was used in the early 1970's to teach an English poetry class. Students worked together on the same hypertext document, reading and writing on computer terminals that displayed the hypertext consisting of poetry and commentary.

#### **Biology and English Literature**

Two more classes largely supported in hypertext have been developed. The Brown team has in the last few years built a group of multi-media workstations and taught courses in cell biology and English literature on the system.

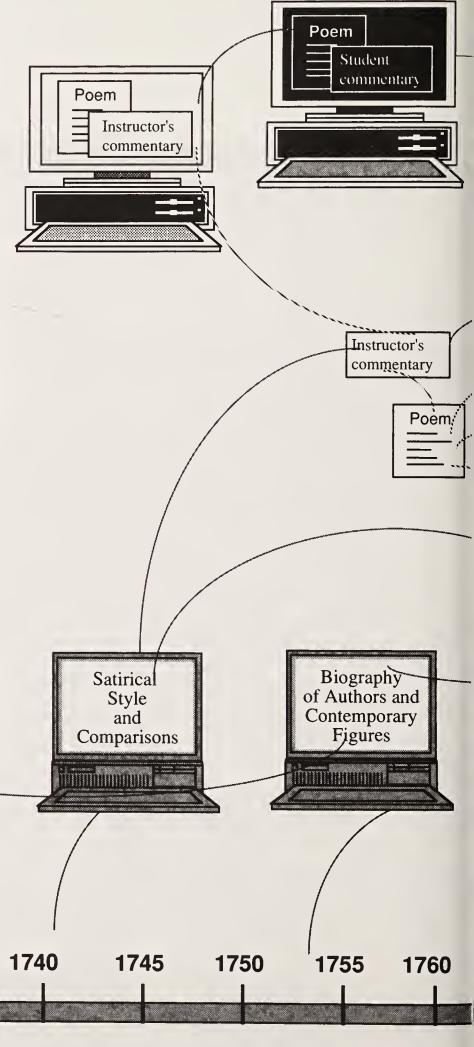
Prototype sections of other courses have also been implemented. This work has produced important information on how to integrate hypertext documents into normal teaching-learning environments.

Historical

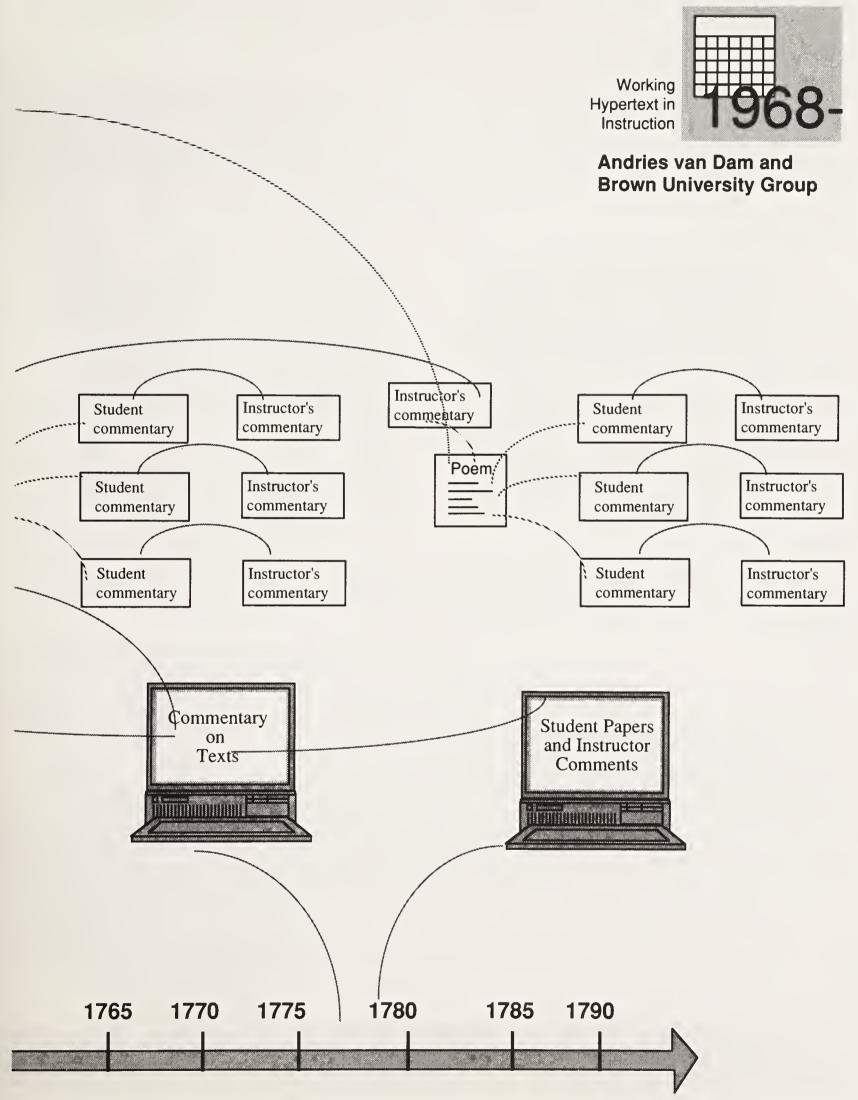
**Events** 

Time

Line for History



1735



# Zog Group at Carnegie-Mellon: Menu Interfaces

#### **Menu-Driven Interfaces for Hypertext**

In 1972, a group at Carnegie-Mellon University that has included Allen Newell, Donald L. McCracken, Robert M. Akscyn, and George G. Robertson began building a series of experimental hypertext systems that were given the collective name Zog. Their work was focused on making a system that would produce rapid response in large networks through a simple menu selection interface. Zog was designed to serve a large community of users.

#### **Nuclear Aircraft Carrier Application**

The group was given the opportunity in 1980 to implement its work on the new U. S. Navy nuclear-powered carrier, USS Carl Vinson. They developed a new version that supported the ship's organization and regulations manual and a planning and evaluation application.

#### **Knowledge Management System**

Out of the work on the USS Vinson, a commercial version of the Zog system has been marketed since 1983 under the name Knowledge Management System (KMS). It is implemented on Sun workstations.

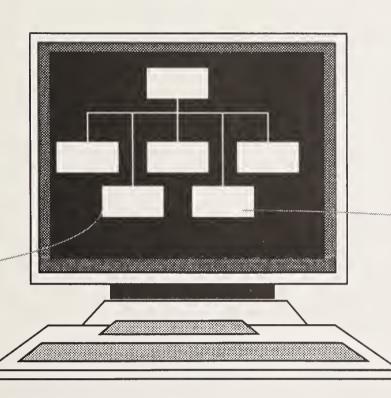
#### **Current Version of KMS**

The current version of KMS is particularly well suited to the joint creation of documents on different workstations in a network, such as when many engineers have to work on a single proposal.

#### **Screen-Sized Frames**

The database in KMS consists of screen-sized frames which may contain "any mixture of text, graphics and image items, each of which may be linked to another frame or used to invoke a program." These frames may be stored in the memories of different workstations on the network. Here we show displays of different frames on the screens of several workstations.





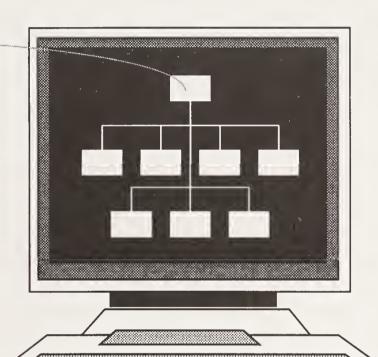
Multi-User Menu-Driven Interfaces with Large Database

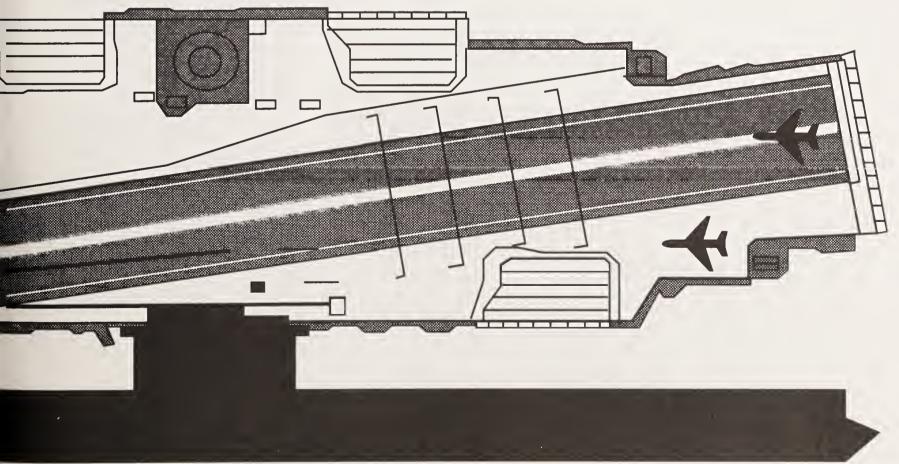


The Zog Group

#### **Hierarchical Structure Emphasized**

KMS emphasizes hierarchical structures and retains fairly conventional implementations of tables of contents, menus, and indexes as key interface devices. Non-hierarchical links are possible.





# Negroponte and Bolt: Spatial Dataland

#### **Managing Information Spatially in Dataland**

The Architecture Machine Group at MIT in the late 1970's build a number of experimental information environments that expanded the vision of what the possibilities of interacting with the computer can be. They called their information space "Dataland" and it operated in a room where almost everything was manipulatable information. The room, noted Bolt, is the computer terminal. Many of the functions, such as calendars and calculators, that we routinely use on our visual computer interfaces were first demonstrated in Dataland. Strictly speaking, the experiment was not about hypertext but about hypermedia. The ability to switch media and move around in an information environment was the key demonstration. We diagram the room-terminal on these pages.

**Spatial Information Management** 

One major concept used by the dataland experiment is called the "managing things spatially" principle. People "have a place" for

information, suggested George Miller. We keep

our messy desks because we remember where

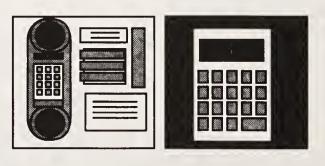
things are. If we straighten it up, we lose our

#### Cursor

The "You Are Here" cursor located on the monitor.

#### **Touch sensitive TV monitors**

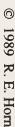
for "touch travel." They enable users to point to places on "key maps" to navigate in the information space, for example, to control types of functions such a telephone or calculator.



#### Joy Stick

on each armrest for directing travel around the screen.

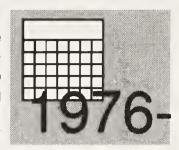




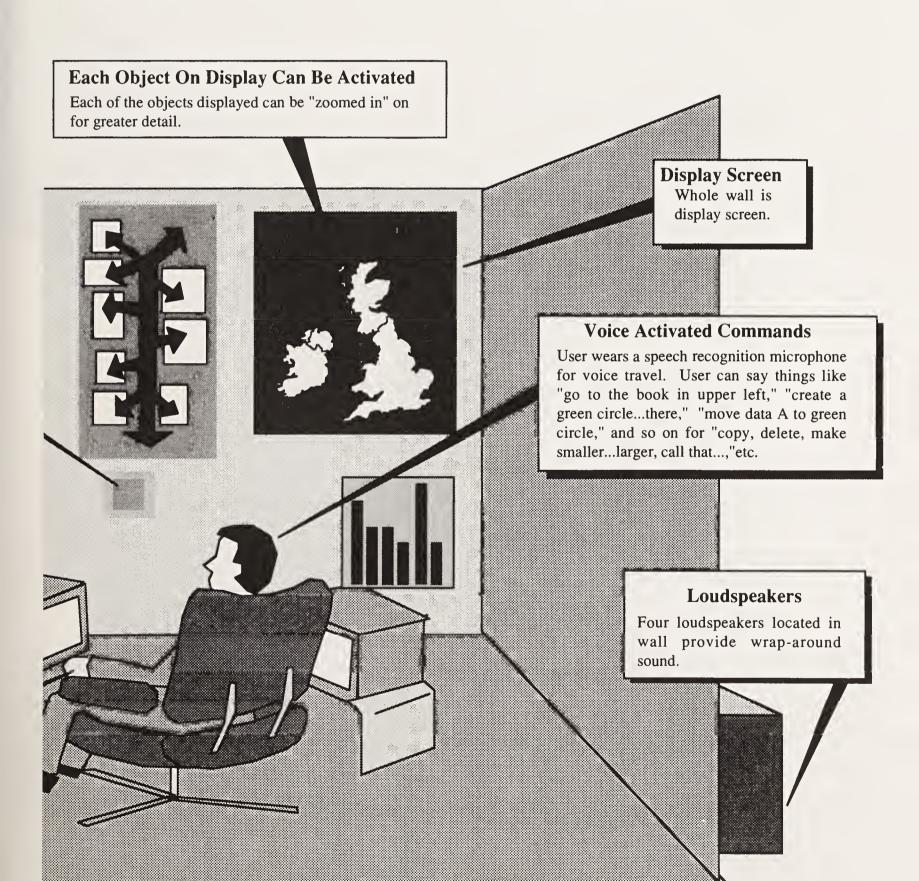
**Principle** 

spatial memory cues.

The
MIT Architecture
MachineGroup
Managing
Information
Spatially



Nicholas Negroponte and Richard A. Bolt



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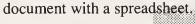
# Brown and Guide: Hypertext for PC and Macintosh

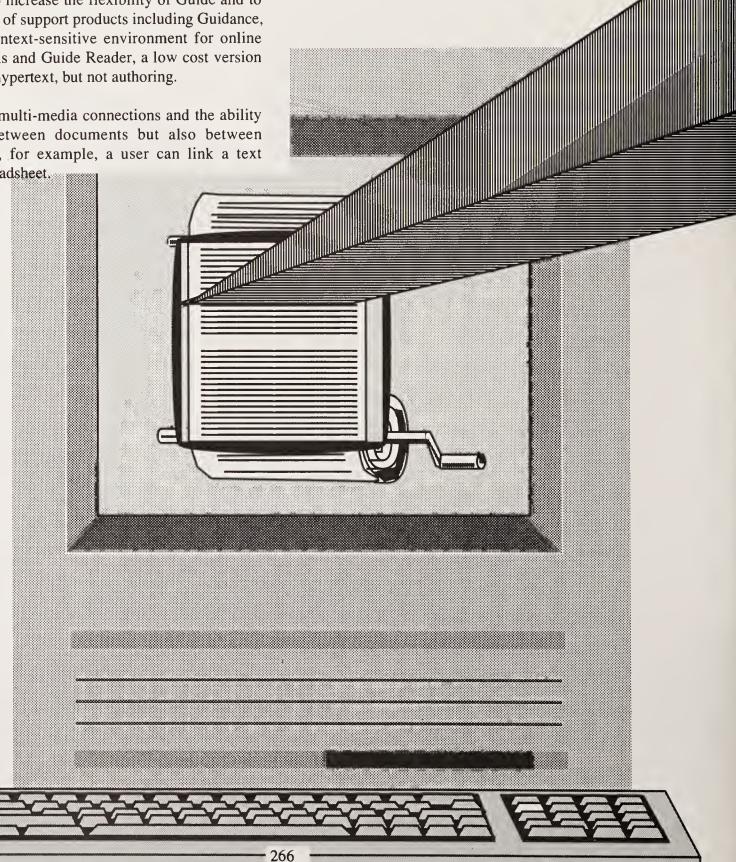
First Commercial System for Two Major **Personal Computer Systems** 

To Owl International, Inc., which was founded in 1985, goes the credit of bringing out the first hypertext system to work on both of the major personal computer platforms, the IBM PC and Apple's Macintosh. Peter Brown of the University of Kent (U.K.) was the inventor of the Guide system. products are based on further development work at Office Workstations Limited of Edinburgh, Scotland.

Owl has continued to increase the flexibility of Guide and to equip it with a family of support products including Guidance, which provides a context-sensitive environment for online reference and tutorials and Guide Reader, a low cost version that permits reading hypertext, but not authoring.

Guide also supports multi-media connections and the ability to link not only between documents but also between applications so that, for example, a user can link a text





macintosn and IBM PC DOS Computers

Hypertext for Apple Macintosh and IBM PC DOS Computers 1986

Peter Brown and Owl International, Inc.

#### Scroll and Outline Architecture

Guide relies heavily on a software architecture of scrolls of variable length, an outline structure of the document, and user-controlled expansion of that outline, which are revealed by clicking on portions of the outline. Other link types, such as the ability to link to other places in the text to pop-up notes and to activate other media are also part of the system design.

Before pressing button

button

This text, normally hidden, is displayed when button is activated. Display takes place by making space available in outline.

# Sculley: Vision of the Knowledge Navigator

#### Introduction

John Sculley is a different kind of visionary. He is CEO of a major computer corporation. Yet many of his speeches have dealt with how we must change ourselves and our information environments in order to compete in the new information age.

Sculley inspired and sponsored futuristic work at Apple on the Knowledge Navigator, which describes the possibilities for personal computing in the years beyond 2010. The computer as envisioned by Sculley is driven by voice-activated commands. The computer responds with computer-created speech through the little moving picture of the man in the bow tie. We picture here a sketch of the Knowledge Navigator, which is a book-sized personal computer which has access to large knowledge bases of information.

The original Knowledge Navigator scenario was made into a videotape that simulated the functions of the computer and showed how the computer took its owner through a day that included an exploration of the problems of the destruction of the Amazon rain forests.

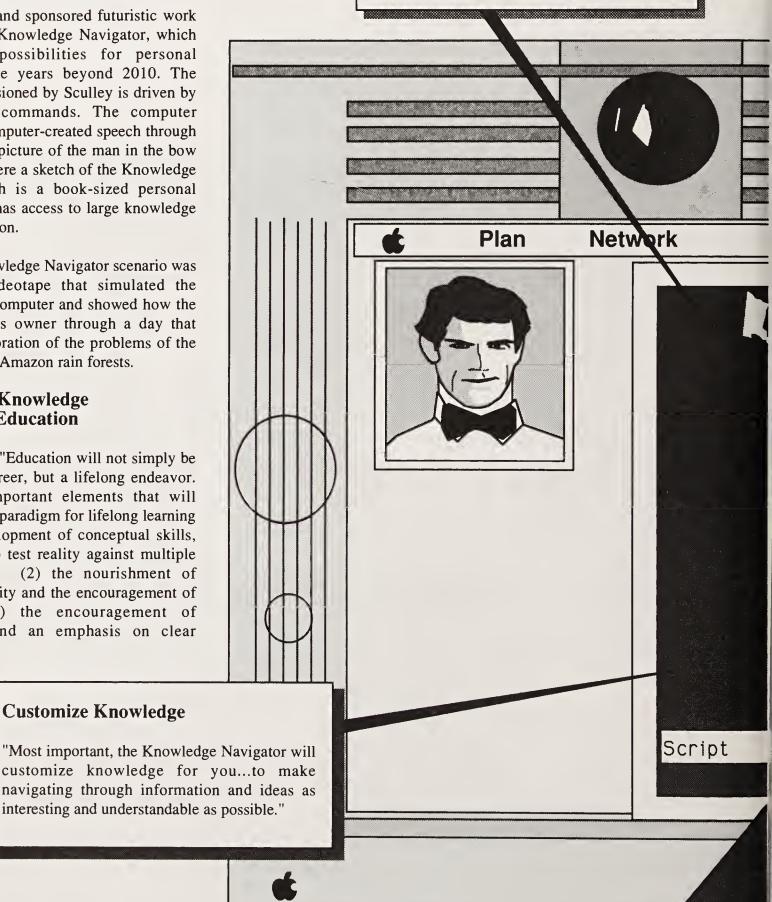
#### Impact of the Knowledge **Navigator on Education**

Sculley suggests, "Education will not simply be a prelude to a career, but a lifelong endeavor. Some of the important elements that will promote this new paradigm for lifelong learning are: (1) the development of conceptual skills, and the ability to test reality against multiple points of view; (2) the nourishment of individual creativity and the encouragement of exploration; (3) the encouragement of collaboration, and an emphasis on clear communication."

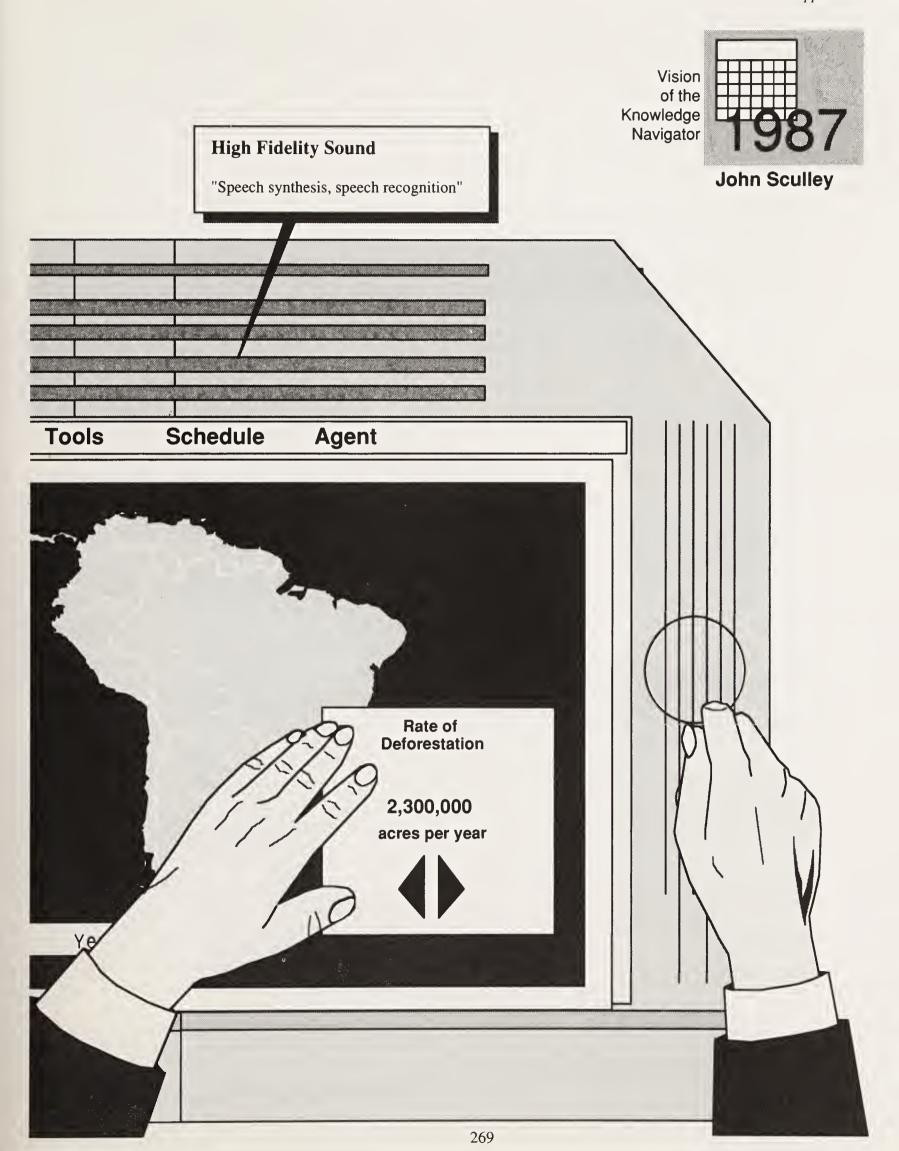
**Customize Knowledge** 

#### Large, Flat, Full Color Screen

"Large, flat display screen...full color, high-definition, television-quality images, full pages of text, graphics, computer-generated animation."



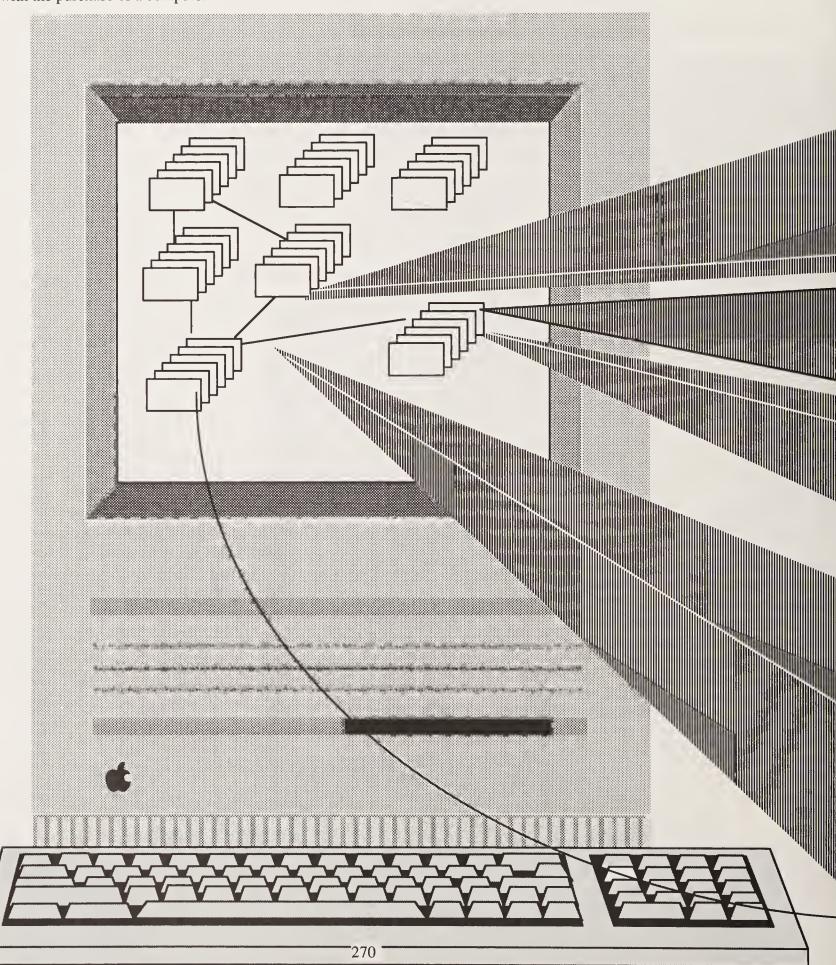
R. E. Horn

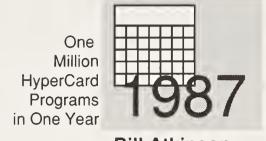


### Atkinson: First Commercial Hypertext "Hit"

### Introduction

HyperCard, developed by Bill Atkinson, is a multi-functional software tool that includes many hypertext properties. Apple Computer made it the first hypertext "hit" by deciding to give it away with the purchase of a computer.





**Bill Atkinson** 

### **HyperCard**

HyperCard rapidly became the hit of 1987, far outstripping competing hypertext systems and enabling enthusiasts and commercial applications to hook up to laser disks and CD/ROM's to tap enormous text and graphics files.

### Card Architecture

As the name implies, HyperCard relies on a software architecture and interface that appears to the user as a stack of index cards. However these cards are linked in a great variety of ways that give considerable flexibility in the final development of hypertext and hypermedia on it.

### HyperCard's Key Components

Atkinson had the genius to put the metaphor of hypertext together with an easy-to-use programming language, a simple word processor, a painting program and an elegant, inviting interface. The ease of use and the combination of functions of HyperCard provided a significant jump for hypertext.

### **HyperCard Focused Attention**

HyperCard almost singlehandedly brought the idea of hypertext into the minds of well over a million people in one stroke, when Apple Computer's John Sculley decided to give it away with each purchase of a Macintosh computer. While HyperCard is much more than hypertext software, it put hypertext on the map.



## Notes

### Chapter 1. Introduction to Hypertext and Hypermedia

- **p. 6. What is Hypertext?** "Hypertext is both an . . ." Brown University (1985). "By 'Hypertext' I mean non-sequential writing." Nelson (1974).
- p. 16. The Navigation Through Information Space Metaphor. "Ted Nelson's gigantic vision . . . " Nelson (1974).
- **p. 20. Hypermedia Application:** New Product Marketing. Lou Casabianca of *Hypermedia Magazine* first showed me an application like this.
- p. 22. Case Study: Hypermedia for Shakespeare. This discussion of hypermedia for Shakespeare was inspired by an implementation at Brown University and by a similar one at Stanford University
- p. 29. Dimensions of Hypertext Systems. "Theodore Nelson has suggested . . ." Nelson (1974).

### Chapter 2. Current Issues With Hypertext

- p. 47. Where to Put How Many Buttons of Which Kind. The seductive buttons were inspired by a slide from Theodor Nelson's dynamic slide show on hypertext.
- p. 48-51 Inadequate (and Missing) Reading Cues. Material on these four pages follows the excellent paper by Charney (1987) and summarizes this paper.
- p. 52. Branching Difficulties of Serialist Readers. see Pask (1976)
- **p. 56.** Lost in Hyperspace. These issues were most compellingly raised by Conklin (1987).
- p. 58. Overchoice and Cognitive Overload. These issues are also well put in Conklin (1987).
- p. 60. Chaos in Titles for Documents and Their Parts. The author thanks Michael J. Steinback for formulating commandment number 7.

### Chapter 3 Introduction to Information Mapping's StructuredWriting Method

- p. 76. Overview of This Chapter. Information Mapping, Inc. (for further information on the products and services of the company and licensing of the methodology for software or training, contact Information Mapping, Inc., 303 Wyman Street, Waltham, MA. 02154 or call 617-890-7003) Brief History of Information Mapping. See items listed under Horn in the bibliography. Other Examples of Applications. Application of Information Mapping's Methodology to Philosophy. Several authors in Horn, ed., (1983) use the methodology in essays on metaphysics, cybernetics, and logic.
- p. 82. The Problem of Human Short Term Memory. For further information on these pages see Miller (1956) and Simon (1979).
- p. 96-97. Examples of Maps Displayed on Paper. The author acknowledges the permission of Information Mapping Inc. to reproduce these two sample pages of Information Mapping and other example material in this chapter.
- p. 107. A Brief Discourse Analysis (Stable Subjects). The data in the two examples are from unpublished data of Horn.
- p. 110. What are the information types? Six of seven of these were first suggested by Horn (1965). See also Horn (1969), (1971, 72, 76) for further information.

p. 122. Meeting Criteria for Better Communication. Among the data supporting these claims are eleven doctoral and two masters dissertations on the Information Mapping Method. See references: Burrell (1978), Cheung (1980), Falk (1980), Fields (1982), Hauck (1985), Mcclung (1985), Olivares-Guerrero (1985), Reid (1984), Romiszowski (1977), Skelly (1982), Soyster (1980), Stelnicki (1980), Stuart (1979). Other research conducted on the method has been reported by Webber (1979), Jonassen (1979, 1981), Jonassen and Falk (1980) and Schaffer (1982). Other studies have focused on components used in the method (for example, see Smith and Mosier, 1986). In addition, approx. 20,000 people have been trained in the methodology through courses given by Information Mapping, Inc.

### **Chapter 4 Navigating Structured Hypertrails**

- p. 128. Prerequisite. Mathematics example adapted from Kemmeny (1965) see also Horn et. al. (1969)
- **p. 144. Example Hypertrails.** Example One (on dreams), see Bonime (1982) "Example of example hypertrail" is from an article which first appeared in Horn (1976).

### **Chapter 5 Resolving Some Hypertext Problems**

- p. 152. At the Nodes, Blocks and Maps Structure Hypertext. The author acknowledges permission of Information Mapping, Inc. to publish the map on the example of an information map.
- p. 158. Addressing The Major Reading Cues Problem. The best sources are Horn (1976) currently used as course manuals in Information Mapping's courses.

### Chapter 6 Relatively Stable Discourse: Documentation and Training

- p. 170-171. Operations and Technical Manuals. The author acknowledges permission of Information Mapping, Inc. to reproduce these two maps.
- p. 172-173. Personnel Manuals and Policy Manuals. The author acknowledges permission of Information Mapping, Inc. to reproduce these two maps.

### Chapter 7 Disputed Discourse: Argumentation Analysis

- **p. 186-187.** Overview of This Chapter. The discussion on this page is from Toulmin (1958) as well as the discussion on the next three pages of claims, grounds, warrants, backing, rebuttal, and qualifiers. Extensive use was also made of Toulmin et. al. (1979).
- p. 200-204. Case Study. The example is from an unpublished study of using argumentation analysis in examining the ethics of using nuclear weapons done at the Lexington Institute. The most extensive use of Toulmin structures in hypertext has been done by Cathy Marshall (1987).
- p. 204-206. Comparing Ill-Structured and "Tame" Problems. The material on these pages is from an excellent discussion in Mitroff et. al. (1983).

### **Chapter 8 Experimental Discourse: Scientific Information**

p. 218. Miller: Short Term Memory Limits and Chunking. The chart is from Miller (1956). The author gratefully acknowledges permission of the American Psychological Association to reproduce it.

- **p. 224.** Schaffer: Information Mapping's Methodology. The quotes are all from Schaffer (1982). The author gratefully acknowledges permission of the NSPI Journal to reproduce the quotes.
- **p. 226. Reid and Wright: Superiority of Visual Structuring.** The four diagrams are from Reid and Wright (1973). The author gratefully acknowledges the permission of the *Journal of Applied Psychology* to reproduce the four examples in the "material used section."
- p. 228. Hypertext May Facilitate Identifying Problems. The two quotes are from Root-Bernstein (1982).
- p. 230. Linked Comments Will Highlight Deficiencies. The references made are to Drexler (1986).

### **Chapter 9 Mapping Future Infospace**

- p. 238-239. Navigating Through Whole Subject Matters. Subjects of Mathematics. The categorization of mathematics on this page and the following page is adapted into graphic form from Davis and Hersh (1981) who attributed it to a report in the *Mathematical Reviews* (1979).
- p. 241. Navigating Along Hypertrails. Prerequisite Hypertrail. The diagram on this page is from Horn (1969).
- p. 244. Virtual Reality--A New Tool. The quote is from Walker (1988).
- **p. 246.** Travelling in Large Visual Landscapes. The graphic possibilities of large landscapes like this have been suggested to me by Jim Channon and David Sibbet. I have taken their 2-D work and applied it to the 3-D world of virtual reality.

### **Appendix A: Some Historical Notes**

- **p. 252. Bush:** Inventor of the Concept of Hypertext. All the quotes from this page are from Bush (1945). The author gratefully acknowledges permission of *Atlantic Magazine* to reproduce these quotes.
- p. 258. Nelson: Name-Giver of the Word "Hypertext." The quotes on this page are from Nelson (1988) and Nelson (1974)
- p. 260. van Dam and Brown: First University Instruction. This account is from Yankelovich (1985).
- p. 262. The Zog Group at Carnegie Mellon. This discussion is based on Newell et. al. (1981).
- p. 264. Negroponte and Bolt: Spatial Dataland. Details of the material on this page can be found in Bolt (1984).
- p. 268. Sculley: Vision of the Knowledge Navigator. The quote on this page is from Sculley (1989). Other quotes are from Sculley (1987).



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# Mapping **Hypertext**

The Analysis, Organization, and Display of Knowledge for the Next Generation of **On-Line Text and Graphics** 

a new book by

Robert E. Horn

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- 4. Navigating Structured Hypertrails
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Zip\_

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#### Part 4. So What? What Next?

9. Mapping Future Infospace: Summary and Trends

Appendix A. Some Historical Notes

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### Early Comments on Mapping Hypertext

I am convinced that the future of man's knowledge production and utilization will be deeply emplanted in the structure, conventions and methods associated with the descendants of today's hypertext. Bob Horn has produced a notable step toward that end.

--Doug Engelbart, Bootstrap Project, Stanford University; first person to implement hypertext on a computer system

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This book will change the way people think about their current information and the hypertext revolution.

--Ken Blanchard, co-author of the best selling The One Minute Manager

Bob Horn suggests an antidote for the problem of disorientation that often comes with navigating through hypertext...

--Patricia Seybold, founder of Patricia Seybold's Office Computing Group and sponsor of the Seybold Office Computing Conferences. From Paradigm Shift: Patricia Seybold's Guide to the Information Revolution

Mapping Hypertext by Robert E. Horn is a tour de force in several respects. First, it is an amazing example of "graphic language... Mapping Hypertext is a unique and seminal work, covering the history and conceptual underpinnings of hypertext, suggesting applications and design principles capable of stimulating hypertext and hypermedia design for years to come..."

-- Carl Binder, Performance and Instruction, October 1991

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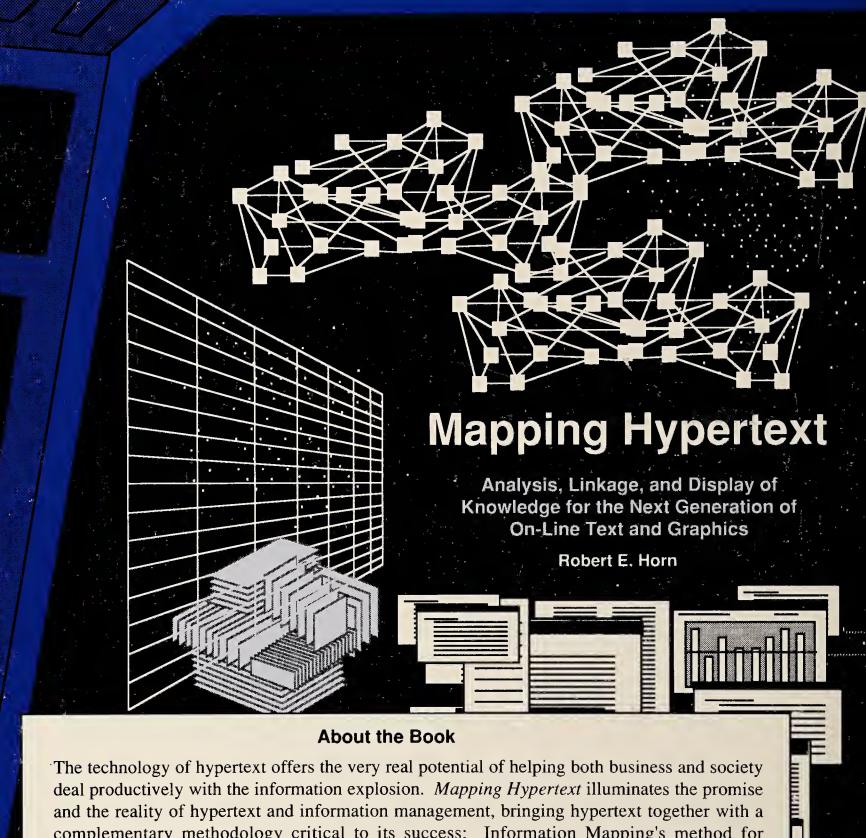
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The technology of hypertext offers the very real potential of helping both business and society deal productively with the information explosion. *Mapping Hypertext* illuminates the promise and the reality of hypertext and information management, bringing hypertext together with a complementary methodology critical to its success: Information Mapping's method for analyzing, organizing, and presenting information. The book also breaks new ground in its highly graphic presentation, an intriguing visual simulation of hypertext. *Mapping Hypertext* will change forever the way people approach information organization and the hypertext revolution.

### **About the Author**

Robert E. Horn is the inventor of Information Mapping's methodology and has spent his professional life applying the principles of cognitive science and learning theory to the solution of communications problems. He has taught on the graduate level at Harvard and Columbia universities. The company Horn founded, Information Mapping, Inc., the recognized leader in high performance communications, has helped many of the world's largest companies deal successfully with the management of large amounts of complex information.